



MARICOPA COUNTY

.....

FY 2015 Annual Business Strategies

TENTATIVE BUDGET





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Maricopa County
Arizona**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

Credits

Board of Supervisors

Denny Barney, District 1, Chairman

Steve Chucri, District 2

Andrew Kunasek, District 3

Clint Hickman, District 4

Mary Rose Garrido Wilcox, District 5

County Manager

Tom Manos

Deputy County Manager

Budget Director

Sandra L. Wilson

Deputy Budget Directors

Brian G. Hushek

Cynthia A. Goelz

Office of Management and Budget

301 W. Jefferson Street

10th Floor

Phoenix, Arizona 85003-2143

Phone (602) 506-7280

Fax (602) 506-3063

www.maricopa.gov/budget

Maricopa County Mission Statement

The Mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe environment.

Strategic Priorities

- **SAFE COMMUNITIES** – Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost effective smart justice system.
- **REGIONAL SERVICES** - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.
- **GOVERNMENT OPERATIONS** - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.
- **GROWTH AND ECONOMIC DEVELOPMENT** - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.
- **FISCAL STRENGTH AND RESPONSIBILITY** - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Adopted by the Maricopa County Board of Supervisors, May 5, 2014



Table of Contents

Motions

Motions	1
Executive Summary	2

Transmittal Letter

Transmittal Letter	3
Strategic Plan	5
Revenue Outlook	6
Property Taxes	8
Expenditure Uses	9
Econometric and Demographic Trends	10
State Budget Impacts	11
Justice and Public Safety	12
General Government and Education Systems	18
Technology Infrastructure and Capital Improvement	19
Health Care Issues	21
Employee Compensation and Human Resources	22
Employee Benefits	23
Conclusions	24

County-wide Strategic Plan

Strategic Direction	25
Strategic Priorities and Goals	26

Budget Summary Schedules

Consolidated Sources, Uses and Fund Balance by Fund Type	29
Sources and Uses of Funds	30
Reconciliation of Budget Changes	31
Consolidated Revenues and Other Sources by Fund Type / Department	35
Consolidated Revenues and Other Sources by Department and Fund Type	39
Consolidated Revenues and Other Sources by Category	40
Revenue Sources and Variance Commentary	44
Basis for Estimating Revenue	44
Taxes	44
Property Taxes	44
Tax Penalties and Interest	49
Jail Excise Tax	49
Licenses and Permits	50
Intergovernmental Revenues	50

Payments in Lieu of Taxes	51
State Shared Sales Taxes	51
State Shared Highway User Revenues	52
State Shared Vehicle License Taxes	52
Other Intergovernmental Revenue	53
Charges for Services	53
Intergovernmental Charges for Services	54
Patient Charges	55
Internal Service Charges	55
Other Charges for Services	55
Fines and Forfeits	56
Miscellaneous Revenue	57
Other Financing Sources	58
Proceeds of Financing	58
Fund Transfers In	58
Fund Balance Summary and Variance Commentary	59
Classification of Fund Balances	59
Estimating Fund Balances	59
Negative Fund Balances	59
Change in Fund Balance	60
Consolidated Sources, Uses and Fund Balance by Fund	61
Structural Balance	63
Consolidated Operating Sources, Uses and Structural Balance by Fund	64
Expenditure Limitation	67
Appropriated Expenditures and Other Uses by Department, Fund and Function Class	68
Consolidated Expenditures and Other Uses by Fund Type/Department	83
Consolidated Expenditures and Other Uses by Department and Fund Type	87
Consolidated Expenditures and Other Uses by Category and Fund Type	88
Non Departmental Expenditure Summary – Operating	93
Non Departmental Expenditure Summary – Non Recurring	96
Economic Development	98
Agricultural Extension	98
Health Care Programs Summary	98
Fund Transfers In	99
Fund Transfers Out	101
Eliminations	103

Debt Service

Debt Management Plan	105
Introduction to Debt	105
Current Debt Situation	105
Debt Issuance History	105
Financing Alternatives	106
Pay-As-You-Go Financing	106

Grants	107
Short-Term Borrowing (Notes)	107
General Obligation Bonds	107
Revenue Bonds	107
Capital Leases	108
Special Assessment Bonds	108
Certificates of Participation	108
Lease Trust Certificates	108
Installment Purchase Agreements	108
Debt Limit	108
Rating Agency Analysis	109
History of Maricopa County's Debt Rating	110
Ratio Analysis	111
Debt Obligations by Type	112
General Obligation Bonds	112
Lease Revenue Bonds	113
Special Health Care District	114
Special Assessment Districts	115
Housing Authority of Maricopa County Loans Payable	115
Short-Term Borrowing	116
Debt Policies	116
Administration of Policy	116
Use of Debt Financing	117
Method of Sale	117
Competitive Sale	117
Negotiated Sale	117
Use of Bond Insurance	117
Arbitrage Liability Management	117
Selection of Professional Services	118
Bond Counsel	118
Financial Advisor	118
Continuing Disclosure of County Financial Information	118
Maturity Structures	119
Ratings	119
Modification to Policies	119

Capital Improvement Program

Executive Summary	121
Capital Improvement Program Definition	122
Intergovernmental and County Facility Improvement Capital Projects Approval Process	123
Transportation Capital Improvement Program	124
Five Year CIP Budget	126
FY 2015 CIP Budget	128

Operating Budget Impacts	131
Project Detail	132
Technology Project Detail	143
Transportation Project Detail	155
Auditor General Forms	
Arizona State Auditor General Forms	177

Motions

Tentative Budget Adoption

- 1) Pursuant to A.R.S. §§ 42-17101 and 42-17102, approve the Fiscal Year 2015 Maricopa County Tentative Budget in the amount of \$2,211,128,982 by total appropriation, for each department, fund and function class listed in the attached schedules.
- 2) Approve the attached Executive Summary.

Executive Summary

Notwithstanding the Budgeting for Results Accountability Policy, approve the following:

- a) Adult Probation, Juvenile Probation and Superior Court are collectively known as the Judicial Branch, and considered as one appropriation. Any and all appropriations within the Judicial Branch can be transferred between any and all Judicial Branch departments by fund and function, as requested and approved by the Presiding Judge of the Superior Court, without any further Board approval.
- b) Contract Counsel, Legal Advocate, Legal Defender, Public Advocate and Public Defender are known as the Public Defense System, and are considered as one appropriation. Any and all appropriations within the Public Defense System can be transferred between any and all Public Defense System departments by fund and function, as requested and approved by the County Manager, without any further Board approval.
- c) The appropriated budgets for all employee benefits internal service funds administered by the Business Strategies and Health Care Programs department are considered one appropriation. Any and all employee benefits internal service fund appropriations within Business Strategies and Health Care Programs can be transferred between any and all funds by function as requested, upon review and recommendation of the Office of Management and Budget and approval by the County Manager, without any further approval by the Board of Supervisors.
- d) The budgets for Operating Major Maintenance Projects will be appropriated at the department, fund and function category rather than department, fund and function class.

Pursuant to A.R.S. §11-275, the Board of Supervisors authorizes the transfer of any monies received in the General Obligation - Debt Service Fund (312) to be reported in the General Fund (100).

Approval of the FY 2015 Tentative Budget incorporates the suspension of any conflicting policies as needed and amends the previously issued guidelines to conform with the budget.



Transmittal Letter

To: Denny Barney, Chairman, District 1
Steve Chucri, Supervisor, District 2
Andrew Kunasek, Supervisor, District 3
Clint Hickman, Supervisor, District 4
Mary Rose Wilcox, Supervisor, District 5

The FY 2015 Recommended budget process has been one of collaboration. Chairman Denny Barney made the development of the FY 2015 budget a top priority. As such, he has spent countless hours working with budget staff from the Office of Management and Budget (OMB). Weekly meetings were held with departmental management and the financial staff of Elected, Appointed and the Judicial Branch to understand and evaluate their budgetary needs. All of the Board offices were involved in these meetings which provided a consistent understanding of the quantitative data to begin budget negotiations. This process illustrates the Board's philosophy of a broader participation in the budget process. It is the beginning of a shared-vision between the Board of Supervisors, the Constitutional Officers, and the Presiding Judges of the Superior and Justice Courts. This new approach has been positively embraced by all members of the Maricopa County Executive Team.

The economy has been in a recovery mode for the past several years. Growth that was routine in the 1990s and the early 2000s is not expected to occur in the coming years. The new normal will reflect more modest growth patterns. In comparison, the past couple of decades had double-digit Sales and Vehicle License Tax increases. These previously experienced trends are not anticipated in the future. According to Elliott D. Pollack and Associates, our contract Economist, trends will be more temperate and rebuilding of reserves is necessary before the next recession.

["The County's forecast continues to be based on both optimism and caution. The recent trend of slow growth is still the most likely scenario going forward."](#)

[Elliott D. Pollack and Company, April 2014](#)

The first decision that was made during the preparation of the FY 2015 budget was to address the reserves. Governments build reserves in order to more easily weather the recessionary cycle that will inevitably occur. Maricopa County's reserve had been *somewhat depleted* during the great recession that began in December 2007. During the Board's strategic planning sessions, it was decided that rebuilding of cash reserve would be a top priority. Maricopa County utilized the services of Alan Maguire (Maguire Company) and Jim Rounds (Elliott D. Pollack and Company) to help determine the proper reserve level. In addition, the Government Finance Officers Association's (GFOA) established standards were reviewed. After the extensive review, two months of operating expenditures were determined to be the appropriate level of reserve. A plan was developed to restore the reserves to the two-month mark over the next five years. In FY 2015, Maricopa County will return over \$60 million to the cash reserves.

The total appropriation for the FY 2015 Recommended budget is \$2,211,128,982. This is a reduction of \$8,575,681 or 0.39% as compared to the FY 2014 Revised budget. The operating budget went up slightly by 3.88% but was offset by greater reductions in the non-recurring budget of 12.71%. In the General Fund, the budget reductions were \$35 million or 2.71%. Transfers to the capital funds from the General Fund were reduced by over \$100 million. The fund pick-up lessened due to our new budgeting philosophy of shifting resources from capital and technology one-time spending to operational costs.

Meeting the County's criminal justice needs and fulfilling our mandates are our top priorities in this budget.

As previously mentioned, the operating budget increased by 3.88% or \$63,994,436, as compared to the FY 2014 Revised budget. The change in the operating budget is largely due to increases totaling \$36.3 million in the area of Public Safety. Included are increases for the Sheriff's Office for compliance with the Melendres Order at \$11.1 million, additional Sheriff's Office increases for detention programs of \$5.7 million, the incorporation of the Cradles to Crayons program plus three new courtrooms for the Superior Court totaling \$1.7 million, increases in Public Defense costs of \$16 million, and new probation staff costing of \$1.8 million. Other funding increases include \$25.4 million for compensation and retirement contributions, as well as \$4.5 million for mandated health care payments to the State of Arizona and the statutory increase for the Maintenance of Effort for the Detention Fund. In addition, there is \$5.9 million in the budget for operating contingency. These increases were offset by other operating changes, netting to a reduction of \$8.1 million.

The non-recurring or non-operating budget was reduced by \$72.6 million. Capital and IT project expenditures slated to occur in FY 2015 will be decreasing by close to \$55 million, and there will be \$19.4 million less spent on Major Maintenance as compared to FY 2014. As with operating, there will be increases in the Sheriff's Office for compliance with the Melendres Order, totaling \$4.2 million as well as other increases to the Sheriff's budget for a helicopter and airplane which total \$5.9 million. Elections will incur one-time costs of \$12.1 million based on the election cycle, and one-time contingencies were increased by \$5.1 million. These increases were offset by decreased grants expenditures of \$2.8 million and other reductions in one-time spending of \$22.7 million.

The budget guidelines were approved by the Board of Supervisors on January 27, 2014. The Board's directives set the tone for budget preparation this season. There were several new approaches that improved this year's process over past years. First, the Board asked several departments to utilize a Zero-Based Budget (ZBB) model during budget development. The departments that participated in this new approach included the Maricopa County Attorney's Office (MCAO), Public Defense Services, Justice Courts, Office of Enterprise Technology, and Human Services. A ZBB methodology required departments to build their budget from the ground up, utilizing no preconceived threshold. MCAO was a trail blazer with this process, and I would like to thank Mr. Montgomery for taking a leadership role. As Chairman Barney indicated in his Chairman's address in January:

"We're here, but it's not our money, it's the taxpayers' money, and it's our responsibility to work with the Elected Officials and with the County Manager and his team to figure out how to most effectively direct and manage the scarce resources. Of course, you can always raise taxes but that's not what this Board is about. It's trying to figure out how to take what we have, manage it most effectively and do the best that we can with limited resources. We're going to continue with that financial prudence, and I'm grateful for this Board's support in that regard."

Chairman Denny Barney

Other budget guidance received from the Board included continued utilization of the "most likely" revenue forecast for State-shared Sales Tax, Vehicle License Tax, and the Jail Excise Tax. This was the methodology utilized in FY 2014. Maricopa County expects actual revenue for FY 2014 to exceed budgeted levels for all three of these revenues. Utilizing this method results in additional funds in the operating budget. This allows us to better meet the needs of our growing County.

The guidelines were approved with an intention to include a 2.5% performance pay increase into the operating budget. This funding is necessary to ensure that Maricopa County keeps pace with other

jurisdictions from a compensation perspective. There are also targeted market increases for a handful of Market Range Titles (MRTs). The market increases were primarily targeted for Public Safety. MCSO and the Adult and Juvenile Probation departments received the bulk of the new funding for market-based increases. More information on this will be discussed later in this letter.

The recommended budget followed the *Budgeting for Results Guidelines and Priorities* approved by the Board of Supervisors, unless otherwise discussed in this letter. The highlights of the policy guidelines are shown below. Budgets were prepared by the departments based on the instructions sent by the Office of Management and Budget. These instructions included:

1. Development of a sustainable, structurally-balanced budget.
2. All departments must submit their base expenditure budget requests within their budget thresholds.
3. Requests for additional funding must be approved by the Board of Supervisors in order for OMB to review the request.
4. ZBB selected departments will complete decision packages to be reviewed by OMB.
5. The base budget will restore operating contingency.
6. No funding for new capital improvement projects, transportation projects and technology projects will be available until after reserve decisions are made.

Strategic Plan

In January 2013, a new Board of Supervisors was sworn in to serve for the next four years. It included two new Board Members, Supervisors Denny Barney (District 1) and Supervisor Steve Chucri (District 2). In March 2013, Supervisor Max Wilson resigned for health reasons, and Clint Hickman was appointed to District 4 Supervisor. This significant change in the make-up of the Board prompted County management to embark on updating our Strategic Plan. County Administration began the process in the fall of 2013. The new strategic planning effort included the Elected Officials and the Judicial Branch of Maricopa County. The broad participation occurred with all of the Elected Board Members, the Constitutional Officers and the Presiding Judges of Superior and Justice Courts, and I represented the Appointed Officials. This collaboration of all of the executive leadership of County government was unprecedented and resulted in a thoughtful and goal-oriented Strategic Plan. The strategic priorities are outlined below.

SAFE COMMUNITIES - Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost-effective smart justice system.

REGIONAL SERVICES - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.

GOVERNMENT OPERATIONS - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

GROWTH AND ECONOMIC DEVELOPMENT - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

FISCAL STRENGTH AND RESPONSIBILITY - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Revenue Outlook

Maricopa County changed the way it budgets for revenues during the development of the FY 2014 budget. This new strategy has been successful, therefore the FY 2015 budget will align with this approach. In order to obtain additional capacity in the operating budget, we are utilizing the “most likely” revenue projections from Elliott Pollack and Company. The difference between the “most likely” and “pessimistic” revenue projections for FY 2015 is \$11.7 million in the General Fund for State-shared Sales and Vehicle License Taxes (VLT) or about 1% growth rate in Sales and 2% growth rate in VLT. In the Detention Fund, the difference is \$2.0 million or a 1% growth rate difference. In the Transportation Fund, the Highway Urban Revenue Fund (HURF) is \$626,000 or 0.2% more than the pessimistic growth projection.

We are experiencing strong financial performance in the current fiscal year. Year-to-date, State-shared Sales taxes are \$7.1 million ahead of budget. This is 2.0% over budget. The State-shared Vehicle License (VLT) taxes are \$6.2 million favorable to budget or 6.3% YTD. In our Special Revenue accounts, the HURF revenue is \$3.4 million, and the Jail Excise Tax is \$2.6 million better than budget YTD. While this performance is strong, we will still be cautious as we move into the FY 2015 budget. Coming short on revenue projections during the fiscal year can cause unnecessary stress and burden on the County. While we will be utilizing the “Most Likely” scenario for our projections in FY 2015, we will be restoring operating contingency in the event our projections are not met next year.

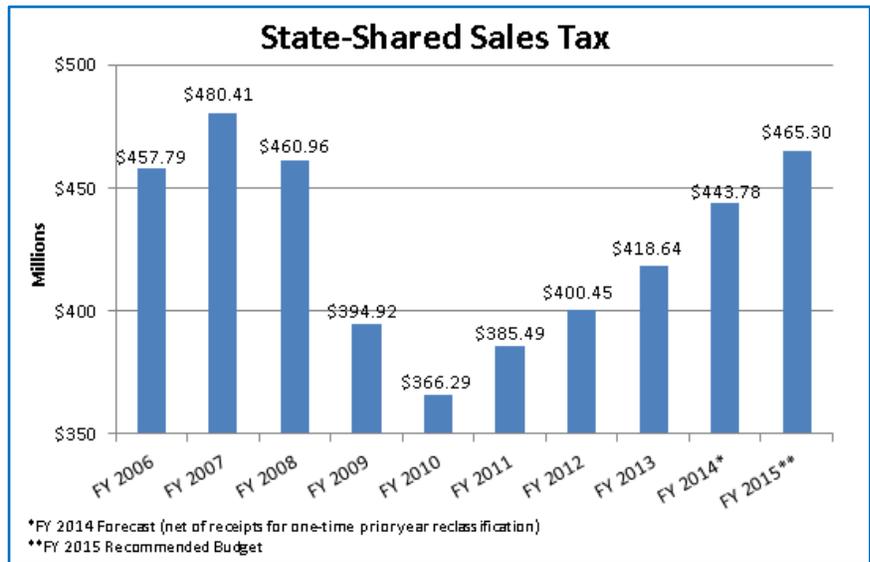
Below are the revenue projections for FY 2015.

	<u>Most Likely</u>	
State Shared Sales Tax:	\$465,300,725	+4.85%
Vehicle License Tax:	\$132,858,100	+5.51%
Jail Excise Tax:	\$141,295,781	+6.07%

While Maricopa County utilizes Elliott Pollack and Company as its economist, we also use data from The University of Arizona’s Economic and Business Research Center. This approach ensures that we are receiving information from multiple sources and validates that the economic details from our primary economist are in line with other economic outlook information being discussed around the state. The University of Arizona provides this check and balance in our budgeting process. Quarterly, we can review their general economic information and probe into any areas that may not be in line with the information we are receiving. This has given us a better platform to examine and ask questions.

The State-shared Sales Tax or Transaction Privilege Tax (TPT) is the largest revenue source for the General Fund. This revenue source fluctuates with the economy. When the economy is growing, the sales taxes grow. During times of recession, it declines. The graphic below illustrates the changes over the past decade. The year-over-year growth is 6.6% through April receipts.

This past year, the Legislature passed Senate Bill 1413, which reduces sales taxes for Arizona counties. The House Engrossed version of SB 1413 would exempt the gross proceeds from sales of electricity or natural gas to businesses that are principally engaged in manufacturing or smelting operations from the state transaction privilege tax (TPT) and use tax. To qualify for the exemption, a business must use at least 51% of the electricity or natural gas purchased in manufacturing or smelting operations. In addition, at least 51% of the business must be devoted (“principally engaged”) to a manufacturing or smelting operation. This has a negative impact on our State-shared Sales Taxes. The estimated negative impact is \$1.0 million. It will also impact our jail excise tax.

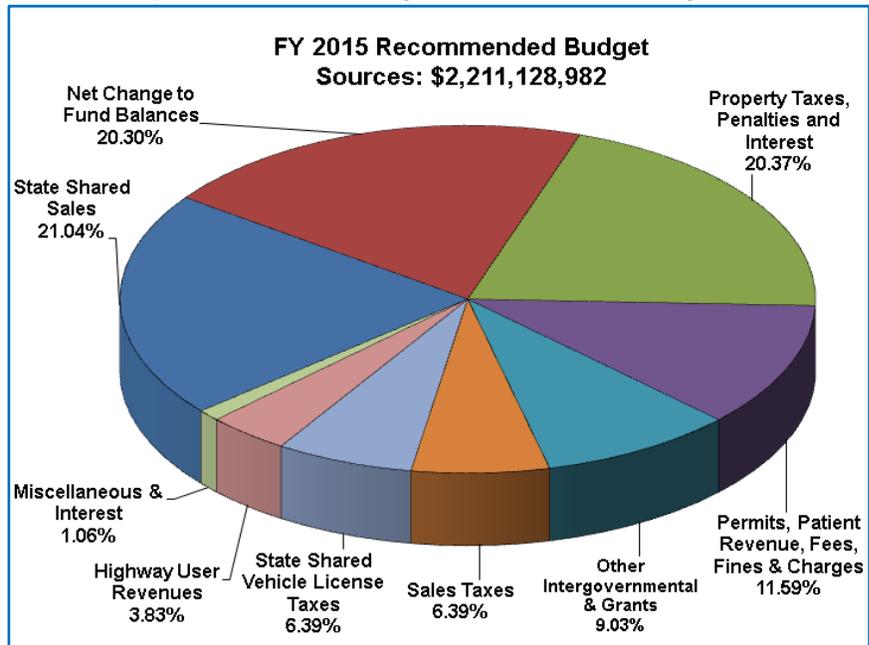


The Vehicle License Tax is a registration fee charged to Arizona residents when registering a vehicle in the state. New car sales are a significant factor in receiving increased revenues, since the vehicle’s depreciated value is utilized to assess the tax. This tax has rebounded this past year. This revenue has had a large growth year-over-year in FY 2014. Year-to-date through April, the growth over FY 2013 is almost 7.8%. Compared to the anemic growth it was experiencing over the past several years, this is good news.

The Jail Excise Tax is a local tax approved by the voters in 1998 for use in building and operating the adult and juvenile detention facilities and to lower the inmate and juvenile populations. This revenue continues to rebound in FY 2014 and should continue its strong showing in FY 2015. This sales-based tax is a 1/5 of a cent tax and will expire in FY 2027. This tax will also have a reduction in expected revenue due to SB 1413. The impact is projected to be a \$621,000 reduction.

Highway Urban Revenue Funds (HURF) are collected principally from a \$0.18 per gallon tax on fuel sold within Arizona. This is state-shared revenue that is distributed to the counties and deposited in the Transportation Operating Fund. Growth in the HURF revenue is still slow. Year-to-date, the growth is 3.8% over FY 2013. Partial restoration of HURF revenue that was siphoned from the counties during the recession is returning to counties in FY 2015. Session law requires that \$30 million be returned to counties in the coming year. The impact on Maricopa County will be a \$4.1 million increase in revenue for FY 2015. Since this legislative approval came late in the budget process, this budgetary change will be made before Final Budget Adoption on June 23, 2014.

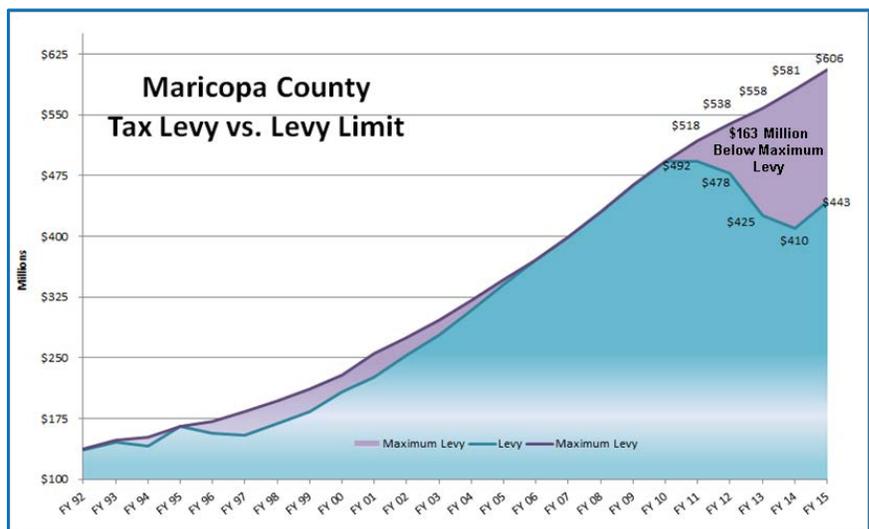
The overall revenue picture for Maricopa County is shown on the graph below. The largest revenues are state-shared sales taxes (21.04%), property taxes including penalties and interest (20.37%), and fund balance (20.30%), which are the one-time funds that are utilized for one-time expenses. Next are several revenues (11.59%) including permits, patient revenue, fees, fines, and charges. The next category is grants and intergovernmental agreements with governmental entities (9.03%). Our local sales tax (6.39%), which is utilized for funding of adult and juvenile detention facilities, ties our state-shared vehicle license tax (6.39%). The last two revenues are highway user revenues (3.83%) and miscellaneous and interest (1.06%).



Property Taxes

The net assessed value (with the SRP effective value) is increasing by \$1.531 billion. This is the first year in several years that the net assessed value has begun to climb. The budget incorporates a slight offset to the growth due to adjustments in the valuation of certain data centers. It is estimated the revision could ultimately reduce the valuation base by almost \$39 million, which equates to close to a half million dollar reduction to the property tax levy at the current rate. In FY 2016, a new initiative passed by the voters in the 2012 general election will reduce assessed valuation in the future. Proposition 117 puts a cap on existing property assessed values that are used to calculate property taxes. Under the new law, the value is either the market rate or 5% over the prior year's value, whichever is less. This new law will have a negative effect on local governments' ability to recover from the significant property tax declines that occurred over the last four years.

Maricopa County's primary property tax levy, excluding the SRP payment in lieu of taxes, will be \$442,762,977 for FY 2015 (the SRP payment will be \$8,972,755). There will be an increase in the property tax levy this coming year of \$32.9 million, a revenue increase of 7.5%. Maricopa County is significantly below its maximum legislatively allowable levy. By law, the maximum levy grows each year, by 2% against a base year of 1980. For FY 2015, the maximum levy for Maricopa



County will be \$605,635,662. With the adoption of the FY 2015 budget, the County will be \$162.9 million below the maximum levy or 26.9% below. The graphic on the bottom of page 8 illustrates the dramatic variance to the maximum levy that has occurred over the last several years.

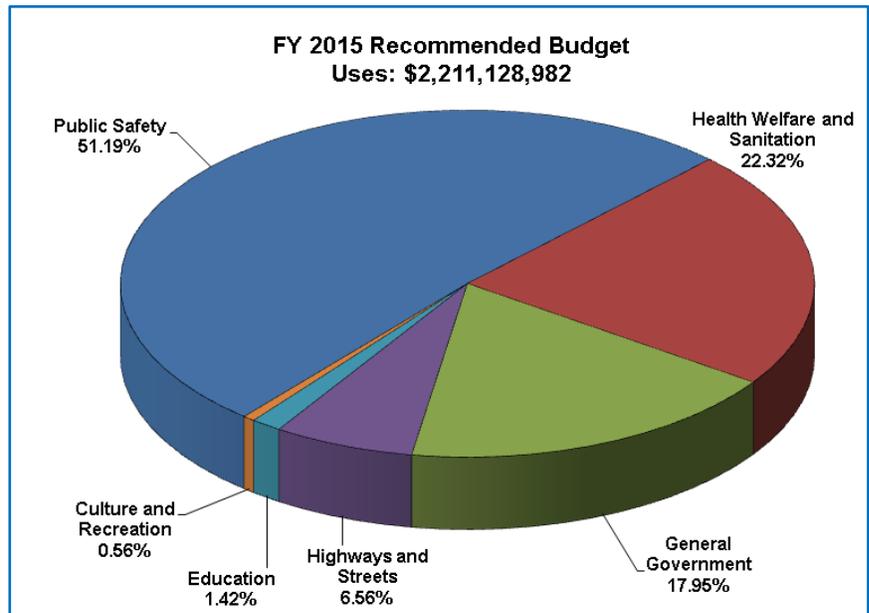
The effect of the property tax change has had a minimal impact on a median home in Maricopa County. The median home in Maricopa County will have a value of \$110,600 in FY 2015. This is up from \$102,100 in FY 2014. This is good news for homeowners. It shows that property values in Maricopa County are on the rise and the housing market is recovering. The change in assessed value and the property tax levy will result in the property tax bill on the median home increasing by \$15.33.

Maricopa County has saved its taxpayers money by not issuing any General Obligation Bond debt since 1986. In the late-1990's, the Board of Supervisors decided to utilize a "pay as you go" capital plan for large capital improvement projects. In FY 2011, they expanded this category to also include large technology projects. The County paid cash for the Sheriff's 911 Center and Headquarters Building which opened in December 2013. Smaller capital improvement projects and a number of technology infrastructure issues are funded in the budget utilizing cash. The cash-funding philosophy has literally saved the taxpayers tens of millions of dollars in interest and hundreds of millions in secondary property taxes that would have otherwise been levied. The last secondary bond debt was paid off in 2004, and Maricopa County has not issued General Obligation bonds since those were approved in 1986. In the budget being presented, there are nearly \$197 million in General and Detention Fund Technology and Capital Improvement projects that are being funded with cash.

Finally, the last significant issue is property taxes on the Flood Control and Library Districts. Both of these districts are funded primarily through property taxes. The Flood Control District is levying \$43.6 million, an increase of \$3.8 million. The Library District is levying \$19.5 million, an increase of \$5.3 million. More about this can be found in the Transmittal Letters for each of these districts.

Expenditure Uses

Maricopa County's expenditures are primarily made up of criminal justice (51.19%) and health, welfare and sanitation (22.32%) costs. Many of the health care costs are mandated payments to the State of Arizona. The next largest category is General Government (17.95%), which includes several Constitutional Offices, Assessor, Recorder, Elections and Treasurer. Next would be Highways and Streets (6.56%) that provide County roadways in the unincorporated portions of the County. The Superintendent of Schools Office now called Maricopa County Educational Services Agency (MCESA) falls in the Education (1.425) category. MCESA handles mandated services and other grant-funded educational functions to the school districts in our county. Finally, Culture and Recreation



(MCESA) falls in the Education (1.425) category. MCESA handles mandated services and other grant-funded educational functions to the school districts in our county. Finally, Culture and Recreation

(0.56%) is the Parks and Recreation department. The chart on the bottom of page 9 outlines the expenditure uses for FY 2015.

The largest category of expenditures is criminal justice and public safety. It comprises 51.19% of the County's expenditures. A number of departments and offices are part of the public safety category including: Adult Probation, Clerk of the Superior Court, Constables, County Attorney, Emergency Management, Justice Courts, Juvenile Probation, Planning and Development, Public Defense Services, Public Fiduciary, Sheriff, and Superior Court. Last year, these expenses were 51.03% of the budget. There is a significant increase in operational costs for these departments, but it is offset by a reduction in capital expenditures with the completion of the MCSO Headquarters and 911 Center. There will be more on the specifics of justice and law enforcement in a later section.

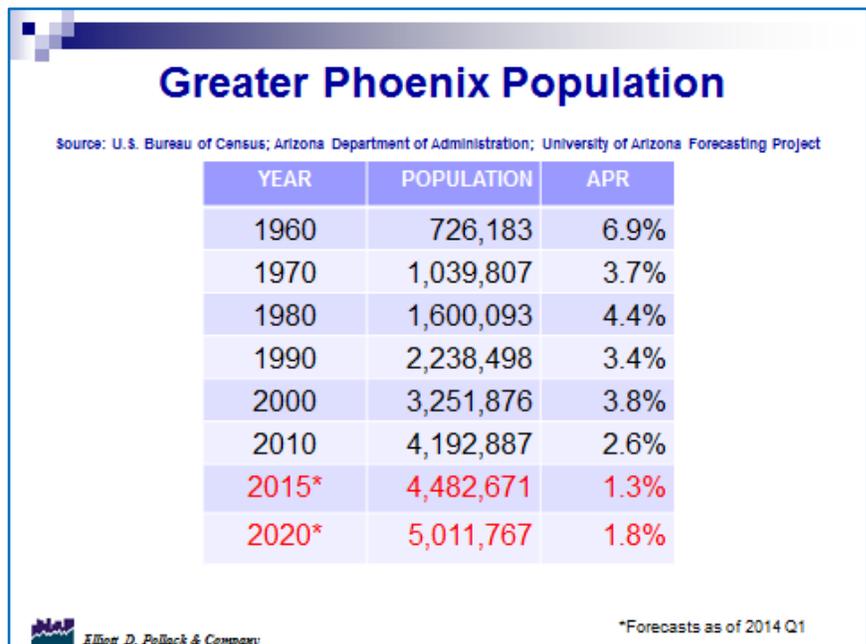
The other large category is Health, Welfare and Sanitation, which is 22.32% of the total expenditures. This category is made up of Air Quality, Animal Care and Control, Correctional Health, Environmental Services, Health Care Programs, Human Services, Medical Examiner, Public Health, and Waste Resources and Recycling. Demand for services is on the rise in these departments. The largest portion of this category is the Arizona Health Care Cost Containment System (AHCCCS) and Arizona Long Term Care System (ALTCS) programs that are managed by the State of Arizona, but funded partially by Arizona counties. There is another section in this letter that outlines the costs within the recommended budget for Health Care Programs. The budgetary changes to the other categories will be described in detail in the sections to follow.

Econometric and Demographic Trends

The State and local economy is growing. However, the improvements in the economy are slower than the typical recovery. Nationally, job growth is improving, but still not up to the national standard of 200,000 new jobs monthly. In February and March, jobs additions averaged 194,500. In Arizona, the job growth is still modest. In 2013, the state added 50,900 jobs according to the Economic Outlook from the University of Arizona, for a growth of 2.1%, which is better than the national rate of 1.7%.

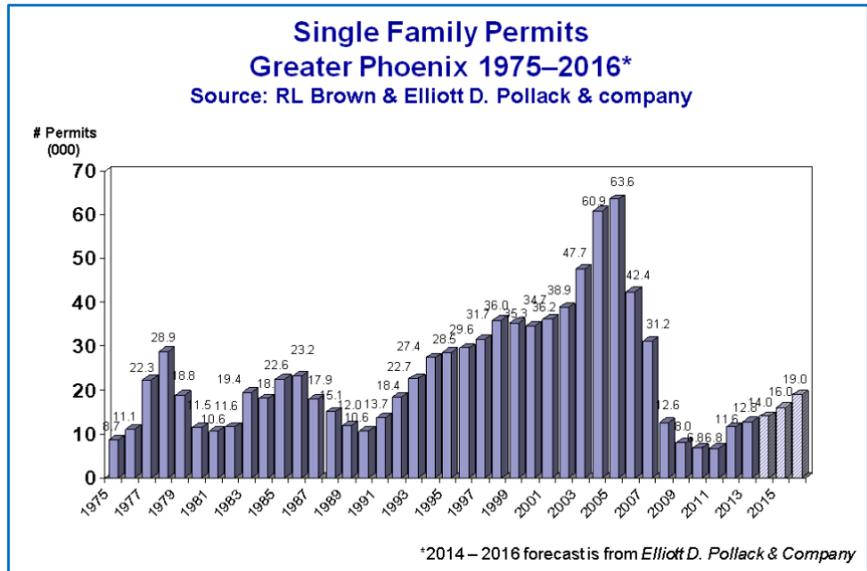
Consumer confidence is an indicator of consumer spending. While consumer spending is improving based on the data, it is rising and falling on a monthly basis. That has been apparent in the monthly state-shared sales tax and jail excise tax receipts in FY 2014. Maricopa County's local sales taxes (jail excise tax) had a high of 10.2% growth over last year in January and a low of 3.7% growth in March, illustrating the ups and downs of the local economy. According to Elliott Pollack and Company, the current consumer confidence is about 80% of what is considered "normal".

Population gains are occurring again in Arizona. The population forecast for the next decade, according to Elliott Pollack, is



shown on the bottom of page 10. The state added 82,485 new residents, according to the Arizona Department of Administration. However, despite the population gains, growth is low based on historical information. “Arizona’s population growth has now accelerated for three consecutive years yet still remains well below the average rate during the previous decade (2.4%),” according to the Economic Outlook, University of Arizona, Economic and Business Research Center. The growth rate for FY 2013 was 1.3%.

One of the economic indicators that drive the local economy is housing. Foreclosures, housing starts, and the median price of a single family home are all indicators that are tracked. There is good news on the foreclosure front. The number of pending foreclosures in Maricopa County has declined significantly since the peak in December 2009, when there were over 50,000 pending foreclosures. In March 2014, pending foreclosures were 4,983. The number of single family housing permits is expected to be 16,000 in 2015. The median home value in the Phoenix Metro area is currently \$195,000, which is a 14.7% increase year-over-year. (This median home value cannot be compared to the assessed valuation figure which is only utilized for property taxes.)



In summary, the economic conditions for the nation, the state and local governments are improving slowly. It appears that consumer spending will continue to accelerate, and businesses will increase their investments. However, there are still risks to consider. They include: stock market, federal government spending and the debt ceiling, federal reserve policy and international economic issues. Therefore, a positive, careful methodology is prudent as we plan for the next several years.

State Budget Impacts

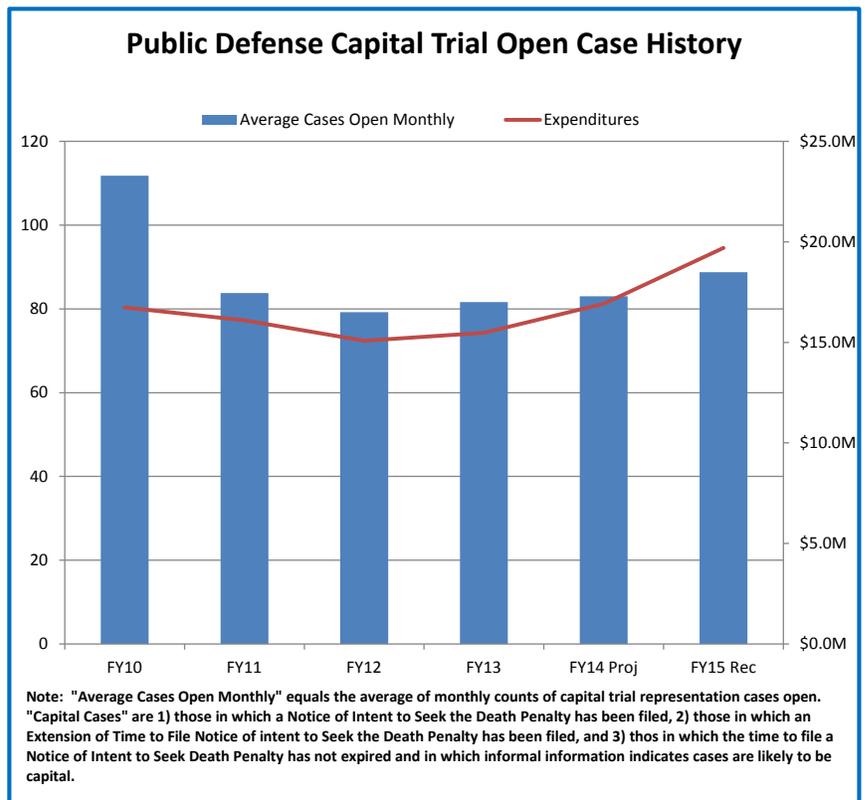
One of the issues that always has an impact on Maricopa County’s budget process is the State of Arizona and their budgetary position. As an arm of state government, it is not unusual to have state mandates, statutory changes in revenue formulas, or even state-required payments passed along to Arizona counties. Since the Great Recession, we have been tracking those cost shifts. The major changes are shown on the next page. Since 2008, Maricopa County has had over \$238 million in adverse budgetary impacts from the State of Arizona. However, for the past several years, the burden has decreased. The HURF fund shift was reduced by over \$4 million, but it was offset slightly by the revenue reductions discussed above in the State-shared Sales and Jail Excise taxes for TPT utilities exemption, which totalled \$1.6 million.

Estimated State Budget Impacts on Maricopa County, FY 2008 to FY 2015					
	Prior Years	FY 2013	FY 2014	FY 2015	TOTALS
Mandated Contribution	\$ 103,668,300	\$ -	\$ -	\$ -	\$ 103,668,300
Sweep ALTCS Refunds	11,078,831	-	-	-	11,078,831
HURF Diversion to DPS	25,085,316	8,551,343	8,627,680	4,492,963	46,757,302
HURF Diversion to MVD	6,662,102	-	-	-	6,662,102
Reduce, Eliminate Lottery Revenue	749,316	249,772	249,772	249,772	1,498,632
SVP Payments	9,500,000	4,000,000	3,200,000	3,360,000	20,060,000
100% Superior Court Judges Salaries	18,025,158	9,012,579	9,012,579	9,012,579	45,062,895
Assessor - DOR	282,000	282,000	282,000	282,000	1,128,000
Capital PCR - ongoing	-	361,315	361,315	361,315	1,083,945
Capital PCR - start up	-	64,962	-	-	64,962
Reduction in State-Shared Sales Tax for Utilities used in Manufacturing	-	-	-	1,000,000	1,000,000
Reduction in Jail Excise Tax for Utilities used in Manufacturing	-	-	-	600,000	600,000
	\$ 175,051,023	\$ 22,521,971	\$ 21,733,346	\$ 19,358,629	\$ 238,664,969

Justice and Public Safety

Justice and Law Enforcement is a primary responsibility of Maricopa County. Over fifty-one percent of the budget is allocated to Justice and Public Safety. Growth in the budget for the coming year is primarily related to this essential and necessary community service. A number of Constitutional Offices and the Judicial Branch are a part of, or are funded by, Maricopa County. The Superior Court of Arizona in Maricopa County is funded primarily by the County, as well as Adult and Juvenile Probation, which are all part of the Judicial Branch. The Justice Courts and the Constables, both with elected officials, are funded by the County. The County Attorney's Office and the Sheriff's Office are also part of Maricopa County government. Finally, Public Defense Services is an appointed department that also is a significant component of the Criminal Justice System. Let's begin there.

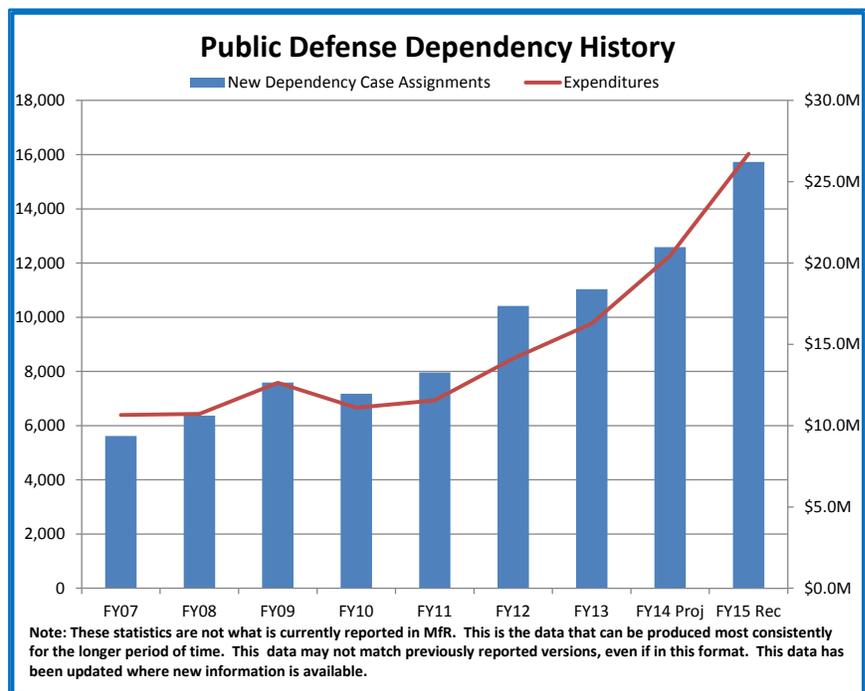
The Public Defense System (PDS) continues to deal with the aftermath of the capital case crisis that began in 2002 when a U.S. Supreme Court ruling in *Ring v. Arizona* required that juries sentence defendants in capital cases. While those cases have worked their way through the system, capital cases continue to be an expensive and lengthy process. The backlog was worked off and reached a low of 70 in the fall of 2013. It is now increasing, and there are a total of 83 cases included in the PDS capital count. The recent increase is due in large part to the fact that capital cases are not resolving at rates seen in prior years. With staffed offices



functioning at caseload maximums, new demands are increasingly being assigned to contract attorneys. On average, a capital case that goes to trial costs \$534,802. In comparison, a Non-Capital Murder 1 Case, on average costs \$28,068. Because of the caseload volumes, the FY 2015 budget contains \$5.1 million in additional funding for this issue.

Resolved capital cases are typically appealed. As background, once a capital case has completed the trial and appeal phases, it enters the post-conviction relief (PCR) phase during which the defendant's conviction and sentence are reviewed for errors. Historically, very few attorneys met the Supreme Court's standard for trying capital PCR cases. As a result, many defendants waited years before they were appointed counsel, and a backlog developed. In 2011, the Supreme Court modified its standard, and more qualified attorneys began to handle the backlogged cases. The County's capital PCR caseload spiked from a steady level of 3 - 4 cases annually to 41 in FY 2014. The FY 2015 budget is based on 47 cases. Besides the financial burden stemming from the sheer volume of cases, there appears to be a growing number of requests for two defense attorneys to be appointed at the PCR phase rather than the traditional one attorney. Further exacerbating the growing expense, the State shifted the burden to counties by not funding its Office of Post-Conviction Relief beginning in FY 2013. This is another cost shift imposed by the State of Arizona. Public Defense Services spending in this area has increased seven fold since FY 2010. The recommended budget increase for FY 2015 associated with PCRs is \$732,303.

Another cost that has been growing at a double-digit growth rate is dependency cases. This is a component of Public Defense Services that is not paralleled in the County Attorney's office. The Dependency Court is housed in the Superior Court. Dependency is a legal proceeding in which the state alleges that parents are not able to properly care for their children without the intervention and assistance of Child Protective Services. In more serious cases, the dependency action can lead to the permanent termination of parental rights. In all cases, the parents and the children are entitled to representation at the County's expense. Since FY 2007, the number of dependency filings



has increased by 124% through FY 2014, with an increase in expenditures for FY 2015 of \$5,430,099. This trend is shown in the graph above.

In an attempt to better deal with the volume of dependency cases, Superior Court developed the Cradles to Crayons (C2C) program in FY 2013. Cradles to Crayons successfully completed a two-year pilot and is moving forward as part of the regular operations of the Superior Court at a cost of \$1.2 million. The program improved the permanency decision process for more than 1,500 children under the age of three. The rate of youth receiving a permanency decision in less than one year increased from 54% to 83%. A mid-year report indicates further improvement to 95%, and this is expected to continue through FY 2015. The program has stabilized its operations since moving past its initial pilot

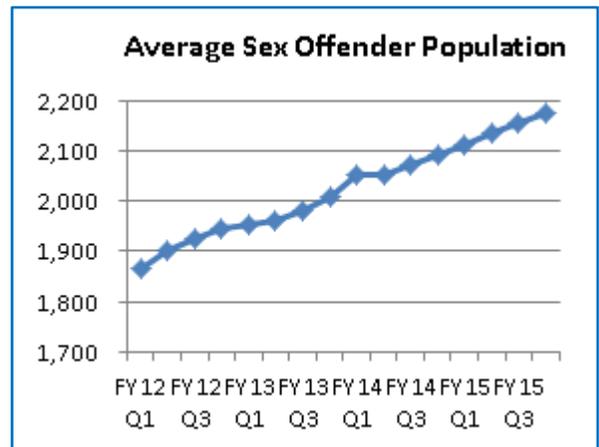
program and has shown more than a double digit percentage reduction in expenditures. The per youth expenditure ratio has also dropped by one third. This program is designed for 0 – 3 age children in the dependency system that incorporates infant mental health services and parenting skills training into reunification plans. Families are reunified whenever possible; but if this is not reasonable, then the parental rights are severed, and the child is placed in a permanent home more quickly.



The Superior Court is a significant component of the justice system. Without a highly functioning court system, the justice system's incarcerations, prosecution and defense costs would increase dramatically. The Superior Court's FY 2015 General Fund operating budget has a 3.2% increase. Over the past several years, the volumes in the justice system were stagnant. However, that trend has slowly been reversing over the past several years. Because of the volume increases, this budget adds three new court divisions. Two of the new divisions are in the juvenile courts. As is discussed above, dependency cases are skyrocketing. The State of Arizona has increased funding and staffing for Arizona Child Protective Services. This has resulted in a substantial increase in hearings, cases filed and cases resolved since FY 2012. There is a continued expectation of an 11% increase in dependency cases filed in FY 2015. The two new juvenile divisions, with staffing support, will enable the courts to deal with this growing volume. The cost of the new juvenile courts is \$352,012 without the staff of the Clerk of the Court, which will be discussed later.

In addition, this budget also recommends a new criminal court division. One new criminal division will be added to meet the increased case-trial rate and population. Disposition of court trials are improving however, and costs per case resolved are slightly lower. The cost of this additional division is \$172,551 and does not include the Clerk of the Court staff costs. All three divisions will become operational in January 2015. Other significant items in the Superior Court budget include: Disaster Recovery equipment (\$1.1 million), courtroom technology recording equipment (\$1.3 million), and further development of their case management system (\$1.8 million).

Another department that is part of the Judicial Branch is Adult Probation. Since the beginning of FY 2012, Adult Probation has been experiencing an increase in specialized populations, and thus an increase in caseload. One such example is the Sex Offender population, which is expected to increase from 1,976 in 2013 to 2,174 by the end of FY 2015. This increase is expected to continue as 78% of the Sex Offender population is sentenced to lifetime probation. Another dramatic increase is in Pretrial Supervision's Electronic Monitoring population. From FY 2012 to FY 2013, it has experienced a dramatic 45% increase. This population is anticipated to grow from 637 in FY 2014 to 772 by the end of FY 2016. To meet the caseload increase in all populations, 24 full-time positions, as well as the accompanying supplies and vehicles, were added in the FY 2015 Adult Probation budget. This resulted in a \$2 million increase in the overall Adult Probation Department.

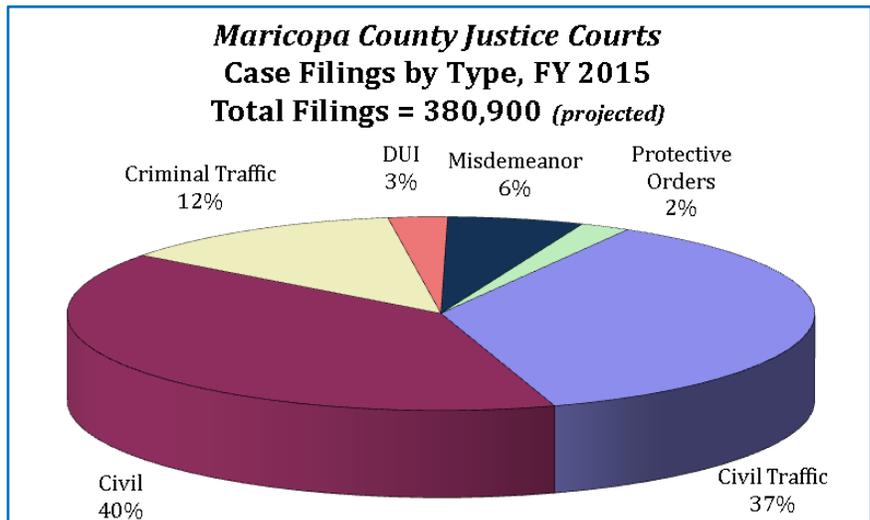


Juvenile Probation is the last component of the Judicial Branch controlled by the Superior Court. As of April 2013, the average daily population in Juvenile Detention is 196 juveniles. Due to the department's specific focus on incarceration alternatives, this detained population has decreased from a high of 440 in 2006. Juvenile Probation has also adopted new standards for evidenced-based practices to continue

to reduce recidivism. In addition, implementation of the new Arizona Code of Judicial Administration is occurring, which mandate the use of uniform risk and needs assessment tools, case plan development, and adjustment of supervision levels based on risk. Furthermore, Juvenile Probation is concentrating on outcomes for dual ward youths (i.e., juveniles who are both in juvenile justice system and the child protective services system). These dual ward youths account for 10% of the average daily population, and currently both disproportionately chronically re-offend and are not successfully diverted. In FY 2015, Juvenile Probation is adding three positions to address these needed system improvements. These budget changes resulted in a 1.5% increase to their budget.

The Clerk of Superior Court is a constitutional office. The main function of this office is to support the Judges of Superior Court. Their functions include: court-related records management and financial services for the justice system, the legal community, and public. In the FY 2015 budget, the operating budget is increasing by approximately \$1.0 million in order to provide courtroom support for the Cradles to Crayons program and the three new court divisions being added to the Superior Court.

The Justice Courts are 26 independent community courts that deal with civil and criminal traffic, misdemeanor offenses, small claims, evictions, orders of protection, injunctions, and other minor civil and criminal offenses. Justice Courts receive revenue in the form of fines, fees, and other miscellaneous revenue which helps to fund their operation. The number of civil cases filed has been trending lower since FY 2011, and court fee proceeds from the Special Revenue Fund (245) are expected to be lower in the second half of FY 2014. However, Justice Courts Special Revenue Fund (245) is expected to increase in FY 2015 due to Administrative Order 2014-027, which assessed an additional \$20 for the Driving School Diversion program. The Justice Courts General Fund operating budget



has increased by 4.2% in an effort to right size the personnel savings to a more realistic number. In addition, funding was added for Pro Tem staffing coverage to meet the minimum needs for training and administrative/personal leave by the judges. The implementation of the electronic filing and case management system is almost complete, with all courts completing Phase I implementation by December 2014. While this system is expected to gain efficiencies when fully implemented, the Justice Courts' Special Revenue Funds cannot continue to support the final implementation, and the General Fund will provide \$512,000 in one-time funding for technology purchases.

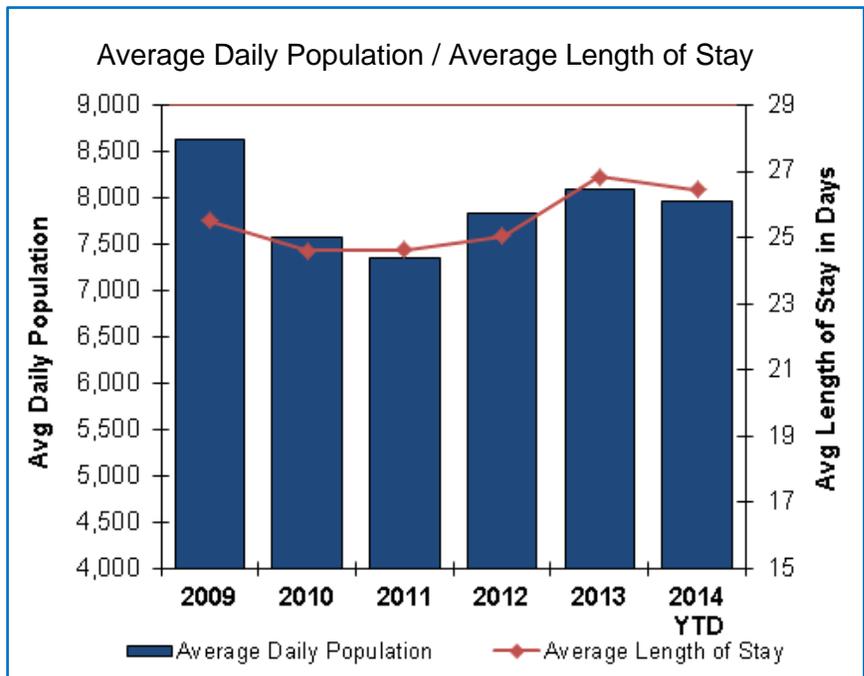
The mission of the Maricopa County Attorney's Office (MCAO) is to provide quality prosecution, victims' services, crime prevention and legal counsel for County government. This year, MCAO participated in the Zero Based Budgeting process and was the first volunteer and the leading agency. This process resulted in a realization that the agency needed to have a base adjustment increase. The County addressed several of the compensation issues in the County Attorney's Office in the current fiscal year, reducing prosecutor turnover. The market-based salary adjustment is expected to provide long-term stability in case processing. MCAO's General Fund operating budget for FY 2015 is increasing by 6.4% due to several significant changes. Reduction in special revenue sources has required that 32 positions move from Special Revenue Funds to the General Fund. In addition, salary savings have

been reduced to 2% to accommodate the improved retention and hiring practices. Six additional attorney positions, one victim advocate and five legal support positions were created as well to improve case processing.

The Maricopa County Sheriff’s Office (MCSO) is responsible for law enforcement in the unincorporated areas of the County, in contracted cities and throughout Maricopa County as needed. In addition, the Sheriff’s Office is also responsible for adult detention and operational costs related to running the Maricopa County jail system. The FY 2015 recommended budget has a decrease of 1.5% in General Fund operating expenditures, which is primarily an enforcement cost, and a 4.1% increase in Detention Fund operating costs. The decrease in the enforcement budget is due to a reallocation of administrative costs between the enforcement (General Fund) and detention division (Detention Fund).

In enforcement, MCSO will be receiving funding for market adjustments for their deputies and sergeants to make them competitive with other police agencies around the Phoenix metropolitan area. Currently, the salaries of the deputies are significantly behind the local police departments. This \$2.5 million increase will raise the salaries so that they are placed in the middle of the pack. In addition, this budget will recommend a new helicopter for the office. The helicopter will cost \$5,000,000 in one-time funding and \$100,000 in operation funding. In April 2013, a helicopter was taken out of operation due to a training incident. The new helicopter will allow MCSO to return to previous operational levels. Maricopa County covers 9,226 square miles, of which 3,600 miles are unincorporated. Given the size and geographical diversity in the County, aircraft are invaluable for support in basic and specialized law enforcement, surveillance, transportation, aerial photography, and search and rescue.

The MCSO Detention Fund’s operating budget also includes funding for a transporting function to take inmates to their outside medical appointments. Detention staff is responsible for transporting inmates to and from medical appointments and to the emergency room. Staffing for this function was reviewed by MGT of America as part of the Detention Staffing and Best Practices Study completed in FY 2012. Since that time, emergency runs increased 16%, other hospital-related transports increased 42%, and medical transports increased 14%. Further exacerbating the demand for transport, the Maricopa County Integrated Healthcare System (MIHS) closed their secure inmate ward. Now, inmates are held in standard rooms, often with non-detention patients and throughout the hospital. Additional staff is needed in order to maintain supervision standards. MCSO



received 35 positions plus supplies at a cost of \$2,060,135 to properly provide this function.

MCSO also received funding in the Detention Fund to permanently establish a Jail Wagon Program. Deputies spend significant amounts of time at intake when booking an inmate. In order to reduce these wait times, MCSO began a pilot program in the current fiscal year. This program operates a “shuttle”

service to bring inmates from distant areas of the valley to central booking. During the first 14 months of operation, the Jail Wagon Program saved Sheriff Deputies and Department of Public Safety Officers over 21,000 hours, allowing them to be in the field rather than at intake. To make this program permanent, MCSO received 25 additional positions and operating funding of \$1,471,652 for salaries, benefits, and uniforms. MCSO also received \$140,000 for vehicles.

In addition to MCSO's operating budgetary changes, the General and Detention Funds received non-recurring funding for a number of issues. In the General Fund, funding was provided for a camera and security system at the Property and Evidence Warehouse (\$247,978) and a Records Management System (\$676,000) for the Civil Division. MCSO is also budgeted for the replacement of their fixed winged aircraft. The airplane will cost \$850,000 and will allow MCSO to replace an older model. Due to mechanical issues, the current airplane was taken out of service from July to March. Replacement of this older aircraft will allow MCSO to cost-effectively extradite inmates without losing flight hours for significant maintenance issues. MCSO will also receive one-time funding for washing machines and an interactive voice response system. The washing machines will cost \$350,000. With the growth in the Average Daily Population, the amount of pounds to be laundered has also increased, causing increased demand on the industrial washing machines. The current machines have reached the end of their useful life and need replacement. Finally, an Interactive Voice Response System for detention is being replaced. It is used to generate automated responses to members of the public regarding inmates incarcerated in the Maricopa County jails. The system averages 75,000 calls per month. The current system is at the end of its useful life. The new system will cost \$905,000.

In October 2013, the United States District Court for the District of Arizona issued a Judgment Order in the Melendres v. Arpaio suit, which was originally filed in 2007. It alleged that MCSO targeted Latinos and those who looked Latino in order to verify their immigration status and detain undocumented

immigrants in violation of their rights under the Fourth and Fourteenth Amendments. In May 2013, the court issued Findings of Fact and Conclusions of Law after conducting a bench trial. The court found that MCSO operations did violate the rights of the class under the Fourth and Fourteenth Amendments. The court permanently enjoined MCSO as outlined on the right.

Supplemental Permanent Injunction/Judgment Order
October 2, 2013

1. Detaining, holding, or arresting Latino occupants of vehicles based on a reasonable belief, without more, that such persons are in the country without authorization;
2. Following or enforcing its "LEAR" policy, as currently written, against any Latino occupant of a vehicle in Maricopa County;
3. Using race or Latino ancestry as a factor in determining whether to stop any vehicle;
4. Using race or Latino ancestry as a factor in making law enforcement decisions with respect to whether any Latino occupant of a vehicle may be in the country without authorization;
5. Detaining Latino occupants of vehicles stopped for traffic violations for a period longer than reasonably necessary to resolve the traffic violation in the absence of reasonable suspicion that any of the vehicle's occupants have committed or are committing a violation of federal or state criminal law;
6. Detaining, holding, or arresting Latino occupants of a vehicle for violations of the Arizona Human Smuggling Act without a reasonable basis for believing that the necessary elements of the crime are present; and
7. Detaining, arresting, or holding persons who are occupants of motor vehicles based on a reasonable suspicion that they are conspiring with their employer to violate the Arizona Employer Sanctions Act.

The October Supplemental Permanent Injunction/Judgment Order stated the requirements which MCSO must follow in order to comply with the court's ruling. The requirements were varied and include, but are not limited to, creating an implementation unit, community outreach, a variety of training including bias-free policing and enforcement of immigration laws, documentation of traffic stops, installing video equipment in vehicles, time limits for completing incident reports, and review of those reports by a supervisor and it also provided for a Court Appointed Monitor.

The total operating costs for implementation of the order for FY 2015 will be \$10,055,731. These costs includes: training, outreach meetings, data collection and analysis software and hardware, development and implementation of an early intervention system, overtime, a Community Liaison Officer, bi-lingual pay and litigation costs. In addition, there is an estimated \$2,725,000 in operating costs for the Court Appointed Monitor, budgeted in Non Departmental. There is also a one-time expense of \$4.2 million for vehicle-mounted cameras.

Maricopa County Educational Services Agency (MCESA) is allocated funding to continue the pilot program which helps juveniles who have been detained in our detention facilities to transition back into the community. This program works with justice system providers, mental health organizations, workforce development, youth services, and other organizations to implement a systemic program to coordinate support services. It will help with high school graduation, college and/or career readiness. The goal is to reduce rates of recidivism. The program is in its third year of funding. In FY 2015, the last year of the pilot program. \$1.1 million is being allocated. Because of the intention to lower the juvenile detention population, it is funded from the Detention Fund.

General Government and Education Systems

In addition to the Juvenile Transition Program mentioned above, the Maricopa County Educational Services Agency (MCESA) has received \$189,915 in additional operating General Fund expenditure authority in the recommended budget. This funding moves three financial services positions back to the General Fund from Special Revenue Funds to support mandated operational activities. Additionally, there is a one-time appropriation in the recommended budget of \$78,956 for a Marketing and Communications Administrator position. In FY 2015, a review of MCESA's legislative statutes is planned to determine the appropriate level of mandated services and General Fund support.

There are additional activities in the FY 2015 recommended budget that deserve notation. Three major general government software upgrades are funded in the recommended budget: the Assessor's Computer Aided Mass Appraisal (CAMA) system, the Treasurer's Information System, and the Enterprise Resource Planning System.

The Assessor's Office is responsible for providing property assessment services to Maricopa County property owners. This office also efficiently and effectively administers all laws and regulations for Maricopa County property owners so they can be assured that all ad valorem properties are fairly and equitably valued. The need for the new Computer Aided Mass Appraisal (CAMA) system has been on the horizon for many years. This system will ensure the future of this office which assesses 1.7 million parcels a year in support of property tax assessments for over 1,795 taxing jurisdictions in Maricopa County. This system is crucial to adequately perform the essential duties of the Assessor's Office. Planning and implementation of the system will begin in FY 2015. In addition, the recommended budget has \$635,000 for the ESRI Desktop Review Project. This project shows street front photographs, building sketches, and other property characteristics for active parcels from the Assessor user's assigned work list all at the same time. The users will be able to review each parcel's image and make necessary changes if needed, and should create additional revenue through increased assessed values.

Maricopa County has embarked on a major program to implement the County's first Enterprise Resource Planning (ERP) System provided by CGI, the County's current financial system provider. The Board of Supervisors approved CGI's contract on October 23, 2013, for ERP software, professional services to implement the system, and managed services to host and support the system for a period of ten years. The scope of the ERP system includes Performance Budgeting, Financial

Management, and Procurement Management. The project costs budgeted for FY 2015 are \$16.1 million.

The Treasurer's Office collects the property taxes for the various jurisdictions in Maricopa County. They invest and provide banking services for school districts, special taxing districts, Maricopa County government, and many others. Their system also is in need of a software replacement. The Treasurer's IT Staff have drafted a Technology Roadmap and RFP. The RFP will be finalized by a consultant and released to vendors at the end of FY 2014. Vendor selection and Solution Implementation will begin in FY 2015.

The Recorder and Elections departments are both constitutional offices that provide essential services to Maricopa County residents. The Recorder's Office records official documents such as deeds, plat maps, and ordinances. The office has more than 93 million recorded documents available and was the first Recorder's Office in the nation to have documents accessible on-line.

The Elections department is in compliance with HAVA (Help America Vote Act) and has state-of-the-art technology to assist the 1.9 million registered voters in Maricopa County. The office provides election support to most of the jurisdictions in the County. They have an Insight optical scan voting system and an Edge touch screen system in all of the 724 precincts in Maricopa County. They will also commence the utilization of electronic poll books at polling places, as seen on the right, which will improve accuracy and decrease confusion for voters and poll workers. In the recommended budget, there is \$12 million in funding for the Primary and General Elections that will take place this summer/fall. There is also an additional \$165,370 that will be added to the election cycle fund for the increased cost of elections due to additional Federal mandates.



Technology Infrastructure and Capital Improvement

Maricopa County began its present day Capital Improvement Program (CIP) in FY 2000. Previously, the CIP plan utilized a modified "pay as you go" financial policy. The County has paid cash for most CIP projects. The County currently has no General Obligation Bond debt and has very little long-term debt. The debt that the County does have is in the form of Lease Revenue Bonds. The debt service on this is paid with cash that has been set aside for capital improvements. Because of our new budgeting philosophy of utilizing the "most likely" scenario for revenues and funding contingency at a much lower level, less funding for capital projects into the future will occur. It is anticipated that our capital improvement program will slow until a new funding methodology is established by the Board of Supervisors. This discussion will occur after both the court and jail master plans are finalized in the next several months.

The County's CIP is found in six distinct capital funds: Transportation Capital Projects (234), Intergovernmental Capital Projects (422), General Fund County Improvement (445), Detention Capital Projects (455), Technology Capital Improvement (460), and Detention Technology Improvement (461). There are a total of 85 projects for FY 2015: 55 Transportation projects, 17 Technology projects, 12 Facilities projects and one Intergovernmental project.

Technology projects consist of a Computer Aided Mass Appraisal system for the Assessor's Office, IT Infrastructure Refresh Phases I and II, IT Enterprise Data Center, County Telephone System, Public Radio System, Maximo Maintenance Management System for Facilities Management, Sheriff Headquarter's IT Infrastructure, IT Internal Service Delivery System, Enterprise Resources Planning System for the offices of Management and Budget, Finance and Procurement, Treasurer Information System for the Treasurer's Office, and the Byte Information Exchange (BIX) Room upgrade. All of these technology projects are modernizing and updating the County's infrastructure, communication, security systems, pro-active system monitoring, and essential business tools. The offices of the Assessor, Treasurer, Management and Budget, Finance, and Procurement started the upgrading process of their outdated systems in FY 2014 and will meet major milestones in FY 2015 as full implementation is expected in following fiscal years.

Facilities projects consist of East Court Improvements for the abatement of the remaining four floors of the East Court Building (6-9) and the build out of the 7th floor to updated courtrooms, Security Building Tenant Improvements, the Chambers Building Remodel, Sheriff Headquarters Project, and SWAT Covered Parking. Planning and programming of the new Southwest Justice Courts will continue with construction anticipated to start in FY 2015.

Transportation conducts capital projects under the Board of Supervisors' approved category budgets of MAG Arterial Life Cycle Program, County Arterials, Bridge Construction and Preservation, Dust Mitigation, Intelligent Transportation System, Pavement Construction and Preservation, Partnership Support, Right-of-Way, Safety, Transportation Administration, Traffic Improvements and Transportation Planning.

The new Maricopa County Sheriff's Headquarters (MCSO HQ) continues to be reflected in the FY 2015 budget, as it is anticipated to be fully completed in FY 2015. The MCSO HQ consolidated 326 staff from six locations, and equipment from one other location. All MCSO users completed their move into the building by January 2014, including command staff, internal affairs, employee compliance, 911 emergency operations, MCSO telecommunications, human resources, finance, procurement, OSHA, MCSO IT, CAD/RMS Staff, jail intelligence, and inmate phone monitoring. It is anticipated there will be \$7.7 million in savings from the original \$92,470,934 project budget.



The County's Parks & Recreation Department continues its development of the Maricopa Regional Trail System and study of the Vulture Mountain Recreation Area for future management.

The Maricopa County Department of Transportation (MCDOT) continues to make progress with the Northern Parkway Project and will complete the Sarival to Dysart porting in FY 2014 and will complete construction of the Reems and Litchfield overpasses in FY 2015.

Finally, projects that were completed in FY 2014 include the Contact Center System which manages the STAR Call Center, the Integrated Workplace Management System for the Facilities Management Department, and the Correctional Health Zone H upgrade.

Health Care Issues

Health, Welfare and Sanitation accounts for 22.32% of Maricopa County's budget. It continues to be one of the largest components of the County budget but is the area least under the County's control. Most of these costly programs are managed by the State of Arizona, and county funding is required by State law. These programs are inclusive of a number of issues, including acute and long-term health care for the poor, behavioral health care, tuberculosis services, services for people with HIV/AIDS, public health, environmental and air quality programs, correctional health, and autopsies.

Mandated health care support costs that are distributed to the State of Arizona are \$226 million for FY 2015. The largest mandated contribution is \$150.2 million for the Arizona Long Term Care System (ALTCS), the State's Medicaid long-term care program. The County will also have to pay \$19.5 million to the Arizona Health Care Cost Containment System (AHCCCS), which is the State of Arizona's Medicaid system for acute medical care. The AHCCCS contribution decreased by 2% from last fiscal year per the budget adopted by the Legislature and signed by the Governor. Finally, the County is required to pay an estimated 34% of the cost to treat Sexually Violent Persons who are released from prison and continue to receive mental health treatment. This was a cost shift to counties that began in FY 2010, and until a recent change in legislation, Maricopa County was paying 50% of the costs. The cost estimate for next year is \$3.36 million but may change prior to final budget adoption.

In addition, Maricopa County is mandated to contribute to the State's behavioral health programs through a court order (*Arnold v. Sarn*) that settled in March 2014. The total estimated amount for FY 2015 is \$52.8 million, an annual 3% increase to account for population growth and medical treatment cost increases. With the settlement of the *Arnold* litigation, there may be opportunities for Maricopa County to more actively participate in the allocation of this large and growing cost. A very large portion of the adult jail population has mental health needs. This group filters in and out of jail, increasing the workload for our criminal justice system and creating public safety concerns. Research on this issue will proceed in the coming fiscal year as a new Regional Behavior Health Authority (RHBA), Mercy Maricopa, is transitioned into the community.

Correctional Health Services (CHS) provides health care in our six adult detention facilities. This service is critical to the welfare of the inmates who are either pre-sentenced or serving out their sentence with the Maricopa County Sheriff's Office. CHS was able to renew their accreditation with the National Commission on Correctional Health Care (NCCHC) on March 19, 2012. This achievement will significantly limit the liability in the jails and ensure that we are providing services beyond constitutional standards. The last remaining obstacle for CHS is to exit a long-standing federal court case that monitors jail conditions, *Graves v. Arpaio*. CHS expects to receive a new list of requirements for compliance in the next several weeks. Many financial investments have been made that have arisen in association with the lawsuit. CHS has implemented an Electronic Health Record (EHR) system and is now in phase II of the project. This is a comprehensive record system that has integrated medical, mental health, dental, and all patient care activities including medications. All phases of the EHR implementation will be completed in FY 2016, with \$2.45 million being carried over from FY 2014 to FY 2015, and \$2.3 million to FY 2016 to finalize the project. Implementation is another necessary element

to move toward the dismissal of the long-standing federal court monitoring issue, *Graves v. Arpaio*. The end result will be improved health services for the County’s jail inmates.

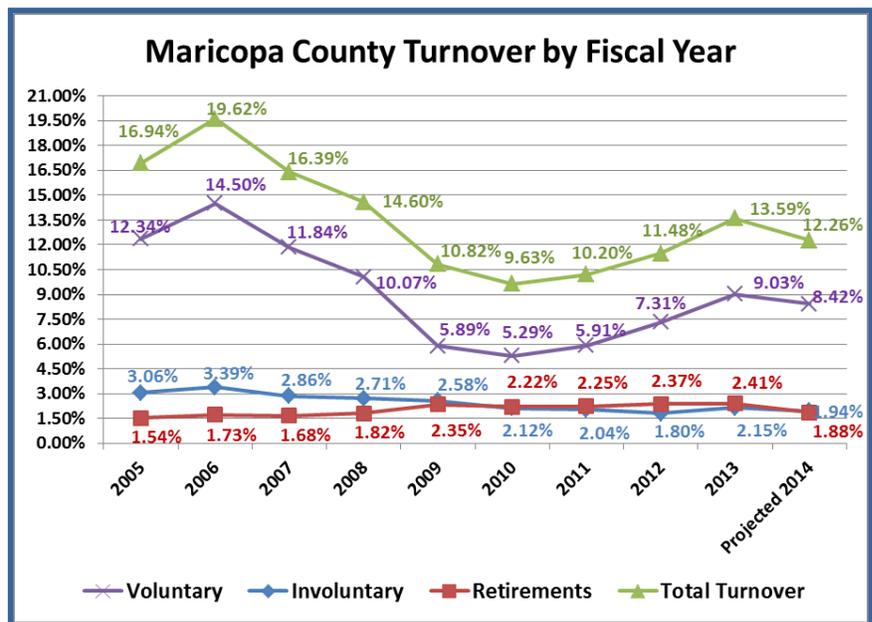
The mission of the Department of Public Health is to provide leadership, resources, and services to people and diverse communities in Maricopa County so that health is promoted, preserved, and protected. This is a very broad and difficult mission to accomplish. It has been many years since we have added to the General Fund support of the Public Health Department. This year, funding totaling \$275,885 has been reserved in Non Departmental for the Public Health Department. There are three critical positions that are being considered for funding. The first is a Senior Epidemiologist who will coordinate surveillance and public health preparedness for large events, such as the Super Bowl and the Pro Bowl, which will occur in Maricopa County in the next year. The individual would collaborate with healthcare partners and volunteers, while performing syndromic surveillance throughout the year. The second position, a Behavior Health Coordinator, would provide leadership and expertise in behavior health and would coordinate with Correctional Health Services and the new Maricopa County RHBA to ensure a smooth transition of individuals back into the community with continuity of care issues overlaid. Finally, the last position is a Quality Improvement Manager in charge of managing the accreditation process for the Public Health Department. Accreditation for Public Health departments is relatively new, but it is projected that accreditation will strongly influence grant award success within the next several years, which is critical for this primarily grant funded department.

Employee Compensation and Human Resources

Employees are our greatest asset and also our largest cost. County employees deliver our services and are the face of Maricopa County government. We count on our employees to provide excellent services and to be effective and efficient as they execute their duties as public servants. Sixty percent of our operating costs are attributed to personnel-related expenses. Therefore, County Administration evaluates annually the need for performance pay, market-based increases, and benefits to ensure that we are competitive and can retain and grow our talent.

Funding for performance pay and internal equity has been reserved in the FY 2015 recommended budget. In FY 2015, \$10.8 million in the General Fund and \$4.9 million in the Detention Fund have

been earmarked for increases to be distributed based on performance. This is an average of 2.5% for the workforce. Employees received 5.0% increases in FY 2014, on average, for performance and internal equity. The chart to the right shows that employee turnover is expected to decrease for the first time since 2010. Once FY 2015 funding is allocated, the Maricopa County Department of Human Resources will assess, by department and also Countywide, the impact that the additional increases have had on attrition. In addition, there are limited resources for market-based salary



issues for Sheriff's Deputies and Sergeants, Adult and Juvenile Probation Officers and Supervisors, Epidemiologists, and Mental Health Professionals.

The Human Resources Department has \$248,000 allocated in the FY 2015 recommended budget to replace the Pathlore Learning Management System with the Cornerstone Learning Management System (LMS). The LMS system provides a dependable corporate learning system and contributes to performance management, succession management, and compensation management. This system integrates with the ADP Human Resources System and will assimilate with the performance management system that may be funded in future years. The hiring of a consultant for county-wide job analysis at a cost of \$385,000 is also included in the recommended budget. This consultant will help develop valid class specifications, minimum qualifications, job descriptions, and assessment/testing procedures. Then, the consultant will train department staff to ensure that the job analyses process continues.

Employee Benefits

Maricopa County provides health insurance coverage and other benefits to over 11,400 employees and, when combined with their eligible covered family members, a total of almost 27,000 individuals are covered. Employee benefit plans are an important part of the County's total compensation package. The quality and value of the benefits program have been maintained in a cost-effective manner. Moving to self-insurance for medical and other benefits in FY 2008 has provided the opportunity to better manage costs. Health care cost increases have been minimized by managing utilization of health care, encouraging "consumerism" that steers patients to less-expensive yet effective treatment options. Through FY 2013, the five-year average increase in the County's health benefits costs per employee was 3.7%, which compares favorably to the national average for large employers.

These results have been achieved in several ways. First, the County manages the cost of care by obtaining favorable contract rates with providers and by steering patients to least costly, appropriate levels of care, such as encouraging use of generic medications and discouraging unnecessary utilization of emergency room services. Programs, such as Diabetes Management and Cigna's Healthy Pregnancies, Healthy Babies®, have reduced the incidence of serious, high-cost health conditions. In addition, employees can receive substantial reductions in their premiums by being tobacco-free and participating in biometric screenings and health risk assessments. Preventive health care is provided free through the health benefit plans and further encouraged through on-site flu shots and cancer screenings. Healthier lifestyles are encouraged, and employees have access to on-site fitness facilities and discounted YMCA memberships, as well as Weight Watchers at Work.

For FY 2015, we have continued to mitigate significant cost increases while maintaining, if not improving, the quality of our benefit programs. While the Patient Protection and Affordable Care Act (PPACA) has increased costs in some areas, new contracts with two medical benefit vendors will provide both more choice for employees and lower costs for health care. Premiums for health benefits were held to an increase of less than 1% from FY 2014 rates. This, along with savings in dental benefits costs and a planned reduction in Benefits Trust reserves (in accordance with actuarial estimates), allows total benefits costs to be held at FY 2014 levels for FY 2015.

Conclusions

This is a budget that I am proud of. The process was more transparent and participatory. We are providing critical County mandated services and making our community safer, while maintaining a cost effective model of delivery.

This budget could not have been completed without the assistance of all of the Board members, the County Constitutional Officers, the Judicial Branch and our Appointed Officials. Appreciation goes out to County staff for fully participating and working collaboratively on a structurally balanced budget that builds reserves for the future.

Sincerely,



Tom Manos
Maricopa County Manager

Strategic Direction

Managing for Results Philosophy and Cycle

The County is committed to continually maintain high-quality services to its customers and ensuring that the most critical needs of the community are being met with measurable results. In 2000, the Board of Supervisors adopted a policy establishing a management framework, called *Managing for Results (MFR)*, which integrates planning, budgeting, reporting, evaluating, and decision making for all Maricopa County departments and agencies. *Managing for Results* provides direction for making good business decisions based on performance, and makes departments/agencies accountable for results. Maricopa County is meeting the challenges of shifting demand for services and difficult economic times with a careful allocation of funding to meet public service needs.

Countywide Strategic Plan 2015-2018

The Board of Supervisors' Countywide Strategic Plan is meant to guide County government actions to address current and future needs in Maricopa County. It sets direction for County government regarding its roles and responsibilities, and Maricopa County government officials use it to help guide decision-making.

During the winter of FY 2014, the Board of Supervisors collaborated with the Elected Officials of Maricopa County to consider an update to the 2011-2015 Maricopa County Strategic Plan. The body of Elected Officials recognized value in streamlining the County's priorities from 10 down to 5, and narrowing the focus and attention on county-wide strategic goals from 29 to 14. Each priority area has several goals to achieve the Board of Supervisor's vision for the community.

On May 5, 2014, the Board of Supervisors officially adopted the following strategic plan.

Mission

The mission of Maricopa County is to provide regional leadership and fiscally responsible, necessary public services so that residents can enjoy living in a healthy and safe community.

Vision

Citizens serving citizens by working collaboratively, innovatively, efficiently, and effectively. We will be responsive to our customers while being fiscally prudent.

Core Values

- Public Interest First;
- Open and Honest;
- Accountable;
- Measure Results;
- Relentless Improvement;
- Communicate and Collaborate; and
- All People Realize Their Full Potential.

Strategic Priorities and Goals
Strategic Priority: SAFE COMMUNITIES - Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost-effective smart justice system.
<u>Strategic Goal:</u> By end of FY 2018, public safety is enhanced by reducing the number of adult probationers convicted of a new felony offense to 8% or lower.
<u>Strategic Goal:</u> By end of FY 2018, the overall rate of juvenile recidivism is 20% or less.
<u>Strategic Goal:</u> By end of FY 2017, 90% of Cradles to Crayons youth with petitions filed have permanency established within 365 days of the petition filing.
<u>Strategic Goal:</u> PLACEHOLDER - By end of FY 2018, there will be an x% decrease in the recidivism rate for particular populations to be determined by McJustice and the Re-Entry Council.
<u>County Indicators:</u> Violent Crime Rate • Property Crime Rate • Average length of pre-trial stay in County jail Number of persons with mental health issues (Rule 11 finding)
Strategic Priority: REGIONAL SERVICES - Maricopa County will provide best-in-class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other local jurisdictions, and community-based entities to consolidate services and avoid duplication, when applicable.
<u>Strategic Goal:</u> By end of CY 2018, 100% of all air quality monitors are in compliance with federal health standards.
<u>Strategic Goal:</u> By end of FY 2018, 85% or more of citizens indicating satisfaction with the amount of and access to open space, parks and recreation land in Maricopa County.
<u>Strategic Goal:</u> By end of FY 2018, 4-5 year olds in Head Start increase their school readiness by 60% (on average in the year of their participation in Head Start--based on the State's assessment tool).
<u>County Indicators:</u> Coverage levels of immunizations (MMR & Tdap) • Public Health Accreditation
Strategic Priority: GOVERNMENT OPERATIONS - Maricopa County will deploy an effective and efficient infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.
<u>Strategic Goal:</u> By end of FY 2018, 80% or more of County residents indicate trust in County government.
<u>Strategic Goal:</u> PLACEHOLDER - By end of FY 2018, Maricopa County's Employee Engagement Score (a widely used measure indicating the strength of the workforce) increases x% from the baseline established in FY 2015.
<u>Strategic Goal:</u> Maricopa County will improve turnaround times and response times through the use of electronic filings: <ol style="list-style-type: none"> a. 7.5% increase in electronic recordings through the Recorder's Office by the end of FY 2018 b. 28% increase in electronic filings through the Clerk of the Superior Court end of FY 2018. c. By the end of 2018, the Treasurer's Office will increase the number of parcels enrolled to receive paperless statements to 10%, a percentage that will be reviewed following a study to be completed by the end of FY 2016.
<u>County Indicators:</u> Citizen Satisfaction with County Performance and County Communication • Voluntary Employee Turnover Rate

Strategic Priority: GROWTH AND ECONOMIC DEVELOPMENT - Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

Strategic Goal: By 2018, 90% of regulated entities indicate they are satisfied or more than satisfied with their interactions with Maricopa County's regulating agencies (as measured by customer satisfaction surveys).

Strategic Goal: By 2018, 80% of participants completing workforce development training who obtain a job and remain employed after 6 months.

County Indicators:

High School Graduation Rate • Employment Levels • Median Home Values • County Per Capita Income as a percent of US

Strategic Priority: FISCAL STRENGTH AND RESPONSIBILITY - Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Strategic Goal: By the end of FY 2018, 100% of all County funds will obtain structural balance.

Strategic Goal: By the end of FY 2019, Maricopa County's General Fund Operating reserves will equal two months of operating expenditures.

County Indicators:

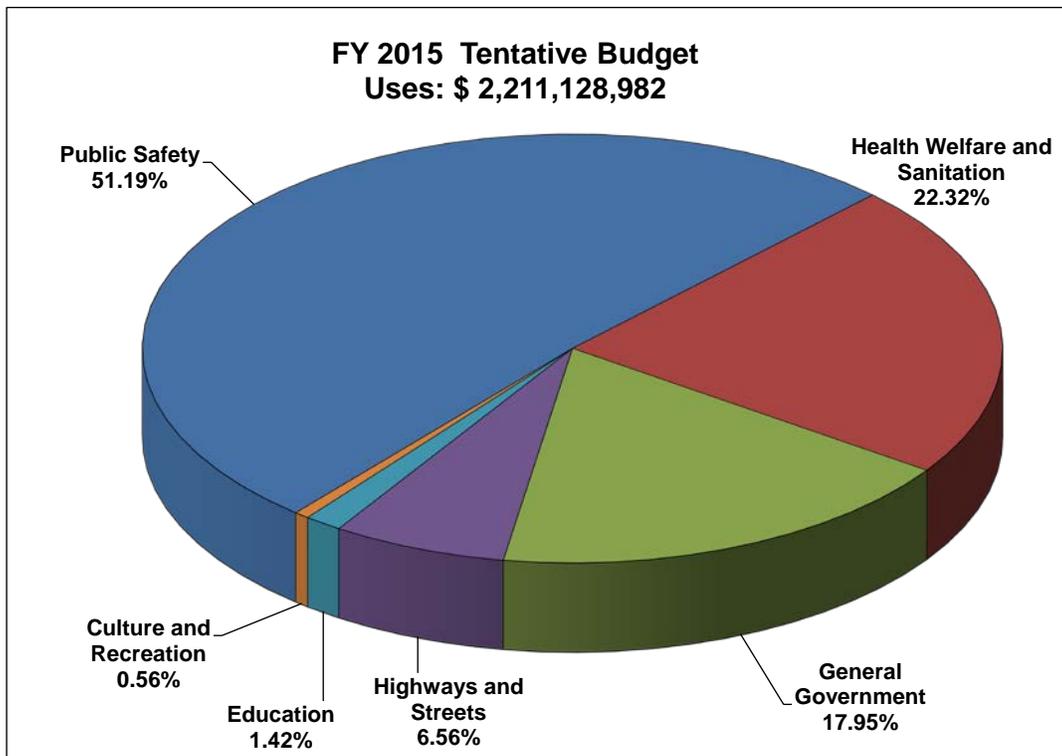
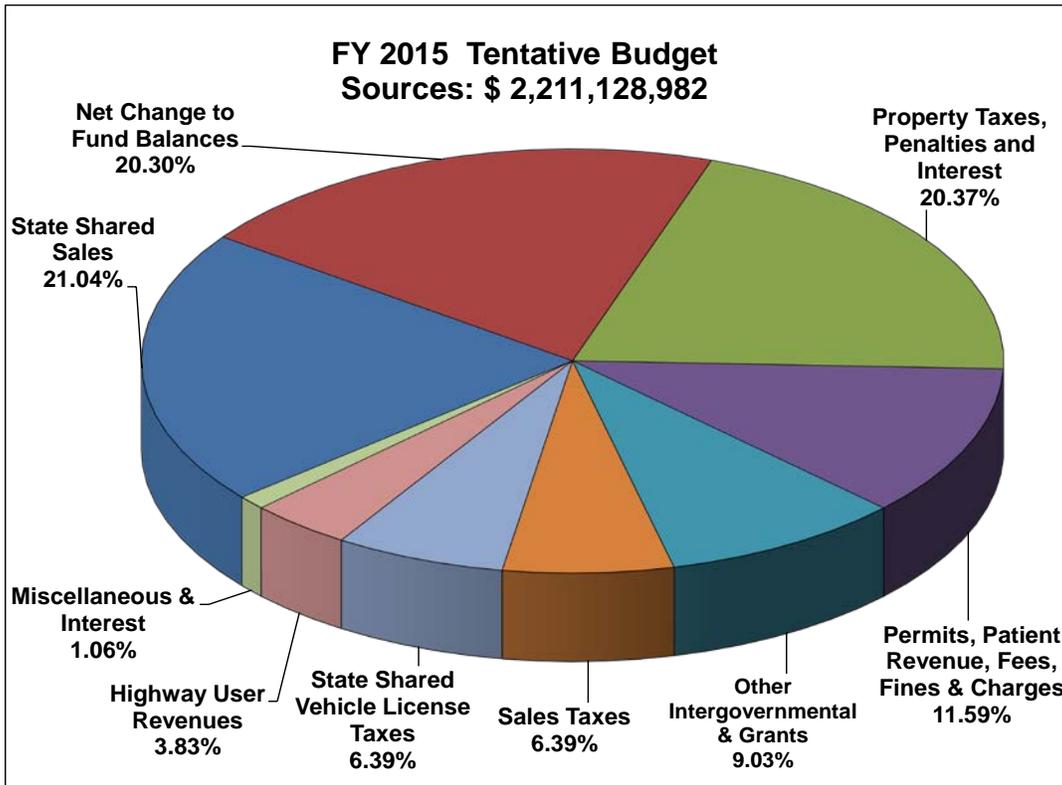
Percent of General Fund expenditures going to the State through required contributions and unfunded mandates.



Consolidated Sources, Uses and Fund Balance by Fund Type

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
BEGINNING FUND BALANCE	\$ 113,712,308	\$154,741,245	\$ 18,087,690	\$807,184,668	\$ 42,727,072	\$1,136,452,983	\$ -	\$1,136,452,983
SOURCES OF FUNDS								
OPERATING								
PROPERTY TAXES	\$ 436,942,622	\$ -	\$ -	\$ -	\$ -	\$ 436,942,622	\$ -	\$ 436,942,622
TAX PENALTIES & INTEREST	13,500,000	-	-	-	-	13,500,000	-	13,500,000
SALES TAXES	-	141,295,781	-	-	-	141,295,781	-	141,295,781
LICENSES AND PERMITS	2,296,821	37,882,705	-	-	-	40,179,526	-	40,179,526
GRANTS	-	156,432,430	-	-	-	156,432,430	-	156,432,430
OTHER INTERGOVERNMENTAL	2,802,001	14,265,987	-	-	-	17,067,988	-	17,067,988
PAYMENTS IN LIEU OF TAXES	12,340,468	-	-	-	-	12,340,468	-	12,340,468
STATE SHARED SALES TAX	465,300,725	-	-	-	-	465,300,725	-	465,300,725
STATE SHARED HIGHWAY USER REV	-	84,652,860	-	-	-	84,652,860	-	84,652,860
STATE SHARED VEHICLE LICENSE	132,858,100	8,412,636	-	-	-	141,270,736	-	141,270,736
INTERGOV CHARGES FOR SERVICES	15,146,216	38,266,475	2,049,100	-	4,540,780	60,002,571	-	60,002,571
OTHER CHARGES FOR SERVICES	24,937,474	68,490,243	-	-	29,496,730	122,924,447	-	122,924,447
INTERNAL SERVICE CHARGES	-	-	-	-	164,758,171	164,758,171	(164,758,171)	-
PATIENT SERVICES REVENUE	7,000	2,449,959	-	-	-	2,456,959	-	2,456,959
FINES & FORFEITS	11,601,839	16,323,308	-	-	-	27,925,147	-	27,925,147
INTEREST EARNINGS	2,800,000	1,961,956	-	-	531,464	5,293,420	-	5,293,420
MISCELLANEOUS REVENUE	2,649,973	15,128,118	-	-	35,000	17,813,091	-	17,813,091
GAIN ON FIXED ASSETS	-	200,000	-	-	-	200,000	-	200,000
TRANSFERS IN	-	176,846,494	1,140,560	23,554,219	-	201,541,273	(201,541,273)	-
TOTAL OPERATING SOURCES	\$1,123,183,239	\$762,608,952	\$ 3,189,660	\$ 23,554,219	\$199,362,145	\$2,111,898,215	\$(366,299,444)	\$1,745,598,771
NON RECURRING								
GRANTS	\$ -	\$ 808,850	\$ -	\$ 11,107,640	\$ -	\$ 11,916,490	\$ -	\$ 11,916,490
OTHER INTERGOVERNMENTAL	1,925,301	-	-	-	-	1,925,301	-	1,925,301
INTERGOV CHARGES FOR SERVICES	-	-	-	2,467,139	-	2,467,139	-	2,467,139
OTHER CHARGES FOR SERVICES	-	268,936	-	-	-	268,936	-	268,936
INTEREST EARNINGS	-	-	8,200	200	-	8,400	-	8,400
MISCELLANEOUS REVENUE	-	65,000	-	-	-	65,000	-	65,000
TRANSFERS IN	14,805,346	525,000	5,275,000	101,495,282	5,201,966	127,302,594	(127,302,594)	-
TOTAL NON RECURRING SOURCES	\$ 16,730,647	\$ 1,667,786	\$ 5,283,200	\$115,070,261	\$ 5,201,966	\$ 143,953,860	\$(127,302,594)	\$ 16,651,266
TOTAL SOURCES	\$1,139,913,886	\$764,276,738	\$ 8,472,860	\$138,624,480	\$204,564,111	\$2,255,852,075	\$(493,602,038)	\$1,762,250,037
USES OF FUNDS								
OPERATING								
PERSONAL SERVICES	\$ 518,018,306	\$490,235,761	\$ -	\$ -	\$ 13,909,251	\$1,022,163,318	\$ -	\$1,022,163,318
SUPPLIES	15,602,243	41,688,723	-	-	12,409,620	69,700,586	(7,012,224)	62,688,362
SERVICES	384,393,448	197,539,448	-	-	192,916,876	774,849,772	(157,745,947)	617,103,825
CAPITAL	5,371,235	5,468,649	-	-	81,000	10,920,884	-	10,920,884
OTHER FINANCING USES	199,798,007	1,743,266	-	-	-	201,541,273	(201,541,273)	-
TOTAL OPERATING USES	\$1,123,183,239	\$736,675,847	\$ -	\$ -	\$219,316,747	\$2,079,175,833	\$(366,299,444)	\$1,712,876,389
NON RECURRING								
PERSONAL SERVICES	\$ 676,755	\$ 3,623,540	\$ -	\$ 6,277,226	\$ 565,546	\$ 11,143,067	\$ -	\$ 11,143,067
SUPPLIES	10,450,612	3,103,307	-	11,060,426	212,000	24,826,345	-	24,826,345
SERVICES	71,038,556	57,351,056	-	62,724,972	2,120,000	193,234,584	-	193,234,584
CAPITAL	10,349,961	7,224,853	16,753,180	233,469,603	1,251,000	269,048,597	-	269,048,597
OTHER FINANCING USES	37,927,071	51,232,686	-	38,142,837	-	127,302,594	(127,302,594)	-
TOTAL NON RECURRING USES	\$ 130,442,955	\$122,535,442	\$ 16,753,180	\$351,675,064	\$ 4,148,546	\$ 625,555,187	\$(127,302,594)	\$ 498,252,593
TOTAL USES	\$1,253,626,194	\$859,211,289	\$ 16,753,180	\$351,675,064	\$223,465,293	\$2,704,731,020	\$(493,602,038)	\$2,211,128,982
STRUCTURAL BALANCE	\$ -	\$ 25,933,105	\$ 3,189,660	\$ 23,554,219	\$ (19,954,602)	\$ 32,722,382	\$ -	\$ 32,722,382
ENDING FUND BALANCE:								
RESTRICTED	\$ -	\$ 63,007,099	\$ 9,807,370	\$202,649,524	\$ 40,777,456	\$ 316,241,449	\$ -	\$ 316,241,449
COMMITTED	-	9,021,171	-	391,484,560	4,349,053	404,854,784	-	404,854,784
UNASSIGNED	-	(12,221,576)	-	-	(21,300,619)	(33,522,195)	-	(33,522,195)

Sources and Uses of Funds



Reconciliation of Budget Changes

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
FY 2014 Adopted Budget	\$ 1,288,546,966	\$ 867,610,387	\$ 16,715,180	\$ 470,616,295	\$ 225,877,584	\$ (660,891,622)	\$ 2,208,474,790
Operating Adjustments:							
Employee Compensation and Benefits	\$ -	\$ (333,372)	\$ -	\$ -	\$ 333,372	\$ -	\$ -
Grants, Donations and Intergovernmental Agreements	41,110	8,606,313	-	-	-	-	8,647,423
Total Operating Adjustments	\$ 41,110	\$ 8,272,941	\$ -	\$ -	\$ 333,372	\$ -	\$ 8,647,423
Non Recurring Adjustments:							
Grants, Donations and Intergovernmental Agreements	\$ -	\$ 2,582,450	\$ -	\$ -	\$ -	\$ -	\$ 2,582,450
Information and Communications Technology	-	(2,715,503)	-	9,965,467	-	(7,249,964)	-
Other Non Recurring	-	65,500	-	-	-	(65,500)	-
Total Non Recurring Adjustments	\$ -	\$ (67,553)	\$ -	\$ 9,965,467	\$ -	\$ (7,315,464)	\$ 2,582,450
FY 2014 Revised Budget	\$ 1,288,588,076	\$ 875,815,775	\$ 16,715,180	\$ 480,581,762	\$ 226,210,956	\$ (668,207,086)	\$ 2,219,704,663

Reconciliation of Budget Changes (continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
FY 2014 Revised Budget	\$ 1,288,588,076	\$ 875,815,775	\$ 16,715,180	\$ 480,581,762	\$ 226,210,956	\$ (668,207,086)	\$ 2,219,704,663
Operating Adjustments:							
Mandated State Health Contributions:							
AHCCCS Contribution	\$ (297,300)	\$ -	\$ -	\$ -	\$ -	\$ -	(297,300)
ALTCS Contribution	522,000	-	-	-	-	-	522,000
Arnold v. Sam Contribution	2,285,354	-	-	-	-	-	2,285,354
Payment Sexually Viol Persons	(840,000)	-	-	-	-	-	(840,000)
	\$ 1,670,054	\$ -	\$ -	\$ -	\$ -	\$ -	1,670,054
Other Mandated Expenditures:							
Jail Excise Tax MOE	\$ 2,860,490	\$ -	\$ -	\$ -	\$ -	\$ -	2,860,490
Reallocations:							
Other Reallocation of Sheriff General and Detention Funds	\$ (1,901,167)	\$ 1,901,167	\$ -	\$ -	\$ -	\$ -	-
Other Reallocation Between Funds	(500,749)	500,749	-	-	-	-	-
	\$ (2,401,916)	\$ 2,401,916	\$ -	\$ -	\$ -	\$ -	-
Employee Related Costs:							
FY 14 Market Adjustment Annualized - IT	\$ -	\$ 564,230	\$ -	\$ -	\$ 51,282	\$ -	615,512
FY 15 Market Adjustment Annualized - Health Care	76,652	261,668	-	-	-	-	338,320
FY 15 Market Adjustment Annualized - Public Safety	4,686,224	1,020,595	-	-	-	-	5,706,819
Performance-Based Salary Increases	10,841,809	5,817,065	-	-	-	-	16,658,874
Retirement Contributions	1,400,270	636,191	-	-	5,674	-	2,042,135
	\$ 17,004,955	\$ 8,299,749	\$ -	\$ -	\$ 56,956	\$ -	25,361,660
Central and Internal Service Charge Changes:							
Central Service Cost Allocation	\$ (1,358,490)	\$ -	\$ -	\$ -	\$ -	\$ -	(1,358,490)
Internal Service Charges	(570,947)	379,354	-	-	75,195	(1,494,442)	(1,610,840)
	\$ (1,929,437)	\$ 379,354	\$ -	\$ -	\$ 75,195	\$ (1,494,442)	(2,969,330)
Transfers, Capital Related Expenditures and Debt Service:							
Transfers	\$ 165,370	\$ (21,550)	\$ -	\$ -	\$ -	\$ (3,004,310)	(2,860,490)
IT Related Expenditures:							
Cyber Security	\$ 642,726	\$ -	\$ -	\$ -	\$ -	\$ -	642,726
Data Center	2,851,900	-	-	-	-	-	2,851,900
Software Maintenance Costs	-	787,995	-	-	-	-	787,995
	\$ 3,494,626	\$ 787,995	\$ -	\$ -	\$ -	\$ -	4,282,621
Grants and Intergovernmental Agreements:							
Grants	\$ (41,110)	\$ (7,584,595)	\$ -	\$ -	\$ -	\$ -	(7,625,705)
Intergovernmental Agreements	(3,179)	-	-	-	-	-	(3,179)
	\$ (44,289)	\$ (7,584,595)	\$ -	\$ -	\$ -	\$ -	(7,628,884)
Contingencies:							
General Contingency	\$ 5,734,687	\$ -	\$ -	\$ -	\$ -	\$ -	5,734,687
Reserved Contingency	224,108	-	-	-	-	-	224,108
	\$ 5,958,795	\$ -	\$ -	\$ -	\$ -	\$ -	5,958,795
Personnel and Staffing Related Adjustments:							
Personnel Additions and Related Costs	\$ 1,747,929	\$ -	\$ -	\$ -	\$ -	\$ -	1,747,929
Personnel Fund or Function Shifts	3,120,397	-	-	-	-	-	3,120,397
Personnel Savings	3,019,710	823,211	-	-	-	-	3,842,921
Public Health Personnel	275,885	-	-	-	-	-	275,885
	\$ 8,163,921	\$ 823,211	\$ -	\$ -	\$ -	\$ -	8,987,132
Public Safety Related Expenditures:							
Adult Probation Caseload Increase	\$ 825,277	\$ 984,239	\$ -	\$ -	\$ -	\$ -	1,809,516
Cradle to Crayons	1,222,837	-	-	-	-	-	1,222,837
MCSO - Original Melendres Order	10,055,731	-	-	-	-	-	10,055,731
MCSO - Additional Melendres Order	1,000,000	-	-	-	-	-	1,000,000
MCSO Helicopter	100,000	-	-	-	-	-	100,000
MCSO Jail Wagon Program	-	1,471,652	-	-	-	-	1,471,652
MCSO Medical Team	-	2,060,135	-	-	-	-	2,060,135
MCSO Pay Rate Reconciliation, MGT Finalization	-	2,117,207	-	-	-	-	2,117,207
New Court Rooms	449,233	-	-	-	-	-	449,233
Public Defense Caseload Vol	15,986,955	-	-	-	-	-	15,986,955
	\$ 29,640,033	\$ 6,633,233	\$ -	\$ -	\$ -	\$ -	36,273,266
Facility Related Adjustments:							
Major Maintenance Program	\$ 1,145,694	\$ -	\$ -	\$ -	\$ -	\$ -	1,145,694

Reconciliation of Budget Changes (continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
Other Adjustments:							
Budget Reductions	\$ (461,140)	\$ -	\$ -	\$ -	\$ -	\$ -	(461,140)
Cooperative Extension	(36,437)	-	-	-	-	-	(36,437)
Economic Development	(52,049)	-	-	-	-	-	(52,049)
Environmental Services Vector Control	192,000	-	-	-	-	-	192,000
Human Resources Background Checks	70,000	-	-	-	-	-	70,000
Human Resources Learning Management System	178,800	-	-	-	-	-	178,800
MCSO Records Management	82,000	-	-	-	-	-	82,000
Non Departmental Association Dues	40,645	-	-	-	-	-	40,645
Outside Contract Counsel	550,000	-	-	-	-	-	550,000
Other Base Adjustments	506,873	(3,236,499)	-	-	244,386	-	(2,485,240)
	\$ 1,070,692	\$ (3,236,499)	\$ -	\$ -	\$ 244,386	\$ -	\$ (1,921,421)
Program Volume Changes and Structural Balance	\$ -	\$ (13,480,656)	\$ -	\$ -	\$ 6,315,505	\$ -	\$ (7,165,151)
Total - Operating Adjustments	\$ 66,798,988	\$ (4,997,842)	\$ -	\$ -	\$ 6,692,042	\$ (4,498,752)	\$ 63,994,436
Non Recurring Adjustments							
Other Mandated Expenditures:							
Primary and General Elections	\$ 12,081,146	\$ -	\$ -	\$ -	\$ -	\$ -	12,081,146
Capital Projects							
Net Change to Capital Improvement Program	\$ -	\$ -	\$ -	\$ (26,620,115)	\$ -	\$ -	(26,620,115)
Transfers							
Enterprise Res Planning Sys	\$ -	\$ -	\$ -	\$ (7,249,964)	\$ -	\$ -	(7,249,964)
Risk Management Transfer	(9,789,756)	-	-	-	-	-	(9,789,756)
Transfer to Capital and Other Non Recurring Transfers	(101,343,059)	(3,562,700)	-	(57,158,321)	-	179,103,800	17,039,720
Net Change to Fund Transfers	\$ (111,132,815)	\$ (3,562,700)	\$ -	\$ (64,408,285)	\$ -	\$ 179,103,800	\$ -
IT Projects							
County Attorney Case Management System	\$ 652,000	\$ -	\$ -	\$ -	\$ -	\$ -	652,000
Cyber Security	4,801,092	-	-	-	-	-	4,801,092
Disaster Recovery and Staff Redundancy	-	(41,500)	-	-	-	-	(41,500)
Data Center	7,125,382	-	-	-	-	-	7,125,382
Elections Office Electronic Poll Books	(2,415,000)	-	-	-	-	-	(2,415,000)
Enterprise Res Planning Sys	-	2,715,503	-	(2,715,503)	-	-	-
Justice Courts Electronic Document Management System	512,000	-	-	-	-	-	512,000
MCSO Property and Evidence Security System	247,978	-	-	-	-	-	247,978
MCSO Records Management System	676,000	-	-	-	-	-	676,000
Other Technology Projects	(8,744,925)	(1,571,035)	-	(35,162,795)	-	-	(45,478,755)
PC and Laptop Replacement	1,270,560	4,229,021	-	-	-	-	5,499,581
Net Change to IT Projects	\$ 4,125,087	\$ 5,331,989	\$ -	\$ (37,878,298)	\$ -	\$ -	\$ (28,421,222)
Major Maintenance Program							
Major Maintenance Program	\$ (11,498,290)	\$ (7,921,601)	\$ -	\$ -	\$ -	\$ -	\$ (19,419,891)
Vehicle Transfers and Replacements							
Total Vehicles	\$ (2,341,200)	\$ 163,424	\$ -	\$ -	\$ -	\$ -	\$ (2,177,776)
Personnel Related Expenditures							
Personnel Related Expenditures	\$ -	\$ 537	\$ -	\$ -	\$ -	\$ -	\$ 537
Grant Reconciliation and Related Expenditures							
Grant Reconciliation and Related Expenditures	\$ -	\$ (2,778,827)	\$ -	\$ -	\$ -	\$ -	\$ (2,778,827)
Contingencies:							
General Contingency	\$ 5,055,949	\$ 44,350	\$ -	\$ -	\$ -	\$ -	\$ 5,100,299
Debt Payments:							
Debt Service	\$ -	\$ -	\$ 38,000	\$ -	\$ -	\$ -	\$ 38,000

Reconciliation of Budget Changes (continued)

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	ELIMINATIONS	TOTAL
Public Safety Related Expenditures:							
Alternative Dispute Resolution	\$ (175,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (175,000)
MCSO Airplane	850,000	-	-	-	-	-	850,000
MCSO Helicopter	5,000,000	-	-	-	-	-	5,000,000
MCSO Jail Wagon Program	-	140,000	-	-	-	-	140,000
MCSO Medical Team	-	140,000	-	-	-	-	140,000
MCSO Melendres Order	4,200,000	-	-	-	-	-	4,200,000
	\$ 9,875,000	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ 10,155,000
Other Non Recurring Expenditures:							
Adult Probation Vehicles	\$ 25,000	200,000	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Air Quality Monitoring Equipment	420,850	-	-	-	-	-	420,850
Assessorss ERSI Project	635,000	-	-	-	-	-	635,000
Bus Passes	12,000	-	-	-	-	-	12,000
Constables Ballistic Vests and Ammunition	4,500	-	-	-	-	-	4,500
Environmental Services Foggers and Equipment	97,739	-	-	-	-	-	97,739
Human Resources Learning Management System	70,000	-	-	-	-	-	70,000
Human Resources Job Analysis	385,000	-	-	-	-	-	385,000
MCESA Staffing and Mandate Study	150,000	-	-	-	-	-	150,000
MCESA Marketing Staff	78,956	-	-	-	-	-	78,956
Improvement District Consultant	37,853	-	-	-	-	-	37,853
Other Base Adjustments	(15,603,877)	(3,234,424)	-	-	(9,437,705)	-	(28,276,006)
Public Fiduciary Case Management System	(80,000)	-	-	-	-	-	(80,000)
Public Defense Services Capital and PCR	943,846	-	-	-	-	-	943,846
Public Defense Electronic Discovery	296,655	-	-	-	-	-	296,655
ProgRevenue Volume Inc/Dec	-	(129,392)	-	-	-	-	(129,392)
Superior Court Case Management System	1,840,000	-	-	-	-	-	1,840,000
Superior Court Disaster Recovery	1,136,091	-	-	-	-	-	1,136,091
Superior Court Courtroom Technology and Start up	1,314,640	-	-	-	-	-	1,314,640
Waste Resources	310,000	-	-	-	-	-	310,000
	\$ (7,925,747)	\$ (3,163,816)	\$ -	\$ -	\$ (9,437,705)	\$ -	\$ (20,527,268)
Total - Non Recurring Adjustments	\$ (101,760,870)	\$ (11,606,644)	\$ 38,000	\$ (128,906,698)	\$ (9,437,705)	\$ 179,103,800	\$ (72,570,117)
FY 2015 Tentative Budget	\$ 1,253,626,194	\$ 859,211,289	\$ 16,753,180	\$ 351,675,064	\$ 223,465,293	\$ (493,602,038)	\$ 2,211,128,982

Consolidated Revenues and Other Sources by Fund Type / Department

ALL FUNDS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 16,323,481	\$ 15,926,853	\$ 15,999,365	\$ 15,087,925	\$ 15,220,544	\$ (778,821)	-4.9%
240 - JUSTICE COURTS	22,704,122	22,626,438	22,626,438	21,514,670	21,811,538	(814,900)	-3.6%
270 - JUVENILE PROBATION	8,058,217	8,589,325	9,666,816	7,963,739	7,988,902	(1,677,914)	-17.4%
800 - SUPERIOR COURT	15,571,207	16,447,760	16,122,775	15,097,963	16,372,523	249,748	1.5%
SUBTOTAL	\$ 62,657,027	\$ 63,590,376	\$ 64,415,394	\$ 59,664,297	\$ 61,393,507	\$ (3,021,887)	-4.7%
ELECTED							
120 - ASSESSOR	\$ 366,834	\$ 240,000	\$ 240,000	\$ 255,517	\$ 240,000	\$ -	0.0%
160 - CLERK OF THE SUPERIOR COURT	18,206,582	17,954,435	18,608,598	17,600,016	17,550,612	(1,057,986)	-5.7%
190 - COUNTY ATTORNEY	14,503,361	16,316,293	16,386,293	15,319,656	12,114,785	(4,271,508)	-26.1%
210 - ELECTIONS	4,965,588	4,026,459	4,026,459	7,901,467	4,631,364	604,905	15.0%
250 - CONSTABLES	1,594,365	1,515,522	1,556,632	1,609,143	1,515,522	(41,110)	-2.6%
360 - RECORDER	15,019,951	12,274,812	12,274,812	11,054,670	11,015,000	(1,259,812)	-10.3%
370 - EDUCATION SERVICE	11,070,033	22,376,872	22,376,872	20,480,324	26,816,094	4,439,222	19.8%
430 - TREASURER	37,505	335,341	335,341	342,762	341,341	6,000	1.8%
500 - SHERIFF	63,776,228	63,959,895	65,468,027	62,591,969	66,757,387	1,289,360	2.0%
SUBTOTAL	\$ 129,540,447	\$ 138,999,629	\$ 141,273,034	\$ 137,155,524	\$ 140,982,105	\$ (290,929)	-0.2%
APPOINTED							
150 - EMERGENCY MANAGEMENT	\$ 1,505,088	\$ 1,561,786	\$ 1,561,786	\$ 1,562,891	\$ 1,615,805	\$ 54,019	3.5%
180 - FINANCE	266,117	180,000	180,000	255,162	235,000	55,000	30.6%
200 - COUNTY MANAGER	2,360,662	2,600	1,245,410	1,245,900	7,600	(1,237,810)	-99.4%
220 - HUMAN SERVICES	54,363,053	61,946,699	66,175,594	57,116,371	60,598,645	(5,576,949)	-8.4%
260 - CORRECTIONAL HEALTH	54,932	56,500	56,500	45,977	6,500	(50,000)	-88.5%
290 - MEDICAL EXAMINER	429,820	386,002	668,481	708,505	360,388	(308,093)	-46.1%
300 - PARKS AND RECREATION	8,715,653	6,800,814	6,895,749	7,332,884	7,456,943	561,194	8.1%
310 - HUMAN RESOURCES	58,356	46,000	46,000	61,497	55,000	9,000	19.6%
340 - PUBLIC FIDUCIARY	1,143,957	1,150,000	1,150,000	1,164,135	1,150,000	-	0.0%
390 - EMPLOYEE BENEFITS AND HEALTH	148,656,936	148,682,272	148,682,272	153,239,876	151,900,422	3,218,150	2.2%
410 - ENTERPRISE TECHNOLOGY	17,381,518	16,418,083	16,618,015	16,726,844	16,979,703	361,688	2.2%
440 - PLANNING AND DEVELOPMENT	8,727,674	8,004,275	8,022,542	8,235,796	8,555,200	532,658	6.6%
460 - RESEARCH AND REPORTING	72,537	72,000	72,000	72,000	72,000	-	0.0%
470 - NON DEPARTMENTAL	1,527,667,248	1,594,940,859	1,602,291,914	1,597,807,432	1,500,046,324	(102,245,590)	-6.4%
520 - PUBLIC DEFENDER	1,521,015	1,945,276	1,945,276	1,446,627	1,717,153	(228,123)	-11.7%
540 - LEGAL DEFENDER	128,244	132,736	132,736	133,436	132,736	-	0.0%
550 - LEGAL ADVOCATE	20,209	22,996	22,996	23,349	22,996	-	0.0%
640 - TRANSPORTATION	143,177,702	113,583,923	113,799,392	111,985,308	109,199,557	(4,599,835)	-4.0%
670 - WASTE RESOURCES AND RECYCLING	5,233,611	4,888,710	4,888,710	5,218,278	4,888,710	-	0.0%
700 - FACILITIES MANAGEMENT	302,450	38,000	38,000	75,253	25,000	(13,000)	-34.2%
720 - PROTECTIVE SERVICES	269,879	235,141	235,141	282,225	235,141	-	0.0%
730 - PROCUREMENT SERVICES	1,708,705	1,070,689	1,070,689	1,155,683	1,145,217	74,528	7.0%
740 - EQUIPMENT SERVICES	18,547,116	16,682,320	16,815,760	19,049,992	16,854,693	38,933	0.2%
750 - RISK MANAGEMENT	56,486,466	35,562,511	35,562,511	30,490,533	25,772,755	(9,789,756)	-27.5%
790 - ANIMAL CARE AND CONTROL	13,346,783	13,605,917	13,761,874	14,274,221	13,775,503	13,629	0.1%
850 - AIR QUALITY	15,571,099	14,793,394	14,801,140	14,969,374	15,467,679	666,539	4.5%
860 - PUBLIC HEALTH	44,645,742	47,935,218	48,339,385	46,451,137	46,868,188	(1,471,197)	-3.0%
880 - ENVIRONMENTAL SERVICES	19,443,683	19,878,578	19,944,078	20,192,778	19,891,281	(52,797)	-0.3%
940 - ASSISTANT COUNTY MANAGER 940	257,126	203,500	203,500	223,356	201,200	(2,300)	-1.1%
950 - ASSISTANT COUNTY MANAGER 950	1,266,292	317,688	1,433,950	1,381,220	89,121	(1,344,829)	-93.8%
SUBTOTAL	\$ 2,093,329,673	\$ 2,111,144,487	\$ 2,126,661,401	\$ 2,112,962,371	\$ 2,005,326,460	\$ (121,334,941)	-5.7%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (565,034,761)	\$ (612,719,454)	\$ (620,034,918)	\$ (620,614,760)	\$ (445,452,035)	\$ 174,582,883	-28.2%
SUBTOTAL	\$ (565,034,761)	\$ (612,719,454)	\$ (620,034,918)	\$ (620,614,760)	\$ (445,452,035)	\$ 174,582,883	-28.2%
MARICOPA COUNTY	\$ 1,720,492,386	\$ 1,701,015,038	\$ 1,712,314,911	\$ 1,689,167,432	\$ 1,762,250,037	\$ 49,935,126	2.9%

Consolidated Revenues and Other Sources by Fund Type / Department
 (continued)

GENERAL FUND	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
JUDICIAL							
240 - JUSTICE COURTS	\$ 15,520,219	\$ 15,238,738	\$ 15,238,738	\$ 14,467,929	\$ 14,538,738	\$ (700,000)	-4.6%
270 - JUVENILE PROBATION	36,672	19,750	19,750	12,032	19,750	-	0.0%
800 - SUPERIOR COURT	2,006,331	1,880,100	1,880,100	1,874,147	1,880,100	-	0.0%
SUBTOTAL	\$ 17,563,222	\$ 17,138,588	\$ 17,138,588	\$ 16,354,108	\$ 16,438,588	\$ (700,000)	-4.1%
ELECTED							
120 - ASSESSOR	\$ 366,834	\$ 240,000	\$ 240,000	\$ 255,517	\$ 240,000	\$ -	0.0%
160 - CLERK OF THE SUPERIOR COURT	9,170,322	9,500,000	9,500,000	9,396,200	9,500,000	-	0.0%
190 - COUNTY ATTORNEY	42,703	39,966	39,966	63,158	60,000	20,034	50.1%
210 - ELECTIONS	4,837,321	1,844,910	1,844,910	4,353,224	3,770,211	1,925,301	104.4%
250 - CONSTABLES	1,594,365	1,515,522	1,556,632	1,609,143	1,515,522	(41,110)	-2.6%
360 - RECORDER	10,272,787	7,699,812	7,699,812	7,290,988	7,000,000	(699,812)	-9.1%
370 - EDUCATION SERVICE	29,399	117,000	117,000	111,015	117,000	-	0.0%
430 - TREASURER	37,505	31,000	31,000	38,421	37,000	6,000	19.4%
500 - SHERIFF	11,515,939	11,181,951	11,181,951	11,633,548	12,674,823	1,492,872	13.4%
SUBTOTAL	\$ 37,867,175	\$ 32,170,161	\$ 32,211,271	\$ 34,751,214	\$ 34,914,556	\$ 2,703,285	8.4%
APPOINTED							
180 - FINANCE	\$ 266,117	\$ 180,000	\$ 180,000	\$ 255,162	\$ 235,000	\$ 55,000	30.6%
200 - COUNTY MANAGER	1,310	600	600	1,090	600	-	0.0%
220 - HUMAN SERVICES	2,213	-	-	2,213	-	-	N/A
290 - MEDICAL EXAMINER	345,060	322,388	322,388	367,791	360,388	38,000	11.8%
310 - HUMAN RESOURCES	58,356	46,000	46,000	61,497	55,000	9,000	19.6%
340 - PUBLIC FIDUCIARY	1,143,957	1,150,000	1,150,000	1,164,135	1,150,000	-	0.0%
410 - ENTERPRISE TECHNOLOGY	336,385	465,100	465,100	459,055	465,100	-	0.0%
460 - RESEARCH AND REPORTING	72,537	72,000	72,000	72,000	72,000	-	0.0%
470 - NON DEPARTMENTAL	1,007,996,283	1,005,967,442	1,005,967,442	1,020,052,300	1,085,253,882	79,286,440	7.9%
520 - PUBLIC DEFENDER	74,848	71,452	71,452	52,698	56,961	(14,491)	-20.3%
540 - LEGAL DEFENDER	1,400	-	-	700	-	-	N/A
670 - WASTE RESOURCES AND RECYCLIN	380,555	132,369	132,369	238,915	132,369	-	0.0%
700 - FACILITIES MANAGEMENT	271,200	38,000	38,000	75,253	25,000	(13,000)	-34.2%
720 - PROTECTIVE SERVICES	269,879	235,141	235,141	282,225	235,141	-	0.0%
730 - PROCUREMENT SERVICES	930,297	282,000	282,000	294,984	300,000	18,000	6.4%
880 - ENVIRONMENTAL SERVICES	13,347	5,400	5,400	14,046	18,101	12,701	235.2%
940 - ASSISTANT COUNTY MANAGER 940	257,126	203,500	203,500	223,356	201,200	(2,300)	-1.1%
950 - ASSISTANT COUNTY MANAGER 950	7,000	-	-	-	-	-	N/A
SUBTOTAL	\$ 1,012,427,870	\$ 1,009,171,392	\$ 1,009,171,392	\$ 1,023,652,104	\$ 1,088,560,742	\$ 79,389,350	7.9%
MARICOPA COUNTY	\$ 1,067,858,267	\$ 1,058,480,141	\$ 1,058,521,251	\$ 1,074,757,426	\$ 1,139,913,886	\$ 81,392,635	7.7%

Consolidated Revenues and Other Sources by Fund Type / Department
 (continued)

SPECIAL REVENUE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 16,323,481	\$ 15,926,853	\$ 15,999,365	\$ 15,087,925	\$ 15,220,544	\$ (778,821)	-4.9%
240 - JUSTICE COURTS	7,183,903	7,387,700	7,387,700	7,046,741	7,272,800	(114,900)	-1.6%
270 - JUVENILE PROBATION	8,021,545	8,569,575	9,647,066	7,951,707	7,969,152	(1,677,914)	-17.4%
800 - SUPERIOR COURT	13,564,876	14,567,660	14,242,675	13,223,816	14,492,423	249,748	1.8%
SUBTOTAL	\$ 45,093,805	\$ 46,451,788	\$ 47,276,806	\$ 43,310,189	\$ 44,954,919	\$ (2,321,887)	-4.9%
ELECTED							
160 - CLERK OF THE SUPERIOR COURT	\$ 9,036,260	\$ 8,454,435	\$ 9,108,598	\$ 8,203,816	\$ 8,050,612	\$ (1,057,986)	-11.6%
190 - COUNTY ATTORNEY	14,460,658	16,276,327	16,346,327	15,256,498	12,054,785	(4,291,542)	-26.3%
210 - ELECTIONS	128,267	2,181,549	2,181,549	3,548,243	861,153	(1,320,396)	-60.5%
360 - RECORDER	4,747,164	4,575,000	4,575,000	3,763,682	4,015,000	(560,000)	-12.2%
370 - EDUCATION SERVICE	11,040,634	22,259,872	22,259,872	20,369,309	26,699,094	4,439,222	19.9%
430 - TREASURER	-	304,341	304,341	304,341	304,341	-	0.0%
500 - SHERIFF	52,260,289	52,777,944	54,286,076	50,958,421	54,082,564	(203,512)	-0.4%
SUBTOTAL	\$ 91,673,272	\$ 106,829,468	\$ 109,061,763	\$ 102,404,310	\$ 106,067,549	\$ (2,994,214)	-2.7%
APPOINTED							
150 - EMERGENCY MANAGEMENT	\$ 1,505,088	\$ 1,561,786	\$ 1,561,786	\$ 1,562,891	\$ 1,615,805	\$ 54,019	3.5%
200 - COUNTY MANAGER	2,359,352	2,000	1,244,810	1,244,810	7,000	(1,237,810)	-99.4%
220 - HUMAN SERVICES	54,360,840	61,946,699	66,175,594	57,114,158	60,598,645	(5,576,949)	-8.4%
260 - CORRECTIONAL HEALTH	54,932	56,500	56,500	45,977	6,500	(50,000)	-88.5%
290 - MEDICAL EXAMINER	84,760	63,614	346,093	340,714	-	(346,093)	-100.0%
300 - PARKS AND RECREATION	8,790,321	6,838,185	6,933,120	7,399,856	7,472,149	539,029	7.8%
390 - EMPLOYEE BENEFITS AND HEALTH	6,711,350	7,405,038	7,405,038	6,948,980	7,323,579	(81,459)	-1.1%
440 - PLANNING AND DEVELOPMENT	8,727,674	8,004,275	8,022,542	8,235,796	8,555,200	532,658	6.6%
470 - NON DEPARTMENTAL	298,195,506	328,558,947	328,660,038	311,257,046	329,404,678	744,640	0.2%
520 - PUBLIC DEFENDER	1,446,167	1,873,824	1,873,824	1,393,929	1,660,192	(213,632)	-11.4%
540 - LEGAL DEFENDER	126,844	132,736	132,736	132,736	132,736	-	0.0%
550 - LEGAL ADVOCATE	20,209	22,996	22,996	22,996	22,996	-	0.0%
640 - TRANSPORTATION	98,046,980	95,603,960	95,819,429	95,779,936	95,624,778	(194,651)	-0.2%
670 - WASTE RESOURCES AND RECYCLING	4,853,056	4,756,341	4,756,341	4,979,363	4,756,341	-	0.0%
700 - FACILITIES MANAGEMENT	31,250	-	-	-	-	-	N/A
790 - ANIMAL CARE AND CONTROL	13,346,783	13,605,917	13,761,874	14,274,221	13,775,503	13,629	0.1%
850 - AIR QUALITY	15,571,099	14,793,394	14,801,140	14,969,374	15,467,679	666,539	4.5%
860 - PUBLIC HEALTH	44,645,742	47,935,218	48,339,385	46,451,137	46,868,188	(1,471,197)	-3.0%
880 - ENVIRONMENTAL SERVICES	19,430,336	19,873,178	19,938,678	20,178,732	19,873,180	(65,498)	-0.3%
950 - ASSISTANT COUNTY MANAGER 950	1,259,292	317,688	1,433,950	1,381,220	89,121	(1,344,829)	-93.8%
SUBTOTAL	\$ 579,567,581	\$ 613,352,296	\$ 621,285,874	\$ 593,713,872	\$ 613,254,270	\$ (8,031,604)	-1.3%
MARICOPA COUNTY	\$ 716,334,658	\$ 766,633,552	\$ 777,624,443	\$ 739,428,371	\$ 764,276,738	\$ (13,347,705)	-1.7%

DEBT SERVICE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
APPOINTED							
470 - NON DEPARTMENTAL	\$ 34,687,501	\$ 5,140,896	\$ 5,140,896	\$ 3,843,915	\$ 8,472,860	\$ 3,331,964	64.8%
SUBTOTAL	\$ 34,687,501	\$ 5,140,896	\$ 5,140,896	\$ 3,843,915	\$ 8,472,860	\$ 3,331,964	64.8%
MARICOPA COUNTY	\$ 34,687,501	\$ 5,140,896	\$ 5,140,896	\$ 3,843,915	\$ 8,472,860	\$ 3,331,964	64.8%

CAPITAL PROJECTS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
APPOINTED							
470 - NON DEPARTMENTAL	\$ 186,787,958	\$ 255,273,574	\$ 262,523,538	\$ 262,654,171	\$ 76,914,904	\$ (185,608,634)	-70.7%
640 - TRANSPORTATION	93,265,519	66,114,760	66,114,760	64,340,169	61,709,576	(4,405,184)	-6.7%
SUBTOTAL	\$ 280,053,477	\$ 321,388,334	\$ 328,638,298	\$ 326,994,340	\$ 138,624,480	\$ (190,013,818)	-57.8%
MARICOPA COUNTY	\$ 280,053,477	\$ 321,388,334	\$ 328,638,298	\$ 326,994,340	\$ 138,624,480	\$ (190,013,818)	-57.8%

Consolidated Revenues and Other Sources by Fund Type / Department
 (continued)

INTERNAL SERVICE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
APPOINTED							
390 - EMPLOYEE BENEFITS AND HEALTH	\$ 141,945,586	\$ 141,277,234	\$ 141,277,234	\$ 146,290,896	\$ 144,576,843	\$ 3,299,609	2.3%
410 - ENTERPRISE TECHNOLOGY	17,045,133	15,952,983	16,152,915	16,267,789	16,514,603	361,688	2.2%
730 - PROCUREMENT SERVICES	778,408	788,689	788,689	860,699	845,217	56,528	7.2%
740 - EQUIPMENT SERVICES	18,547,116	16,682,320	16,815,760	19,049,992	16,854,693	38,933	0.2%
750 - RISK MANAGEMENT	56,486,466	35,562,511	35,562,511	30,490,533	25,772,755	(9,789,756)	-27.5%
SUBTOTAL	\$ 234,802,709	\$ 210,263,737	\$ 210,597,109	\$ 212,959,909	\$ 204,564,111	\$ (6,032,998)	-2.9%
MARICOPA COUNTY	\$ 234,802,709	\$ 210,263,737	\$ 210,597,109	\$ 212,959,909	\$ 204,564,111	\$ (6,032,998)	-2.9%

ELIMINATIONS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
APPOINTED							
300 - PARKS AND RECREATION	\$ (74,668)	\$ (37,371)	\$ (37,371)	\$ (66,972)	\$ (15,206)	\$ 22,165	-59.3%
640 - TRANSPORTATION	(48,134,797)	(48,134,797)	(48,134,797)	(48,134,797)	(48,134,797)	-	0.0%
SUBTOTAL	\$ (48,209,465)	\$ (48,172,168)	\$ (48,172,168)	\$ (48,201,769)	\$ (48,150,003)	\$ 22,165	0.0%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (565,034,761)	\$ (612,719,454)	\$ (620,034,918)	\$ (620,614,760)	\$ (445,452,035)	\$ 174,582,883	-28.2%
SUBTOTAL	\$ (565,034,761)	\$ (612,719,454)	\$ (620,034,918)	\$ (620,614,760)	\$ (445,452,035)	\$ 174,582,883	-28.2%
MARICOPA COUNTY	\$ (613,244,226)	\$ (660,891,622)	\$ (668,207,086)	\$ (668,816,529)	\$ (493,602,038)	\$ 174,605,048	-26.1%

Consolidated Revenues and Other Sources by Department and Fund Type

	FUND TYPE:							
	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
JUDICIAL								
110 - ADULT PROBATION	\$ -	\$ 15,220,544	\$ -	\$ -	\$ -	\$ 15,220,544	\$ -	\$ 15,220,544
240 - JUSTICE COURTS	14,538,738	7,272,800	-	-	-	21,811,538	-	21,811,538
270 - JUVENILE PROBATION	19,750	7,969,152	-	-	-	7,988,902	-	7,988,902
800 - SUPERIOR COURT	1,880,100	14,492,423	-	-	-	16,372,523	-	16,372,523
SUBTOTAL	\$ 16,438,588	\$ 44,954,919	\$ -	\$ -	\$ -	\$ 61,393,507	\$ -	\$ 61,393,507
ELECTED								
120 - ASSESSOR	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000	\$ -	\$ 240,000
160 - CLERK OF THE SUPERIOR COURT	9,500,000	8,050,612	-	-	-	17,550,612	-	17,550,612
190 - COUNTY ATTORNEY	60,000	12,054,785	-	-	-	12,114,785	-	12,114,785
210 - ELECTIONS	3,770,211	861,153	-	-	-	4,631,364	-	4,631,364
250 - CONSTABLES	1,515,522	-	-	-	-	1,515,522	-	1,515,522
360 - RECORDER	7,000,000	4,015,000	-	-	-	11,015,000	-	11,015,000
370 - EDUCATION SERVICE	117,000	26,699,094	-	-	-	26,816,094	-	26,816,094
430 - TREASURER	37,000	304,341	-	-	-	341,341	-	341,341
500 - SHERIFF	12,674,823	54,082,564	-	-	-	66,757,387	-	66,757,387
SUBTOTAL	\$ 34,914,556	\$ 106,067,549	\$ -	\$ -	\$ -	\$ 140,982,105	\$ -	\$ 140,982,105
APPOINTED								
150 - EMERGENCY MANAGEMENT	\$ -	\$ 1,615,805	\$ -	\$ -	\$ -	\$ 1,615,805	\$ -	\$ 1,615,805
180 - FINANCE	235,000	-	-	-	-	235,000	-	235,000
200 - COUNTY MANAGER	600	7,000	-	-	-	7,600	-	7,600
220 - HUMAN SERVICES	-	60,598,645	-	-	-	60,598,645	-	60,598,645
260 - CORRECTIONAL HEALTH	-	6,500	-	-	-	6,500	-	6,500
290 - MEDICAL EXAMINER	360,388	-	-	-	-	360,388	-	360,388
300 - PARKS AND RECREATION	-	7,472,149	-	-	-	7,472,149	(15,206)	7,456,943
310 - HUMAN RESOURCES	55,000	-	-	-	-	55,000	-	55,000
340 - PUBLIC FIDUCIARY	1,150,000	-	-	-	-	1,150,000	-	1,150,000
390 - EMPLOYEE BENEFITS AND HEALTH	-	7,323,579	-	-	144,576,843	151,900,422	-	151,900,422
410 - ENTERPRISE TECHNOLOGY	465,100	-	-	-	16,514,603	16,979,703	-	16,979,703
440 - PLANNING AND DEVELOPMENT	-	8,555,200	-	-	-	8,555,200	-	8,555,200
460 - RESEARCH AND REPORTING	72,000	-	-	-	-	72,000	-	72,000
470 - NON DEPARTMENTAL	1,085,253,882	329,404,678	8,472,860	76,914,904	-	1,500,046,324	-	1,500,046,324
520 - PUBLIC DEFENDER	56,961	1,660,192	-	-	-	1,717,153	-	1,717,153
540 - LEGAL DEFENDER	-	132,736	-	-	-	132,736	-	132,736
550 - LEGAL ADVOCATE	-	22,996	-	-	-	22,996	-	22,996
640 - TRANSPORTATION	-	95,624,778	-	61,709,576	-	157,334,354	(48,134,797)	109,199,557
670 - WASTE RESOURCES AND RECYCLING	132,369	4,756,341	-	-	-	4,888,710	-	4,888,710
700 - FACILITIES MANAGEMENT	25,000	-	-	-	-	25,000	-	25,000
720 - PROTECTIVE SERVICES	235,141	-	-	-	-	235,141	-	235,141
730 - PROCUREMENT SERVICES	300,000	-	-	-	845,217	1,145,217	-	1,145,217
740 - EQUIPMENT SERVICES	-	-	-	-	16,854,693	16,854,693	-	16,854,693
750 - RISK MANAGEMENT	-	-	-	-	25,772,755	25,772,755	-	25,772,755
790 - ANIMAL CARE AND CONTROL	-	13,775,503	-	-	-	13,775,503	-	13,775,503
850 - AIR QUALITY	-	15,467,679	-	-	-	15,467,679	-	15,467,679
860 - PUBLIC HEALTH	-	46,868,188	-	-	-	46,868,188	-	46,868,188
880 - ENVIRONMENTAL SERVICES	18,101	19,873,180	-	-	-	19,891,281	-	19,891,281
940 - ASSISTANT COUNTY MANAGER 940	201,200	-	-	-	-	201,200	-	201,200
950 - ASSISTANT COUNTY MANAGER 950	-	89,121	-	-	-	89,121	-	89,121
SUBTOTAL	\$ 1,088,560,742	\$ 613,254,270	\$ 8,472,860	\$ 138,624,480	\$ 204,564,111	\$ 2,053,476,463	\$ (48,150,003)	\$ 2,005,326,460
980 - ELIMINATIONS COUNTY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (445,452,035)	\$ (445,452,035)
MARICOPA COUNTY	\$ 1,139,913,886	\$ 764,276,738	\$ 8,472,860	\$ 138,624,480	\$ 204,564,111	\$ 2,255,852,075	\$ (493,602,038)	\$ 1,762,250,037

Consolidated Revenues and Other Sources by Category

ALL FUNDS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	TENTATIVE VS REVISED VARIANCE	%
TAXES							
0601 - PROPERTY TAXES	\$ 423,267,424	\$ 404,902,095	\$ 404,902,095	\$ 404,902,095	\$ 436,942,622	\$ 32,040,527	7.9%
0605 - TAX PENALTIES AND INTEREST	18,464,949	18,500,000	18,500,000	14,010,671	13,500,000	(5,000,000)	-27.0%
0606 - SALES TAXES	124,595,909	131,106,321	131,106,321	134,255,147	141,295,781	10,189,460	7.8%
SUBTOTAL	\$ 566,328,282	\$ 554,508,416	\$ 554,508,416	\$ 553,167,913	\$ 591,738,403	\$ 37,229,987	6.7%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 40,232,847	\$ 40,660,114	\$ 40,624,660	\$ 39,053,414	\$ 40,179,526	\$ (445,134)	-1.1%
SUBTOTAL	\$ 40,232,847	\$ 40,660,114	\$ 40,624,660	\$ 39,053,414	\$ 40,179,526	\$ (445,134)	-1.1%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 174,209,564	\$ 173,085,972	\$ 182,237,360	\$ 165,506,034	\$ 168,348,920	\$ (13,888,440)	-7.6%
0620 - OTHER INTERGOVERNMENTAL	18,637,441	16,762,771	17,322,295	20,122,626	18,993,289	1,670,994	9.6%
0621 - PAYMENTS IN LIEU OF TAXES	12,071,152	11,972,067	11,972,067	12,000,000	12,340,468	368,401	3.1%
0625 - STATE SHARED SALES TAX	418,642,152	437,402,846	437,402,846	447,677,168	465,300,725	27,897,879	6.4%
0626 - STATE SHARED HIGHWAY USER RE	86,815,139	84,652,860	84,652,860	84,652,860	84,652,860	-	0.0%
0630 - STATE SHARED VEHICLE LICENSE	127,115,880	128,160,859	128,160,859	134,332,740	141,270,736	13,109,877	10.2%
SUBTOTAL	\$ 837,491,328	\$ 852,037,375	\$ 861,748,287	\$ 864,291,428	\$ 890,906,998	\$ 29,158,711	3.4%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 67,994,879	\$ 59,794,032	\$ 59,975,316	\$ 62,358,148	\$ 62,469,710	\$ 2,494,394	4.2%
0635 - OTHER CHARGES FOR SERVICES	131,169,083	124,467,655	124,115,525	121,857,333	123,193,383	(922,142)	-0.7%
0638 - PATIENT SERVICES REVENUE	1,605,870	2,214,044	2,155,514	2,157,660	2,456,959	301,445	14.0%
SUBTOTAL	\$ 200,769,832	\$ 186,475,731	\$ 186,297,638	\$ 177,115,247	\$ 188,120,052	\$ 1,822,414	1.0%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 30,049,348	\$ 31,236,997	\$ 32,016,997	\$ 28,462,811	\$ 27,925,147	\$ (4,091,850)	-12.8%
SUBTOTAL	\$ 30,049,348	\$ 31,236,997	\$ 32,016,997	\$ 28,462,811	\$ 27,925,147	\$ (4,091,850)	-12.8%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 6,137,727	\$ 6,997,864	\$ 6,999,264	\$ 5,283,840	\$ 5,301,820	\$ (1,697,444)	-24.3%
0650 - MISCELLANEOUS REVENUE	18,051,243	28,898,541	29,919,649	21,367,899	17,878,091	(12,041,558)	-40.2%
SUBTOTAL	\$ 24,188,970	\$ 35,896,405	\$ 36,918,913	\$ 26,651,739	\$ 23,179,911	\$ (13,739,002)	-37.2%
ALL REVENUES	\$ 1,699,060,607	\$ 1,700,815,038	\$ 1,712,114,911	\$ 1,688,742,552	\$ 1,762,050,037	\$ 49,935,126	2.9%
OTHER FINANCING SOURCES							
0651 - GAIN ON FIXED ASSETS	\$ 2,326,474	\$ 200,000	\$ 200,000	\$ 424,880	\$ 200,000	\$ -	0.0%
0680 - TRANSFERS IN	19,105,305	-	-	-	-	-	N/A
ALL OTHER FINANCING SOURCES	\$ 21,431,779	\$ 200,000	\$ 200,000	\$ 424,880	\$ 200,000	\$ -	0.0%
TOTAL SOURCES	\$ 1,720,492,386	\$ 1,701,015,038	\$ 1,712,314,911	\$ 1,689,167,432	\$ 1,762,250,037	\$ 49,935,126	2.9%

Consolidated Revenues and Other Sources by Category (continued)

GENERAL FUND	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	TENTATIVE VS REVISED	
						VARIANCE	%
TAXES							
0601 - PROPERTY TAXES	\$ 423,267,424	\$ 404,902,095	\$ 404,902,095	\$ 404,902,095	\$ 436,942,622	\$ 32,040,527	7.9%
0605 - TAX PENALTIES AND INTEREST	18,464,949	18,500,000	18,500,000	14,010,671	13,500,000	(5,000,000)	-27.0%
SUBTOTAL	\$ 441,732,373	\$ 423,402,095	\$ 423,402,095	\$ 418,912,766	\$ 450,442,622	\$ 27,040,527	6.4%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 2,363,458	\$ 2,292,821	\$ 2,292,821	\$ 2,315,750	\$ 2,296,821	\$ 4,000	0.2%
SUBTOTAL	\$ 2,363,458	\$ 2,292,821	\$ 2,292,821	\$ 2,315,750	\$ 2,296,821	\$ 4,000	0.2%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 7,394	\$ -	\$ 41,110	\$ -	\$ -	\$ (41,110)	-100.0%
0620 - OTHER INTERGOVERNMENTAL	5,668,908	2,812,302	2,812,302	5,381,278	4,727,302	1,915,000	68.1%
0621 - PAYMENTS IN LIEU OF TAXES	12,071,152	11,972,067	11,972,067	12,000,000	12,340,468	368,401	3.1%
0625 - STATE SHARED SALES TAX	418,642,152	437,402,846	437,402,846	447,677,168	465,300,725	27,897,879	6.4%
0630 - STATE SHARED VEHICLE LICENSE	118,202,383	119,748,223	119,748,223	125,920,104	132,858,100	13,109,877	10.9%
SUBTOTAL	\$ 554,591,989	\$ 571,935,438	\$ 571,976,548	\$ 590,978,550	\$ 615,226,595	\$ 43,250,047	7.6%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICES	\$ 13,480,537	\$ 13,444,010	\$ 13,444,010	\$ 13,947,402	\$ 15,146,216	\$ 1,702,206	12.7%
0635 - OTHER CHARGES FOR SERVICES	28,901,367	26,248,551	26,248,551	25,311,363	24,937,474	(1,311,077)	-5.0%
0638 - PATIENT SERVICES REVENUE	7,485	7,000	7,000	7,000	7,000	-	0.0%
SUBTOTAL	\$ 42,389,389	\$ 39,699,561	\$ 39,699,561	\$ 39,265,765	\$ 40,090,690	\$ 391,129	1.0%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 12,374,331	\$ 12,288,138	\$ 12,288,138	\$ 11,676,267	\$ 11,601,839	\$ (686,299)	-5.6%
SUBTOTAL	\$ 12,374,331	\$ 12,288,138	\$ 12,288,138	\$ 11,676,267	\$ 11,601,839	\$ (686,299)	-5.6%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 3,548,026	\$ 4,000,000	\$ 4,000,000	\$ 2,838,421	\$ 2,800,000	\$ (1,200,000)	-30.0%
0650 - MISCELLANEOUS REVENUE	10,858,701	2,725,088	2,725,088	6,632,157	2,649,973	(75,115)	-2.8%
SUBTOTAL	\$ 14,406,727	\$ 6,725,088	\$ 6,725,088	\$ 9,470,578	\$ 5,449,973	\$ (1,275,115)	-19.0%
ALL REVENUES	\$ 1,067,858,267	\$ 1,056,343,141	\$ 1,056,384,251	\$ 1,072,619,676	\$ 1,125,108,540	\$ 68,724,289	6.5%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ -	\$ 2,137,000	\$ 2,137,000	\$ 2,137,750	\$ 14,805,346	\$ 12,668,346	592.8%
ALL OTHER FINANCING SOURCES	\$ -	\$ 2,137,000	\$ 2,137,000	\$ 2,137,750	\$ 14,805,346	\$ 12,668,346	592.8%
TOTAL SOURCES	\$ 1,067,858,267	\$ 1,058,480,141	\$ 1,058,521,251	\$ 1,074,757,426	\$ 1,139,913,886	\$ 81,392,635	7.7%

Consolidated Revenues and Other Sources by Category (continued)

SPECIAL REVENUE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	TENTATIVE VS REVISED VARIANCE	%
TAXES							
0605 - TAX PENALTIES & INTEREST	-	-	-	-	-	-	N/A
0606 - SALES TAXES	\$ 124,595,909	\$ 131,106,321	\$ 131,106,321	\$ 134,255,147	\$ 141,295,781	\$ 10,189,460	7.8%
SUBTOTAL	\$ 124,595,909	\$ 131,106,321	\$ 131,106,321	\$ 134,255,147	\$ 141,295,781	\$ 10,189,460	7.8%
LICENSES AND PERMITS							
0610 - LICENSES AND PERMITS	\$ 37,869,389	\$ 38,367,293	\$ 38,331,839	\$ 36,737,664	\$ 37,882,705	\$ (449,134)	-1.2%
SUBTOTAL	\$ 37,869,389	\$ 38,367,293	\$ 38,331,839	\$ 36,737,664	\$ 37,882,705	\$ (449,134)	-1.2%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 138,880,873	\$ 159,269,602	\$ 168,379,880	\$ 155,668,843	\$ 157,241,280	\$ (11,138,600)	-6.6%
0620 - OTHER INTERGOVERNMENTAL	12,968,533	13,950,469	14,509,993	14,610,964	14,265,987	(244,006)	-1.7%
0621 - PAYMENTS IN LIEU OF TAXES	-	-	-	-	-	-	N/A
0625 - STATE SHARED SALES TAX	-	-	-	-	-	-	N/A
0626 - STATE SHARED HIGHWAY USER RE	86,815,139	84,652,860	84,652,860	84,652,860	84,652,860	-	0.0%
0630 - STATE SHARED VEHICLE LICENSE	8,913,497	8,412,636	8,412,636	8,412,636	8,412,636	-	0.0%
SUBTOTAL	\$ 247,578,042	\$ 266,285,567	\$ 275,955,369	\$ 263,345,303	\$ 264,572,763	\$ (11,382,606)	-4.1%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 36,043,779	\$ 35,483,657	\$ 35,382,852	\$ 36,150,390	\$ 38,266,475	\$ 2,883,623	8.1%
0635 - OTHER CHARGES FOR SERVICES	71,184,039	71,414,049	71,061,919	67,764,459	68,759,179	(2,302,740)	-3.2%
0636 - INTERNAL SERVICE CHARGES	-	-	-	-	-	-	N/A
0638 - PATIENT SERVICES REVENUE	1,598,385	2,207,044	2,148,514	2,150,660	2,449,959	301,445	14.0%
SUBTOTAL	\$ 108,826,203	\$ 109,104,750	\$ 108,593,285	\$ 106,065,509	\$ 109,475,613	\$ 882,328	0.8%
FINES AND FORFEITS							
0637 - FINES AND FORFEITS	\$ 17,675,017	\$ 18,948,859	\$ 19,728,859	\$ 16,786,544	\$ 16,323,308	\$ (3,405,551)	-17.3%
SUBTOTAL	#N/A	#N/A	#N/A	#N/A	#N/A	#N/A	N/A
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 2,050,748	\$ 2,474,140	\$ 2,475,540	\$ 1,894,777	\$ 1,961,956	\$ (513,584)	-20.7%
0650 - MISCELLANEOUS REVENUE	4,765,099	26,138,453	27,159,561	5,815,277	15,193,118	(11,966,443)	-44.1%
SUBTOTAL	\$ 6,815,847	\$ 28,612,593	\$ 29,635,101	\$ 7,710,054	\$ 17,155,074	\$ (12,480,027)	-42.1%
ALL REVENUES	\$ 543,360,407	\$ 592,425,383	\$ 603,350,774	\$ 564,900,221	\$ 586,705,244	\$ (16,645,530)	-2.8%
OTHER FINANCING SOURCES							
0651 - GAIN ON FIXED ASSETS	\$ 2,326,474	\$ 200,000	\$ 200,000	\$ 424,880	\$ 200,000	\$ -	0.0%
0652 - PROCEEDS FROM FINANCING	-	-	-	-	-	-	N/A
0680 - TRANSFERS IN	170,647,777	174,008,169	174,073,669	174,103,270	177,371,494	3,297,825	1.9%
ALL OTHER FINANCING SOURCES	\$ 172,974,251	\$ 174,208,169	\$ 174,273,669	\$ 174,528,150	\$ 177,571,494	\$ 3,297,825	1.9%
TOTAL SOURCES	\$ 716,334,658	\$ 766,633,552	\$ 777,624,443	\$ 739,428,371	\$ 764,276,738	\$ (13,347,705)	-1.7%

DEBT SERVICE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	TENTATIVE VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 3,345,545	\$ 2,049,965	\$ 2,049,965	\$ 749,033	\$ 2,049,100	\$ (865)	0.0%
SUBTOTAL	\$ 3,345,545	\$ 2,049,965	\$ 2,049,965	\$ 749,033	\$ 2,049,100	\$ (865)	0.0%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 93,726	\$ 8,300	\$ 8,300	\$ 12,251	\$ 8,200	\$ (100)	-1.2%
SUBTOTAL	\$ 93,726	\$ 8,300	\$ 8,300	\$ 12,251	\$ 8,200	\$ (100)	-1.2%
ALL REVENUES	\$ 3,439,271	\$ 2,058,265	\$ 2,058,265	\$ 761,284	\$ 2,057,300	\$ (965)	0.0%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ 31,248,230	\$ 3,082,631	\$ 3,082,631	\$ 3,082,631	\$ 6,415,560	\$ 3,332,929	108.1%
ALL OTHER FINANCING SOURCES	\$ 31,248,230	\$ 3,082,631	\$ 3,082,631	\$ 3,082,631	\$ 6,415,560	\$ 3,332,929	108.1%
TOTAL SOURCES	\$ 34,687,501	\$ 5,140,896	\$ 5,140,896	\$ 3,843,915	\$ 8,472,860	\$ 3,331,964	64.8%

Consolidated Revenues and Other Sources by Category (continued)

CAPITAL PROJECTS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	TENTATIVE VS REVISED VARIANCE	%
INTERGOVERNMENTAL							
0615 - GRANTS	\$ 35,321,297	\$ 13,816,370	\$ 13,816,370	\$ 9,837,191	\$ 11,107,640	\$ (2,708,730)	-19.6%
0620 - OTHER INTERGOVERNMENTAL	-	-	-	130,384	-	-	N/A
SUBTOTAL	\$ 35,321,297	\$ 13,816,370	\$ 13,816,370	\$ 9,967,575	\$ 11,107,640	\$ (2,708,730)	-19.6%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 9,680,068	\$ 4,163,593	\$ 4,163,593	\$ 6,349,759	\$ 2,467,139	\$ (1,696,454)	-40.7%
SUBTOTAL	\$ 9,680,068	\$ 4,163,593	\$ 4,163,593	\$ 6,349,759	\$ 2,467,139	\$ (1,696,454)	-40.7%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 563	\$ -	\$ -	\$ 249	\$ 200	\$ 200	N/A
0650 - MISCELLANEOUS REVENUE	1,314,108	-	-	18,422	-	-	N/A
SUBTOTAL	\$ 1,314,671	\$ -	\$ -	\$ 18,671	\$ 200	\$ 200	N/A
ALL REVENUES	\$ 46,316,036	\$ 17,979,963	\$ 17,979,963	\$ 16,336,005	\$ 13,574,979	\$ (4,404,984)	-24.5%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ 233,737,441	\$ 303,408,371	\$ 310,658,335	\$ 310,658,335	\$ 125,049,501	\$ (185,608,834)	-59.7%
ALL OTHER FINANCING SOURCES	\$ 233,737,441	\$ 303,408,371	\$ 310,658,335	\$ 310,658,335	\$ 125,049,501	\$ (185,608,834)	-59.7%
TOTAL SOURCES	\$ 280,053,477	\$ 321,388,334	\$ 328,638,298	\$ 326,994,340	\$ 138,624,480	\$ (190,013,818)	-57.8%

INTERNAL SERVICE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	TENTATIVE VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0634 - INTERGOV CHARGES FOR SERVICE	\$ 5,444,950	\$ 4,652,807	\$ 4,934,896	\$ 5,161,564	\$ 4,540,780	\$ (394,116)	-8.0%
0635 - OTHER CHARGES FOR SERVICES	31,083,677	26,805,055	26,805,055	28,781,511	29,496,730	2,691,675	10.0%
0636 - INTERNAL SERVICE CHARGES	159,652,960	163,263,729	163,315,012	165,110,142	164,758,171	1,443,159	0.9%
SUBTOTAL	\$ 196,181,587	\$ 194,721,591	\$ 195,054,963	\$ 199,053,217	\$ 198,795,681	\$ 3,740,718	1.9%
MISCELLANEOUS							
0645 - INTEREST EARNINGS	\$ 444,664	\$ 515,424	\$ 515,424	\$ 538,142	\$ 531,464	\$ 16,040	3.1%
0650 - MISCELLANEOUS REVENUE	1,113,335	35,000	35,000	8,902,043	35,000	-	0.0%
SUBTOTAL	\$ 1,557,999	\$ 550,424	\$ 550,424	\$ 9,440,185	\$ 566,464	\$ 16,040	2.9%
ALL REVENUES	\$ 197,739,586	\$ 195,272,015	\$ 195,605,387	\$ 208,493,402	\$ 199,362,145	\$ 3,756,758	1.9%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	37,063,123	14,991,722	14,991,722	4,466,507	5,201,966	(9,789,756)	-65.3%
ALL OTHER FINANCING SOURCES	\$ 37,063,123	\$ 14,991,722	\$ 14,991,722	\$ 4,466,507	\$ 5,201,966	\$ (9,789,756)	-65.3%
TOTAL SOURCES	\$ 234,802,709	\$ 210,263,737	\$ 210,597,109	\$ 212,959,909	\$ 204,564,111	\$ (6,032,998)	-2.9%

ELIMINATIONS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	TENTATIVE VS REVISED VARIANCE	%
CHARGES FOR SERVICE							
0636 - INTERNAL SERVICE CHARGES	\$ (159,652,960)	\$ (163,263,729)	\$ (163,263,729)	\$ (174,368,036)	\$ (164,758,171)	\$ (1,494,442)	0.9%
SUBTOTAL	\$ (159,652,960)	\$ (163,263,729)	\$ (163,263,729)	\$ (174,368,036)	\$ (164,758,171)	\$ (1,494,442)	0.9%
ALL REVENUES	\$ (159,652,960)	\$ (163,263,729)	\$ (163,263,729)	\$ (174,368,036)	\$ (164,758,171)	\$ (1,494,442)	0.9%
OTHER FINANCING SOURCES							
0680 - TRANSFERS IN	\$ (453,591,266)	\$ (497,627,893)	\$ (504,943,357)	\$ (494,448,493)	\$ (328,843,867)	\$ 176,099,490	-34.9%
ALL OTHER FINANCING SOURCES	\$ (453,591,266)	\$ (497,627,893)	\$ (504,943,357)	\$ (494,448,493)	\$ (328,843,867)	\$ 176,099,490	-34.9%
TOTAL SOURCES	\$ (613,244,226)	\$ (660,891,622)	\$ (668,207,086)	\$ (668,816,529)	\$ (493,602,038)	\$ 174,605,048	-26.1%

Revenue Sources and Variance Commentary

This section describes Maricopa County’s major revenue sources, along with historical collection trends and forecasts for upcoming fiscal years. Maricopa County’s major revenues include the following categories:

- Taxes
- Licenses and Permits
- Intergovernmental Revenues
- Charges for Service
- Fines and Forfeits
- Miscellaneous

Basis for Estimating Revenue

For major tax-based revenues, economic forecasting models are applied and the resulting Most Likely forecast scenario is the basis for the budget of those revenue sources in FY 2015. The following sections describe the major revenue sources for the County, as well as the estimated collections for FY 2015.

Taxes

Property Taxes

Property taxes are imposed on both real and personal property. Primary property taxes finance the County’s general operations through its General Fund. The table to the right contains information on historical property tax levies. *Primary* property taxes are used to support general operations, whereas *secondary* property taxes fund voter-approved general obligation bonds and special overrides. As a result of Proposition 117 passed by the voters in 2012, beginning in tax year 2015 (Fiscal Year 2016), the limited primary value (LPV) will be the sole assessed valuation used for all property taxes. The LPV will be the lesser of the full cash value of the property or 5% greater than the previous year’s LPV.

Property Tax Levies		
Fiscal Year	Primary General Fund	Total
2006	371,224,118	371,224,118
2007	398,725,245	398,725,245
2008	430,023,735	430,023,735
2009	463,492,311	463,492,311
2010	492,230,736	492,230,736
2011	492,224,342	492,224,342
2012	477,571,468	477,571,468
2013	425,111,491	425,111,491
2014	409,775,397	409,775,397
2015*	442,762,977	442,762,977
*Budget		
Note: Excludes Payments in Lieu of Taxes		

At the present time, Maricopa County levies only primary property taxes. The County’s last general obligation bonds were paid in full in FY 2004, and no County secondary taxes have been levied since that time.

The Board of Supervisors must adopt the property tax levies for all taxing jurisdictions within the County on or before the third Monday in August for the fiscal year that begins on the previous July 1. Property taxes are paid in arrears in two installments, due October 1 and March 1.

Increases in both assessed values and tax levies for primary property tax purposes are limited by the Arizona Constitution. If the primary property tax levy is at the limit, it may increase by only 2% per year on property taxed in the prior year. The schedule on the next page lists Maricopa County primary net assessed values and tax rates for FY 2015 and the previous nine fiscal years. Estimated assessed values and maximum allowable tax rates are also displayed for the following five years. The FY 2015 primary rate is budgeted at \$1.3209 per \$100 of assessed value, which is less than the maximum rate of \$1.8068. The Maricopa County Board of Supervisors adopts the property tax rates for each fiscal year and is not required to adopt the maximum rate. The real estate market in Maricopa County continues to show signs of recovery with the assessed value increasing in FY 2015 for the first time in

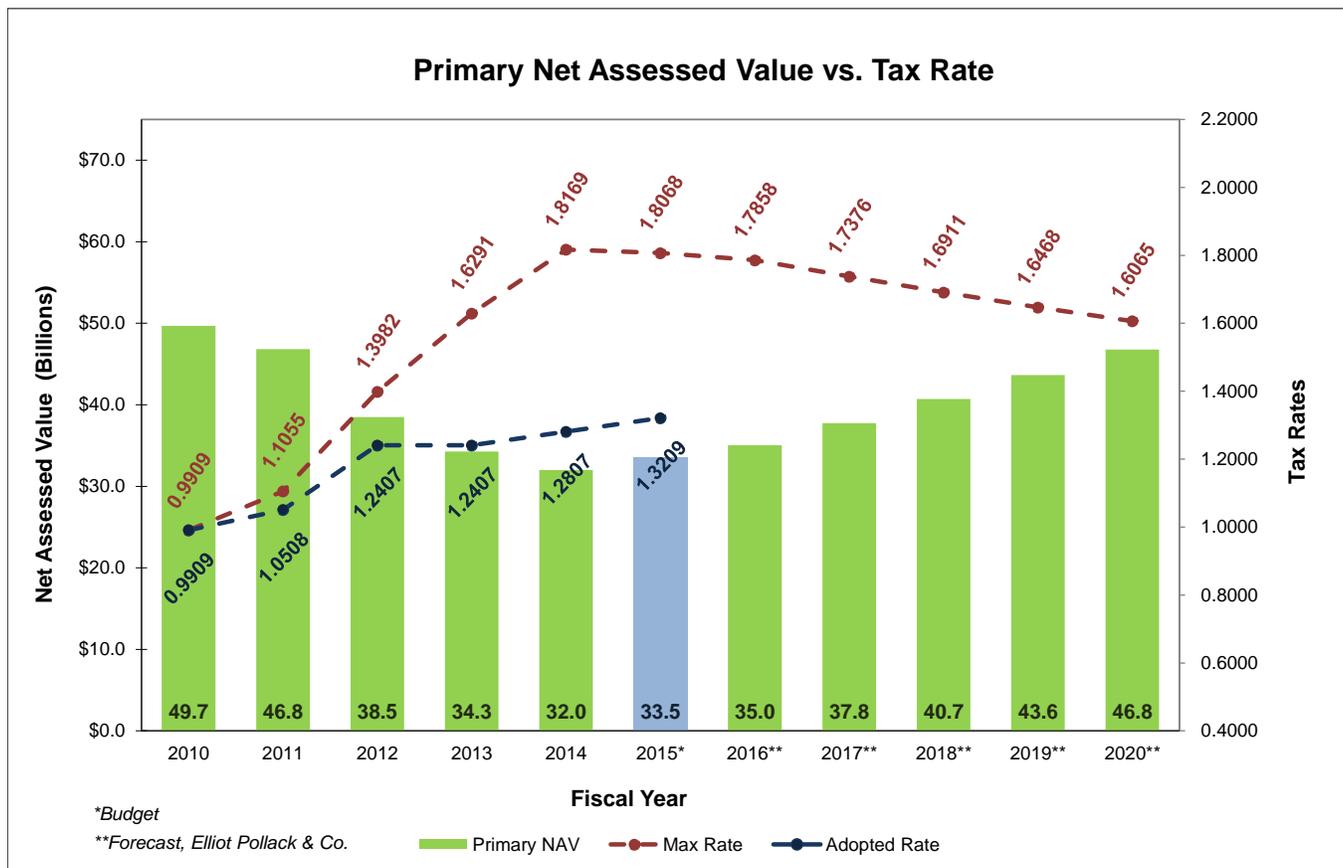
four years. FY 2015 net assessed values are increasing by 4.76% or \$1.5 billion when compared to FY 2014. However, the net assessed valuations for FY 2015 are still \$16.1 billion lower than the peak in FY 2010.

The Tentative Budget assumes the Board of Supervisors will adopt a tax rate of \$1.3209 resulting in a tax levy of \$442.8 million, rather than levy the maximum amount allowable (\$605 million). This will result in an average property tax bill of \$146 for the median residential home in Maricopa County, valued at \$110,600.

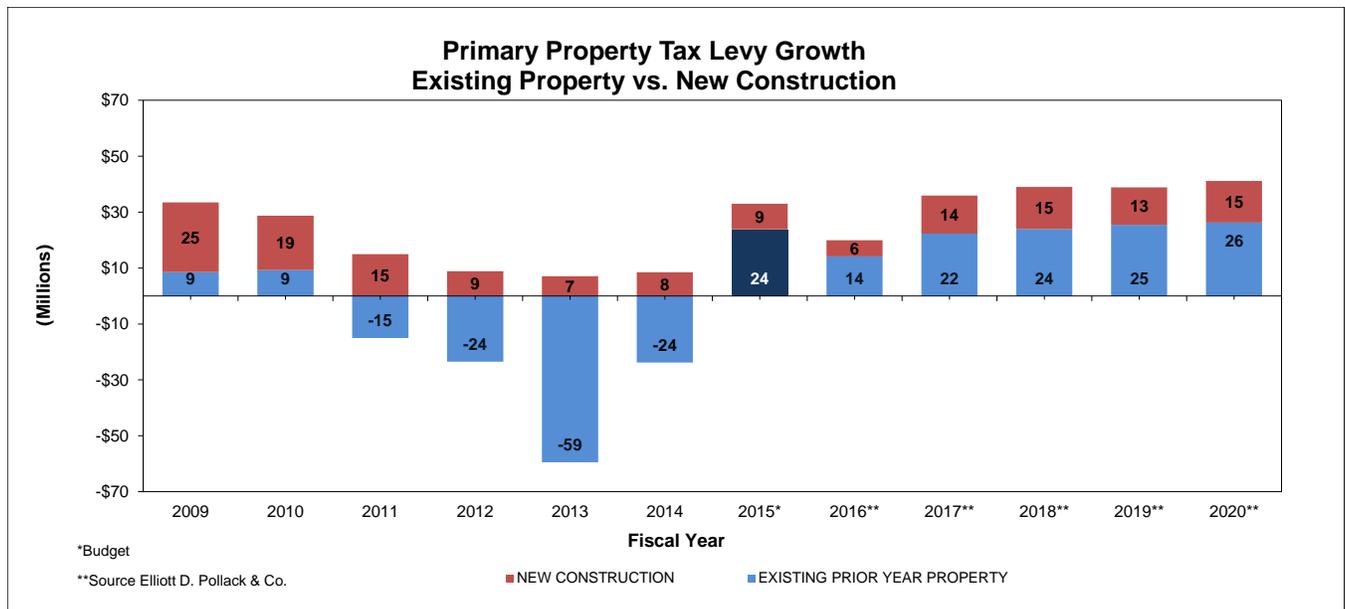
The chart below illustrates that as the housing market rebounds, assessed values will increase and consequently, the constitutionally allowable tax rate will decrease. Conversely, as noted in FY 2011 through 2014, when the housing market worsens, assessed values decrease and the tax rate would need to increase to levy a similar amount of taxes.

Net Assessed Values and Tax Rates		
Primary		
Fiscal Year	Net Assessed Value (Thousands)	Primary Tax Rate (per \$100 N.A.V.)
2006	31,010,285	1.1971
2007	33,807,465	1.1794
2008	38,930,268	1.1046
2009	44,881,603	1.0327
2010	49,675,117	0.9909
2011	46,842,819	1.0508
2012	38,492,098	1.2407
2013	34,263,842	1.2407
2014	31,996,205	1.2807
2015	33,519,795	1.3209
2016	35,028,186	1.7858
2017	37,750,677	1.7376
2018	40,704,136	1.6911
2019	43,645,785	1.6468
2020	46,764,145	1.6065

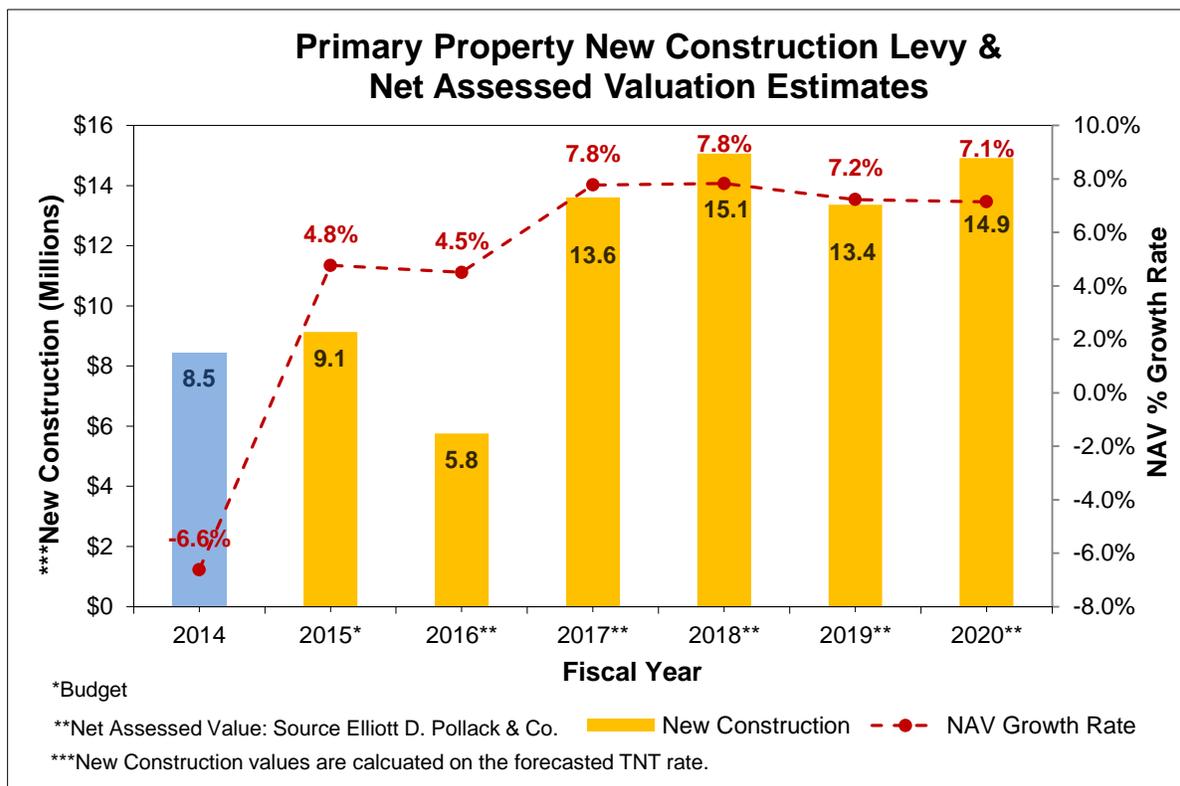
* Budgeted Rate
 **Maximum Rates, Forecasted NAV Source Elliott D. Pollack & Co.



The growth of the property tax base is determined by the appreciation level of existing assessed properties and the amount of new construction. The chart below displays the source of the change in the tax levy each year assuming a flat tax rate.



In the chart below, the growth rate of primary net assessed valuations are included to display the estimated levels of appreciation in property values for FY 2015 through FY 2020 to provide context to the new construction estimates.



The magnitude of growth in new construction is an indication of increased economic recovery for Maricopa County property values. Slow growth is expected until the existing inventory of property, both residential and commercial, is occupied and population growth improves. As noted in the chart on the previous page, significant economic improvement is projected for FY 2015. Consequently, due to the

18 month to 2 year lag between market trends and property assessments, property taxes will not be significantly impacted by the increased valuations and accelerated construction until FY 2017.

The budgeted tax rate of \$1.3209 would increase the property tax levy by \$33 million (excluding Salt River Project).

FY 2015 PRELIMINARY PROPERTY TAX LEVIES AND RATES									
Description	Net Assessed Value	SRP Eff. Ass. Val.	Total w/SRP	Additional Levy of 1-cent Rate	Tax Rate	Tax Levy	SRP PILT	Total Levy & SRP PILT	
MARICOPA COUNTY PRIMARY:									
FY 2014-15 Preliminary	\$ 33,519,795,354	\$ 679,290,980	\$ 34,199,086,334	\$ 3,419,909	\$ 1.3209	\$ 442,762,977	\$ 8,972,755	\$ 451,735,732	
FY 2013-14 Adopted	31,996,204,979	671,847,721	32,668,052,700	3,266,805	1.2807	409,775,397	8,604,354	418,379,751	
<i>FY 2014-15 Preliminary Variance</i>	\$ 1,523,590,375	\$ 7,443,259	\$ 1,531,033,634	\$ 153,104	\$ 0.0402	\$ 32,987,580	\$ 368,401	\$ 33,355,981	

FY 2015 PRIMARY PROPERTY TAX LEVY vs. LEVY LIMIT			
FY 2015 Adjusted Allowable Levy Limit	\$	605,635,662	
Maximum Tax Rate (per \$100 Assessed Value)		1.8068	
FY 2015 Primary Levy (excluding SRP)	\$	442,762,977	
Primary Tax Rate (per \$100 Assessed Value)		1.3209	
Amount Under Limit:	\$	162,872,685	26.9%
		0.4859	

FY 2015 PRIMARY PROPERTY TAX LEVY vs. "TRUTH-IN-TAXATION" LEVY			
FY 2015 "Truth-in-Taxation" Primary Levy	\$	418,528,165	
"Truth-in-Taxation" Tax Rate (per \$100 Assessed Value)		1.2486	
FY 2015 Primary Levy	\$	442,762,977	
Primary Tax Rate (per \$100 Assessed Value)		1.3209	
Amount Under/(Over) "Truth-in-Taxation" Levy	\$	(24,234,812)	-5.8%
		(0.0723)	
FY 2015 Median Residential Limited Property Value	\$	110,600	
"Truth-in-Taxation" Tax Bill on Median-Valued Home	\$	138.10	
Property Tax Bill on Median-Valued Home		146.09	
Tax Bill Savings/(Increase)	\$	(7.99)	-5.8%

PRIMARY PROPERTY TAX LEVY FY 2015 vs. FY 2014 TAX BILL IMPACT ON MEDIAN HOME			
FY 2014:			
Median Residential Limited Property Value	\$	102,100	
Primary Tax Rate (per \$100 Assessed Value)		1.2807	
Property Tax Bill	\$	130.76	
FY 2015			
Median Residential Limited Property Value	\$	110,600	
Primary Tax Rate (per \$100 Assessed Value)		1.3209	
Property Tax Bill		146.09	
Tax Bill Savings/(Increase)	\$	(15.33)	-11.7%

In FY 2015, property tax revenue is budgeted based on prior years' collection trends in relation to the adopted levy.

Property Tax Collection Analysis Maricopa County Primary		
Levy Amount	Estimated Collections	Collection Rate
\$ 442,762,977	\$ 436,942,622	98.7%

Tax Penalties and Interest

Tax Penalties & Interest		
Fiscal Year	Annual Collections	Growth Rate
2006	13,063,732	0.3%
2007	13,158,910	0.7%
2008	14,012,181	6.5%
2009	17,842,932	27.3%
2010	24,102,458	35.1%
2011	25,014,288	3.8%
2012	25,175,993	0.6%
2013	18,464,949	-26.7%
2014 *	14,010,671	-24.1%
2015 **	13,500,000	-3.6%

* Forecast
 ** Budget

The County Treasurer collects penalties and interest on repayment of delinquent property taxes, and proceeds are deposited in the General Fund. Collections fluctuate and are difficult to accurately forecast, so it is prudent to budget this revenue conservatively. FY 2014 collections are significantly below FY 2013 monthly receipts, averaging -24% lower collections year-over-year. Data from the Treasurer's Office indicate a reduction in the number of parcels advertised for sale and significant reductions in the delinquent value of these parcels. For FY 2015, revenues are expected to stabilize at \$13.5 million, which is nearly \$500,000 below collections in FY 2014.

Jail Excise Tax

The County levies a Jail Excise Tax that is collected by the State of Arizona and transmitted to the County Treasurer monthly. The only special sales tax in Maricopa County at this time is the Jail Excise Tax.

In November 1998, Maricopa County voters approved a new Jail Excise Tax to fund construction and operation of adult and juvenile detention facilities. Tax authority began in January 1999 and was to expire after nine years or collections of \$900 million. The \$900 million was reached in FY 2007. In November 2002, Maricopa County voters approved an extension of the Jail Excise Tax for an additional twenty years after the expiration of the original tax.

Annual growth nearly reached 16% in FY 2006, but progressively declined FY 2007 through FY 2010 due to the Great Recession. In FY 2011, positive year-over-year growth resumed, demonstrating signs of recovery. Although FY 2014 collections are forecasted to be slightly less than FY 2006 values, in FY 2015, the *Most Likely* revenue forecast projects an increase to \$141 million. Subsequent growth is expected to hover around 5% through FY 2020.

Jail Excise Tax		
Fiscal Year	Annual Collections	Growth Rate
2006	137,876,660	15.7%
2007	145,389,195	5.4%
2008	138,206,968	-4.9%
2009	116,878,703	-15.4%
2010	107,094,679	-8.4%
2011	112,451,802	5.0%
2012	118,052,954	5.0%
2013	124,595,909	5.5%
2014 *	134,255,147	7.8%
2015 **	141,295,781	5.2%
2016 ***	149,490,936	5.8%
2017 ***	158,011,919	5.7%
2018 ***	166,228,539	5.2%
2019 ***	174,373,738	4.9%
2020 ***	182,918,051	4.9%

* Forecast
 ** Budget
 ***Source Elliott D. Pollack & Co. Forecast (*Most Likely*)

The Jail Excise Tax is levied at a rate of 0.2% on all taxable purchases in Maricopa County. Therefore, it is not subject to a sharing distribution formula and typically grows at a faster rate than State Shared Sales Tax Revenue.

Licenses and Permits

Licenses & Permits Revenues			
Fiscal Year	General Fund	Special Revenue Funds	Total
2006	2,349,225	36,276,380	38,625,605
2007	2,510,840	35,224,846	37,735,686
2008	1,668,162	36,006,592	37,674,754
2009	2,303,516	34,824,035	37,127,551
2010	2,779,039	32,539,247	35,318,286
2011	2,330,508	35,486,437	37,816,945
2012	1,913,679	36,272,999	38,186,678
2013	2,363,458	37,869,389	40,232,847
2014 *	2,315,750	36,737,664	39,053,414
2015 **	2,296,821	37,882,705	40,179,526

*Forecast
 **Budget

Maricopa County collects revenue from a variety of licenses and permits that are issued by various County departments. Rates for licenses and permits are approved by the Board of Supervisors, unless otherwise set forth in State statute. The revenue generated from licenses and permits is generally used to offset the cost of issuance. Examples of licenses and permits include building permits, marriage licenses, dog licenses, and environmental health permits. Listed in the chart to the left are the actual license and permit revenues recorded for the last eight fiscal years, along with forecasted revenues for FY 2014, and the budgeted revenues for FY 2015.

Special Revenue Fund licenses and permits revenue is expected to increase slightly in FY 2015. The increase is primarily due to projected demands in the number of permits requested for right-of-way easements, building inspections, food service inspections, dust control inspections, and swimming pool inspections.

General Fund license and permit revenues are detailed below and are expected to marginally decrease in FY 2015. The largest component are license fees paid by cable television companies for operation in unincorporated areas and are forecasted to decrease slightly for FY 2015.

Licenses and Permits General Fund			
Department	FY 2014 Forecast	FY 2015 Budget	Description
Non Departmental	\$ 1,700,000	\$ 1,676,821	Cable Television Franchise Fees, Liquor Licenses
Clerk of Superior Court	525,000	535,000	Marriage Licenses
Sheriff	90,750	85,000	Pawnshop & Peddler's Licenses
Total	\$ 2,315,750	\$ 2,296,821	

Intergovernmental Revenues

Intergovernmental revenues are received by the County from other government or public entities, and include payments in lieu of taxes, state shared revenues, grants, and certain payments required by intergovernmental agreements (IGA's). Intergovernmental revenues come from a variety of sources, including the Federal government, local cities, and the State of Arizona. Included in the intergovernmental classification are grant revenues that typically carry restrictions on how they may be expended. The following schedule lists the actual intergovernmental and grant revenues recorded for the last eight fiscal years, forecasted collections for FY 2014, and the amounts budgeted for FY 2015.

Intergovernmental Revenues							
Fiscal Year	General Fund	Special Revenue Funds	Debt Service	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Total
2006	694,985,741	285,620,779	1,395,932	8,847,363	284,611	13,365,808	1,004,500,234
2007	652,535,569	309,172,630	3,346,367	39,089,704	-	8,228,148	1,012,372,418
2008	614,211,708	242,970,178	-	21,946,984	-	-	879,128,870
2009	535,999,337	225,480,770	-	674,870	-	-	762,154,977
2010	500,275,584	248,569,777	-	6,160,540	-	-	755,005,901
2011	514,511,445	240,326,296	-	16,845,284	-	-	771,683,025
2012	530,821,945	241,497,932	-	16,697,782	-	-	789,017,659
2013	554,591,989	247,578,042	-	35,321,297	-	-	837,491,328
2014 *	590,978,550	263,345,303	-	9,967,575	-	-	864,291,428
2015 **	615,226,595	264,572,763	-	11,107,640	-	-	890,906,998

*Forecast
 **Budget

Payments in Lieu of Taxes

Payments in lieu of taxes are collected from the Salt River Project (SRP), the Federal Government, and from municipalities. SRP estimates their net assessed value and makes payments in lieu of property taxes to each taxing jurisdiction based on the property tax rates. The table to the right identifies the amounts by payer.

Payments in Lieu of Taxes		
	FY 2014 Forecast	FY 2015 Budget
Salt River Project	\$ 8,599,709	\$ 8,972,755
Federal Bureau of Land Management	2,580,626	2,548,048
Cities	819,665	819,665
	\$ 12,000,000	\$ 12,340,468

State Shared Sales Taxes

State Shared Sales Tax		
Fiscal Year	Annual Collections	Growth Rate
2006	457,785,986	15.1%
2007	480,411,951	4.9%
2008	460,958,749	-4.0%
2009	394,920,582	-14.3%
2010	366,285,237	-7.3%
2011	385,487,679	5.2%
2012	400,453,542	3.9%
2013	418,642,152	4.5%
2014 *	447,677,168	6.9%
2015 **	465,300,725	3.9%
2016 ***	488,565,761	5.0%
2017 ***	515,436,878	5.5%
2018 ***	541,208,722	5.0%
2019 ***	567,186,741	4.8%
2020 ***	594,411,704	4.8%

*Forecast
 **Budget
 ***Source Elliott D. Pollack & Co. (Growth Rate)

Maricopa County does not have legal authority to levy a general-purpose sales tax. However, the County does receive a portion of the State of Arizona's Transaction Privilege Tax collections, which is deposited in the General Fund. The State collects Transaction Privilege Taxes on 16 business classifications, at rates ranging from 3.125% to 5.50%. A portion of each of these taxes, ranging from 20% to 50%, is allocated to a pool for distribution to the cities, counties and state. Of this distribution, 38.08 percent is allocated to Arizona counties based on the larger of two different distribution base calculations: a) 50% based on point of sale + 50% based on assessed valuation; or b) 50% based on point of sale + 50% based on population. Counties also receive a portion of an additional 2.43% of the distribution base, distributed based on a 50% point of sale + 50% population.

Listed to the left are the actual State Shared Sales Tax collections for the last eight fiscal years, estimates for FY 2014, the budget for FY 2015 and forecasted amounts for the next five years. State Shared Sales Tax and Jail Excise Tax revenues have followed similar trends, except that Jail Tax revenues experienced greater declines, but are rebounding more quickly. Annual growth reached 15.1% in FY 2006, but declined for

several years. There was a slight recovery in FY 2011. However, the gains were offset in FY 2012 by the negative impact from the revenue sharing calculation. While the point of sale component increased, Maricopa County’s percent of the net assessed valuation and the population declined, thus negatively impacting the County’s portion of the sales tax distribution. However, increased retail spending and construction activity in FY 2014 are projected to continue into FY 2015 which is expected to lead to sustained annual growth rates of approximately 5% based on the *Most Likely* forecast scenario.

State Shared Highway User Revenues

The State of Arizona collects highway user revenue, principally from a \$0.18 per gallon tax on the motor fuel sold within the state. The primary purpose of highway user revenue is to fund construction and maintenance of streets and highways.

The State distributes these highway user funds in approximately the following proportions: 50 percent to the State Highway Fund, 30 percent to cities and towns and 20 percent to counties.

Highway user revenues distributed to the counties are allocated based upon fuel sales and estimated consumption as well as population. Maricopa County Highway User Revenue Funds (HURF) are deposited in the Transportation Operations Fund. Listed to the right are the actual collections of the highway user revenues for the last eight fiscal years, forecasted totals for FY 2014, and the budget for FY 2015.

Fiscal Year	State Shared Highway User Revenues	Growth Rate
2006	96,972,512	7.1%
2007	107,593,116	11.0%
2008	102,751,593	-4.5%
2009	90,419,237	-12.0%
2010	84,950,511	-6.0%
2011	85,975,735	1.2%
2012	78,928,601	-8.2%
2013	84,652,860	7.3%
2014 *	84,652,860	0.0%
2015 **	95,893,292	13.3%

*Forecast
 **Budget

In FY 2009, the State of Arizona diverted Highway User Revenue from the distribution base to fund its Department of Public Safety (DPS). That diversion resulted in about \$5.5 million less in HURF revenue for Maricopa County. In FY 2012, they increased the amount by more than \$3 million and diverted an additional amount for the Motor Vehicle Division (MVD) of the AZ Department of Transportation. That resulted in an additional decrease in funds for Maricopa County of almost \$7 million.

In FY 2013, the Arizona Legislature removed the appropriation for MVD funding from the Highway User Revenue Fund, resulting in a distribution increase of approximately \$5.6 million. The removal of MVD appropriation accounts for the majority of the growth of 10% in that year. Independent of the appropriation decisions by the Legislature, over the last three years, HURF has been growing by approximately 1% to 2% a year. The Arizona Legislature made further changes during the recent legislative session to restore additional HURF revenue to counties. As a result of those changes and the anticipated growth of these funds, it is anticipated that the HURF revenue will increase by 13.3% over the FY 2014 budgeted level.

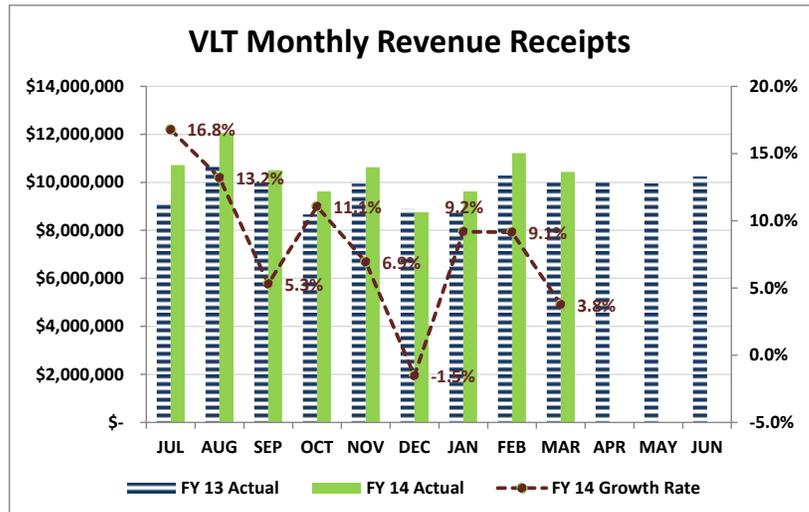
State Shared Vehicle License Taxes

The State of Arizona levies Vehicle License Taxes (VLT) annually on all vehicles, based upon their estimated value. The Vehicle License Tax is essentially a personal property tax on cars and trucks. VLT is paid as part of the annual auto license renewal process, billed and payable during the month in which the vehicle was first registered. VLT rates are applied to a vehicle’s depreciated value and as a result, revenue growth depends greatly on the volume of new car sales. VLT revenue is shared with counties and cities, and a portion is also deposited in the Highway User Revenue Fund (HURF), which is also shared with local governments.

State Shared Vehicle License Tax		
Fiscal Year	General Fund	Growth Rate
2006	138,003,052	18.9%
2007	143,543,616	4.0%
2008	139,312,595	-2.9%
2009	126,036,362	-9.5%
2010	116,405,328	-7.6%
2011	113,649,012	-2.4%
2012	113,363,659	-0.3%
2013	118,202,383	4.3%
2014 *	125,920,104	6.5%
2015 **	132,858,100	5.5%
2016 ***	138,836,715	4.5%
2017 ***	144,390,183	4.0%
2018 ***	150,165,790	4.0%
2019 ***	156,172,422	4.0%
2020 ***	162,106,974	3.8%

*Forecast
 **Budget
 ***Source Elliott D. Pollack & Co. (Most Likely)

The table to the left shows actual and forecasted vehicle license tax collections from FY 2006 to FY 2020. Moreover, as noted in the graph below, FY 2014 revenue continues its pattern of monthly volatility in annual growth rates. However, the FY 2014 average growth is positive and expected to continue due to sustained economic recovery resulting from increases in population figures and new car purchases.



Other Intergovernmental Revenue

Other Intergovernmental Revenues include a variety of payments from other jurisdictions, usually as required by Intergovernmental Agreements (IGAs) with the County. The following schedule shows detail of General Fund Other Intergovernmental Revenue. Revenue is projected to decrease due to year-to-year changes in Election reimbursements.

Other Intergovernmental Revenue			
General Fund			
Department	FY 2014 Forecast	FY 2015 Budget	Description
Elections	\$ 4,337,423	\$ 3,750,002	Election Cost Reimbursements from Other Jurisdictions
Enterprise GIS	456,655	460,300	Aerial Photography Cost Reimbursements from Participating Government Entities
County Attorney	1,179	-	Receipts from FBI
Juvenile Probation	2,080	5,000	Fort McDowell, Yavapai Nation and U.S. Marshal Detention Holding Fee
Public Defense	35,334	-	State Grand Jury Cost Sharing
Research and Reporting	72,000	72,000	Surveys for Other Governmental Agencies
Sheriff's Office	476,607	440,000	Social Security Administration Pay for Inmate Information and AZ State for Patrol
Total	\$ 5,381,278	\$ 4,727,302	

Charges for Services

Charges for Services are a broad category of program revenues that include charges to customers, applicants or other governments who purchase, use or directly benefit from the goods, services or privileges provided, or are otherwise directly affected by the services. Charges for service are also levied internally within Maricopa County government for internal services provided by one County department to another department, but are eliminated within the overall County budget. County policy is to fully recover the cost for providing services. When setting fees, care is exercised in establishing charges for services so that they do not unfairly discriminate against those most in need of services.

The County Board of Supervisors approves all fee schedules, unless fees are specifically set forth in State statute. Examples of charges for services to the public include court-filing fees, kennel fees, park entrance fees, vital record document fees, and probation service fees. Examples of internal charges for services include benefits, risk management, motor pool charges and long distance telephone charges.

Listed below are the revenues recorded for the last eight fiscal years, forecasted revenue for FY 2014 and the budget amount for FY 2015 for:

- Intergovernmental Charges for Service
- Internal Service Charges
- Patient Service Charges
- Other Charges for Service

The significant reductions and ultimate elimination of Enterprise Fund Charges for Services from FY 2006 to FY 2008 revenue is the result of the transfer of the Maricopa Integrated Health Care System and the termination of the County's long-term health care plan. In FY 2008, the County began self-funding employee health and dental benefits, which resulted in an increase in Internal Service Fund revenue. This increase was almost exclusively due to budgeting and accounting procedural changes necessitated by the transition from insured benefits to self-insurance, rather than actual rate increases.

Charges for Service								
Fiscal Year	General Fund	Special Revenue Funds	Debt Service Fund	Capital Projects Funds	Enterprise Funds	Internal Service Funds	Eliminations	Total
2006	33,156,418	53,563,330	-	-	78,515,094	74,861,880	(72,564,571)	167,532,151
2007	31,719,127	55,826,076	-	-	62,873	78,091,596	(70,498,458)	95,201,214
2008	43,177,387	96,369,159	3,054,932	7,300,482	-	199,238,595	(160,036,744)	189,103,811
2009	43,642,013	135,371,562	2,652,765	17,874,757	-	201,910,980	(161,737,799)	239,714,278
2010	40,657,924	129,930,765	2,630,623	17,548,959	-	188,964,926	(133,025,426)	246,707,771
2011	40,745,732	149,482,999	2,640,840	19,037,127	-	193,579,637	(139,567,488)	265,918,847
2012	40,081,935	137,678,743	2,044,982	4,700,587	-	189,393,283	(151,120,029)	222,779,501
2013	42,389,389	108,826,203	3,345,545	9,680,068	-	196,181,587	(159,652,960)	200,769,832
2014 *	39,265,765	106,065,509	749,033	6,349,759	-	199,053,217	(174,368,036)	177,115,247
2015 **	40,090,690	109,475,613	2,049,100	2,467,139	-	198,764,681	(164,758,171)	188,089,052

* Forecast
 ** Budget

Intergovernmental Charges for Services

Revenues in this category account for payments as well as for the sale of goods and services to outside governments or Districts. Examples include charges to cities and towns for housing jail inmates. Detail of General Fund Intergovernmental Charges for Service is shown in the following table.

Intergovernmental Charges for Service			
General Fund			
Department	FY 2014 Forecast	FY 2015 Budget	Description
Education Services	\$ 6,015	\$ 12,000	Elections Services from School Districts
Non Departmental	2,726,720	2,916,305	District Reimbursements
Non Departmental	162,273	142,664	Industrial Development Authority Reimbursements
Sheriff	10,498,720	11,562,247	Patrol Services Provided to Cities and Towns and to the Stadium and Flood Control Districts
Superior Court	553,674	513,000	Arizona Lengthy Trial Revenue, Municipal Court Juror Fees, Interpreter Fees
Total	\$ 13,947,402	\$ 15,146,216	

Patient Charges

In the General Fund, patient charges are received by the residual long-term care program. Special Revenue fund patient charges include amounts received by Public Health and by the Sheriff's Office for services provided. The significant change to the Enterprise Fund patient charges in FY 2006 is the result of the Maricopa Integrated Health Care System becoming a distinct governmental entity. The further reduction in FY 2007 is due to the termination of the County's management of the long-term health care program.

Patient Services Revenue				
Fiscal Year	General Fund	Special Revenue Funds	Enterprise Funds	Total
2006	13,742	2,205,319	78,480,454	80,699,515
2007	7,271	927,913	-	935,184
2008	9,237	1,032,387	-	1,041,624
2009	15,947	1,055,877	-	1,071,824
2010	28,834	1,288,958	-	1,317,792
2011	14,129	1,743,447	-	1,757,576
2012	6,996	1,593,088	-	1,600,084
2013	7,482	1,598,385	-	1,605,867
2014 *	7,000	2,150,660	-	2,157,660
2015 **	7,000	2,449,959	-	2,456,959

*Forecast
 ** Budget

Internal Service Charges

Internal Service Charges are payments between County departments. Rates are established during the budget process. Internal service fee rates are intended to recover from the appropriate user the full

Internal Service Charges		
	FY 2014 Forecast	FY 2015 Budget
Business Strategies and Healthcare Programs	\$ 112,422,501	\$ 113,657,654
Enterprise Technology	16,004,464	16,343,603
Equipment Services	15,852,581	14,012,455
Procurement Services	860,699	845,217
Risk Management	19,969,897	19,899,242
Total	\$ 165,110,142	\$ 164,758,171

cost of the services provided. Internal service charges are usually recorded in the Internal Service Funds. In FY 2015, internal service charges are budgeted to decrease primarily due to reduced costs for Risk

Management and Equipment Services.

Other Charges for Services

The schedule on the next page lists Maricopa County Other Charges for Service in the General Fund for FY 2014 and FY 2015. FY 2015 collections of Other Charges for Service in the General Fund are anticipated to be slightly lower than FY 2014. This is primarily due to an estimated decrease in fees collected in the Justice Courts resulting from a drop in the number of cases filed, a decrease in the number of revenue-generating services requested from the Recorder's Office and a decrease in Constable fees.

Other Charges for Service Summary General Fund			
Department	FY 2014 Forecast	FY 2015 Budget	Description
Clerk of the Superior Court	\$ 6,336,200	\$ 6,385,000	Filing Fees, Passports and Indigent Defense Revenue
Constables	1,609,143	1,515,522	Constable Fees
Education Services	105,000	105,000	Garnishment & Support Processing Fees
Elections	1,084	203	Certifications
Finance	255,162	235,000	Collections Fee
County Attorney	24,031	31,020	Charges to Housing Authority
Human Resources	45,728	41,000	Garnishments, Copies, Parking and Lost Bus Card Fees
Justice Courts	4,509,604	4,420,200	Defensive Driving Fees, Civil Trial Jury Fees and Other Miscellaneous Court Fees
Juvenile Probation	7,977	10,000	Miscellaneous Charges and Restitution
Medical Examiner	367,791	360,388	Cremation Certificate Fees and Transport Fees
Non Departmental	1,664,782	1,663,831	Tax Sale Fees and Sheriff Fees
Protective Services	282,225	235,141	Homeless Campus Protective Services Fee
Public Defender	51,998	56,961	Reimbursement for Legal Services
Public Fiduciary	1,164,135	1,150,000	Fiduciary Fees and Probate Fees
Recorder	6,911,177	6,673,403	Document Recording Fees
Sheriff	448,637	550,000	Other Tax Sales Fees and Various Civil Fees
Superior Court	1,312,000	1,366,000	Family Court Filings, Civil Trial Jury Fees and Attorney Fees Paid By Parents
Treasurer	38,421	37,000	Miscellaneous Charges
Waste Resources and Recycling	176,268	101,805	Transfer Stations
Total \$ 25,311,363 \$ 24,937,474			

Fines and Forfeits

Through statutory and enforcement authority, Maricopa County collects various fines such as civil traffic citations and court fines.

The largest source of General Fund fine and forfeit revenue is the Justice Courts. Fine revenue for FY 2015 is slightly below forecasted collections for FY 2014.

Fines & Forfeits			
Fiscal Year	General Fund	Special Revenue Funds	Total
2006	15,646,210	7,098,112	22,744,322
2007	18,244,455	12,817,703	31,062,158
2008	16,901,603	14,490,595	31,392,198
2009	16,370,071	20,196,311	36,566,382
2010	15,408,833	18,938,132	34,346,965
2011	14,356,767	18,950,986	33,307,753
2012	12,151,054	18,090,680	30,241,734
2013	12,374,331	17,675,017	30,049,348
2014 *	11,676,267	16,786,544	28,462,811
2015 **	11,601,839	16,323,308	27,925,147
* Forecast			
** Budget			

Fines and Forfeits Summary General Fund			
Department	FY 2014 Forecast	FY 2015 Budget	Description
Clerk of the Superior Court	\$ 2,450,000	\$ 2,400,000	Superior Court Fines
Elections	9,985	12,000	Campaign Finance Penalty Fees
Environmental Services	14,046	18,101	Code Enforcement Fines
Justice Courts	9,195,963	9,169,138	Civil Traffic, Misdemeanor Criminal Adjudication, Small Civil Cases
Sheriff	1,360	2,500	Civil Sanctions and Traffic Fines
Superior Court	4,913	100	Juror Fines
Total	\$11,676,267	\$11,601,839	

Miscellaneous Revenue

Maricopa County classifies miscellaneous revenues as any revenues that do not fall within a more specific revenue category. Examples of miscellaneous revenues include sales of copies, interest earnings, building rental, insurance recoveries, map sales, and equipment rental as well as sales of fixed assets.

Listed below are the combined miscellaneous revenues and interest earnings recorded for the last eight fiscal years, forecasted amounts for FY 2014, plus the budget for FY 2015. Miscellaneous revenues are recorded in all fund types.

Fiscal Year	Miscellaneous Revenue						Total
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds	
2006	22,714,174	24,869,157	1,077,601	3,229,749	456,261	4,101,900	56,448,842
2007	39,820,380	35,303,667	1,211,040	7,127,256	684,104	3,789,038	87,935,485
2008	32,662,960	40,941,646	1,095,072	19,300,188	-	5,369,946	99,369,812
2009	15,056,656	28,310,635	658,513	15,144,274	-	3,881,287	63,051,365
2010	13,651,212	20,099,288	276,414	5,769,517	-	1,805,553	41,601,984
2011	14,357,522	7,837,262	31,862	(1,016,103)	-	3,226,545	24,437,088
2012	15,242,487	7,675,012	5,234	650,549	-	1,198,400	24,771,682
2013	14,406,727	6,815,847	93,726	1,314,671	-	1,557,999	24,188,970
2014 *	9,470,578	7,710,054	12,251	18,671	-	9,440,185	26,651,739
2015 **	5,449,973	17,155,074	8,200	200	-	566,464	23,179,911

* Forecast
 ** Budget

General Fund miscellaneous revenue includes interest income, building rental income, public record copy fees, and bad check fees. In FY 2014, Non Department revenue was significantly higher due to one-time revenue from a lawsuit settlement and an AHCCCS and ALTCS refund. The consistent largest single component of miscellaneous revenues in the General Fund is interest income. With interest rates at historic lows, interest is decreasing by \$1.2 million for FY 2015.

Miscellaneous Revenue General Fund			
Department	FY 2014 Forecast	FY 2015 Budget	Description
Assessor	\$ 255,517	\$ 240,000	Sale of Maps, Copies, Data, etc.
Assistant County Manager	223,356	201,200	Lease Revenue
Clerk of the Superior Court	85,000	180,000	Sale of Copies and Bad Check Fees, Interest
County Attorney	37,948	28,980	Fees from Private Defense for Discovery Information
County Manager's Office	1,090	600	Bus Card Replacement
Elections	4,732	8,006	Sale of Copies and Maps
Enterprise Technology	2,400	4,800	Sale of Computer Equipment
Facilities Management	75,253	25,000	Lease Revenue
Human Resources	15,769	14,000	Copies of W-2s and Employee Records
Human Services	2,213	-	Payback of Neighborhood Stabilization Program Funds
Justice Courts	762,362	949,400	Sale of Copies
Juvenile Probation	1,975	4,750	Insurance Reimbursements/Restitution
Non Departmental	7,144,487	3,100,000	Interest, Loss Reimbursement, Fire District Reimbursement, Tax Deed Sale, AHCCCS and ALTCS Payment Refund
Procurement	294,984	300,000	Purchase Card Rebates
Recorder	379,811	326,597	Micrographics and Photocopy Sales and Postage
Sheriff	117,474	35,076	Sale of Copies and Reimbursement for ID Cards and Impound Fees
Superior Court	3,560	1,000	Sale of Copies
Waste Resources and Recycling	62,647	30,564	Lease Revenue, Scrap Metal Proceeds
Total	\$ 9,470,578	\$ 5,449,973	

Other Financing Sources

Other Financing Sources include Proceeds of Financing (debt) and Fund Transfers In.

Proceeds of Financing

No revenues are budgeted for Proceeds of Financing in FY 2015. Please refer to the *Debt Service* section of this document for a discussion of Maricopa County's debt policies and additional information on the uses of the proceeds of financing from prior fiscal years.

Fund Transfers In

A schedule of Fund Transfers is provided in the *Budget Summary Schedules* section. There is an on-going transfer from the General Fund to the Detention Fund for the statutorily required Maintenance of Effort payment. The General and Detention Funds also provide one-time transfers to the Capital Projects funds to fund the County's pay-as-you-go capital program. For additional detail, refer to the Fund Transfer schedules found later in this section.

Fund Balance Summary and Variance Commentary

The following schedule lists estimated beginning fund balances, estimated sources and uses for the upcoming fiscal year, along with resulting estimated fund balances at the end of the upcoming fiscal year. "Beginning fund balance" represents resources accumulated within each fund as of the start of the fiscal year, based on actual and projected revenues and expenditures for prior fiscal years. Presentation of fund balances has been adjusted in accordance with Statement 54 of the Government Accounting Standards Board (GASB).

Classification of Fund Balances

For budgeting purposes, fund balances exclude any amounts defined as "non-spendable," such as fixed assets. Ending fund balances are classified as "restricted," "committed," or "unassigned" as appropriate; there are no budgeted fund balances that are considered "assigned." "Restricted" fund balances are subject to externally enforceable legal restrictions; for Maricopa County, examples include special revenue funds established by State statute and grant funds. "Committed" fund balances are constrained by limitations that the County imposes upon itself at its highest level of decision making (i.e., the Board of Supervisors); examples include certain special revenue and capital projects funds established by the Board for specific purposes. For the General Fund, any remaining amount that is not restricted or committed is "unassigned," but for other funds only a negative ending balance would be categorized in this way.

Estimating Fund Balances

The process for estimating all beginning fund balances for the upcoming fiscal year begins with audited actual fund balance information as of the end of the prior fiscal year, as presented in the *Maricopa County Comprehensive Annual Financial Report (CAFR)*. The only exception is the Risk Management Trust Fund (675), in which the actuarially-estimated amount of long-term liabilities is added back into the beginning fund balance. This provides a more realistic portrayal of resources available in this fund for budgeting purposes.

Beginning balances for the upcoming fiscal year are estimated by taking the audited ending balance for the prior fiscal year, adding to the forecasted sources for the current fiscal year, and subtracting the forecasted uses for the current fiscal year.

Negative Fund Balances

Negative beginning fund balances are reported for a number of grant funds due to GASB financial reporting requirements that disallow the inclusion of revenues received more than 60 days following the end of the fiscal year. The Department of Finance and the Office of Management and Budget work with affected departments to improve their financial reporting practices, and to ensure that annual expenditures remain within authorized grant awards and that any reimbursements due are received in a timely manner. In addition to the grant funds, the following funds are also projected to have a deficit fund balance at the end of FY 2015:

Emergency Management Fund (215)

The Emergency Management Fund (215) receives grant and fee revenue. Therefore, similar to grant funds, a negative fund balance is the result of revenues received more than 60 days after the close of the fiscal year.

Benefits Trust Funds (601, 604, 606, 611 and 619)

The Benefits Trust is an Internal Service Fund comprised of several funds used to account for specific employee benefit plans. Most plans in the trust are achieving favorable financial results, as demonstrated by their positive fund balances. The performance of a few benefit plans has been unfavorable; those funds are anticipated to have negative fund balances. Collectively, the employee benefit plan funds have a significant positive fund balance.

Risk Management (675)

The Risk Management Fund (675) is due to the anticipated expenditure of large, non-routine claims in the coming year. Contingency has been set aside in the Non Departmental budget to provide resources if and when the claims settle.

Change in Fund Balances

Policies and guidelines require that on-going County operations are funded with on-going revenues. Fund balances are used for one-time and capital expenditures. Most changes to the ending fund balances are a result of one-time expenditures.

The General and Detention Operations (255) funds (*) will show a change in fund balance from the beginning balance to the ending balance due to the transfer of resources in excess of uses to the County's Capital Improvement funds to provide funding for identified and future capital and technological improvements.

Grant funds reflect a change in the fund balance primarily because of the timing of the grant receipts. The majority of the County's grants do not receive funds in advance from their grantors. Expenditures are submitted to the grantors for reimbursement at the close of the accounting period. Receipts not received within 60 days of the close of the fiscal year are not considered revenue for the year billed, thus influencing the grant fund balances. The Emergency Management (215) fund (**) is similar to a grant fund as it relates to its revenue.

The Debt Service funds show a change in fund balance as the balances are used to pay off existing debt.

All capital project funds balances are changing more than 10%. These funds are part of the County's "pay-as-you-go" capital funding policy. Resources and funds are transferred as needed to fully fund all programs identified in the County's Capital Improvement Program. Please refer to the Capital Improvement section of this document for more discussion.

Other funds with changes to their fund balance in excess of 10% are identified with a superscript "1" following their name in the schedule below. Per County policy and guidelines, the change in these fund balances is a result of one-time expenditures.

Consolidated Sources, Uses and Fund Balance by Fund

FUND	BEG. SPENDABLE BALANCE	TOTAL SOURCES	TOTAL USES	ENDING SPENDABLE FUND BALANCE:			
				RESTRICTED	COMMITTED	ASSIGNED	UNASSIGNED
GENERAL*	\$ 113,712,308	\$ 1,139,913,886	\$ 1,253,626,194	\$ -	\$ -	\$ -	\$ -
SPECIAL REVENUE							
<i>NON-GRANT FUNDS</i>							
201 ADULT PROBATION FEES ¹	\$ 1,083,459	\$ 12,343,549	\$ 13,427,008	\$ -	\$ -	\$ -	\$ -
203 SHERIFF DONATIONS ¹	139,248	20,000	120,000	39,248	-	-	-
204 JUSTICE CT JUDICIAL ENHANCEMNT	1,143,258	792,000	792,000	1,143,258	-	-	-
205 COURT DOCUMENT RETRIEVAL	260,895	1,147,606	1,147,606	260,895	-	-	-
206 OFFICER SAFETY EQUIPMENT	149,826	60,000	60,000	149,826	-	-	-
207 PALO VERDE	508,121	756,264	756,264	508,121	-	-	-
208 JUDICIAL ENHANCEMENT	2,763,514	1,466,200	1,496,159	2,733,555	-	-	-
209 PUBLIC DEFENDER TRAINING ¹	323,346	424,932	710,082	38,196	-	-	-
210 WASTE MANAGEMENT ¹	412,819	65,000	468,832	8,987	-	-	-
212 SHERIFF RICO	-	1,750,000	1,750,000	-	-	-	-
213 COUNTY ATTORNEY RICO ¹	2,639,197	2,012,040	3,722,040	929,197	-	-	-
214 SHERIFF JAIL ENHANCEMENT	2,482,285	1,482,444	1,482,444	2,482,285	-	-	-
215 EMERGENCY MANAGEMENT**	(51,513)	859,541	874,990	-	-	-	(66,962)
218 CLERK OF COURT FILL THE GAP ¹	314,273	1,740,549	2,054,822	-	-	-	-
220 DIVERSION ¹	1,617,799	1,429,500	2,697,823	349,476	-	-	-
221 COUNTY ATTORNEY FILL THE GAP	87,703	1,555,630	1,555,630	87,703	-	-	-
225 SPUR CROSS RANCH CONSERVATION	257,897	266,411	291,411	232,897	-	-	-
226 PLANNING AND DEVELOPMENT FEES	3,660,099	8,555,200	8,538,986	-	3,676,313	-	-
228 JUVENILE PROBATION SPECIAL FEE ¹	1,310,479	3,546,769	3,830,500	1,026,748	-	-	-
229 JUVENILE RESTITUTION	53,758	10,000	10,000	53,758	-	-	-
232 TRANSPORTATION OPERATIONS ¹	26,717,559	94,939,958	109,872,231	11,785,286	-	-	-
235 DEL WEBB ¹	525,000	-	525,000	-	-	-	-
236 RECORDERS SURCHARGE ¹	3,611,775	4,015,000	5,906,601	1,720,174	-	-	-
237 JUST COURTS PHOTO ENFORCEMENT ¹	45,000	1,800	46,800	-	-	-	-
239 PARKS SOUVENIR	25,942	310,000	310,000	25,942	-	-	-
240 LAKE PLEASANT RECREATION SVCS ¹	1,402,106	2,514,692	3,212,692	704,106	-	-	-
241 PARKS ENHANCEMENT FUND ¹	3,217,768	4,349,860	6,534,860	1,032,768	-	-	-
243 PARKS DONATIONS ¹	694,672	23,277	108,777	609,172	-	-	-
245 JUSTICE COURTS SPECIAL REVENUE	804,698	6,479,000	6,479,000	804,698	-	-	-
252 INMATE SERVICES	8,046,735	10,982,350	10,982,350	8,046,735	-	-	-
254 INMATE HEALTH SERVICES ¹	605,709	200,000	340,000	465,709	-	-	-
255 DETENTION OPERATIONS*	57,452,420	350,258,797	407,711,217	-	-	-	-
256 PROBATE FEES ¹	163,730	409,200	509,200	63,730	-	-	-
257 CONCILIATION COURT FEES ¹	210,251	1,441,200	1,616,200	35,251	-	-	-
258 SHERIFF TOWING AND IMPOUND	130,981	256,581	208,103	179,459	-	-	-
259 SUPERIOR COURT SPECIAL REVENUE ¹	445,977	4,759,800	5,199,800	5,977	-	-	-
261 LAW LIBRARY ¹	2,151,550	1,296,000	1,546,000	1,901,550	-	-	-
262 PUBLIC DEFENDER FILL THE GAP ¹	26,197	1,088,138	1,113,694	641	-	-	-
263 LEGAL DEFENDER FILL THE GAP	2,320	66,362	66,362	2,320	-	-	-
264 SUPERIOR COURT FILL THE GAP	251,140	2,101,600	2,101,600	251,140	-	-	-
265 PUBLIC HEALTH FEES	5,561,807	5,559,246	5,559,246	5,561,807	-	-	-
266 CHECK ENFORCEMENT PROGRAM	190,485	180,058	180,058	190,485	-	-	-
267 CRIM JUSTICE ENHANCEMENT ¹	435,264	1,477,500	1,621,686	291,078	-	-	-
268 VICTIM COMP AND ASSISTANCE ¹	1,547,504	200,000	701,308	1,046,196	-	-	-
269 VICTIM COMP RESTITUTION INT ¹	795,919	14,708	179,160	631,467	-	-	-
270 CHILD SUPPORT ENHANCEMENT	824,945	82,290	-	907,235	-	-	-
271 EXPEDITED CHILD SUPPORT ¹	340,260	585,000	910,000	15,260	-	-	-
273 VICTIM LOCATION ¹	75,452	2,300	75,000	2,752	-	-	-
274 CLERK OF THE COURT EDMS	228,675	2,632,872	2,632,872	228,675	-	-	-
275 JUVENILE PROBATION DIVERSION ¹	716,850	251,518	334,503	633,865	-	-	-
276 SPOUSAL MAINT ENF ENHANCEMENT ¹	126,744	108,000	158,000	76,744	-	-	-
277 EMANCIPATION ADMINISTRATION	4,130	-	-	4,130	-	-	-
281 CHILDRENS ISSUES EDUCATION ¹	38,373	115,007	140,007	13,373	-	-	-
282 DOM REL MEDIATION EDUCATION ¹	91,415	180,600	205,600	66,415	-	-	-
290 WASTE TIRE	1,787,145	4,756,341	4,751,611	1,791,875	-	-	-
504 AIR QUALITY FEES ¹	7,425,761	11,361,342	13,105,170	5,681,933	-	-	-
506 ENVIRONMTL SVCS ENV HEALTH ¹	6,719,518	19,873,180	21,247,840	-	5,344,858	-	-
572 ANIMAL CONTROL LICENSE SHELTER	3,376,560	8,783,032	8,783,032	3,376,560	-	-	-
574 ANIMAL CONTROL FIELD OPERATION ¹	1,572,314	3,453,314	3,777,965	1,247,663	-	-	-
669 SMALL SCHOOL SERVICE ¹	184,601	109,657	181,708	112,550	-	-	-
741 TAXPAYER INFORMATION	501,416	304,341	304,341	501,416	-	-	-
780 SCHOOL TRANSPORTATION	155,585	600,000	600,000	155,585	-	-	-
782 SCHOOL COMMUNICATION ¹	429,825	432,948	796,726	66,047	-	-	-
795 EDUCATIONAL SUPPLEMENTAL PROG ¹	352,138	332,292	684,430	-	-	-	-
SUBTOTAL NON-GRANT FUNDS	\$ 159,170,679	\$ 587,172,796	\$ 677,107,347	\$ 60,281,919	\$ 9,021,171	\$ -	\$ (66,962)

Consolidated Sources, Uses and Fund Balance by Fund (continued)

FUND	BEG. SPENDABLE BALANCE	TOTAL SOURCES	TOTAL USES	ENDING SPENDABLE FUND BALANCE:			
				RESTRICTED	COMMITTED	ASSIGNED	UNASSIGNED
GRANT FUNDS							
211 ADULT PROBATION GRANTS	\$ (51,398)	\$ 2,876,995	\$ 2,876,995	\$ -	\$ -	\$ -	\$ (51,398)
216 CLERK OF THE COURT GRANTS	(3,723)	1,484,995	1,484,995	-	-	-	(3,723)
217 CDBG HOUSING TRUST	(294,294)	16,279,189	16,279,189	-	-	-	(294,294)
219 COUNTY ATTORNEY GRANTS	360,411	5,185,349	5,185,349	360,411	-	-	-
222 HUMAN SERVICES GRANTS	(1,889,098)	44,319,456	44,319,456	-	-	-	(1,889,098)
223 TRANSPORTATION GRANTS	(112,061)	684,820	684,820	-	-	-	(112,061)
227 JUVENILE PROBATION GRANTS	(196,713)	4,160,865	4,160,865	-	-	-	(196,713)
230 PARKS AND RECREATION GRANTS	-	7,909	7,909	-	-	-	-
233 PUBLIC DEFENDER GRANTS	(5,038)	236,492	236,492	-	-	-	(5,038)
238 SUPERIOR COURT GRANTS	(132,774)	2,989,816	2,989,816	-	-	-	(132,774)
248 ELECTIONS GRANT	961,325	861,153	861,153	961,325	-	-	-
249 NON DEPARTMENTAL GRANT	295,199	10,238,730	15,238,730	-	-	-	(4,704,801)
251 SHERIFF GRANTS	379,787	8,275,961	8,275,961	379,787	-	-	-
292 CORRECTIONAL HEALTH GRANT	8,319	-	-	8,319	-	-	-
503 AIR QUALITY GRANT	(221,927)	4,106,337	4,106,337	-	-	-	(221,927)
532 PUBLIC HEALTH GRANTS	(4,410,159)	48,632,521	48,632,521	-	-	-	(4,410,159)
573 ANIMAL CONTROL GRANTS	1,015,338	1,539,157	1,539,157	1,015,338	-	-	-
715 SCHOOL GRANT	(132,628)	25,224,197	25,224,197	-	-	-	(132,628)
SUBTOTAL GRANTS	\$ (4,429,434)	\$ 177,103,942	\$ 182,103,942	\$ 2,725,180	\$ -	\$ -	\$ (12,154,614)
SPECIAL REVENUE	\$ 154,741,245	\$ 764,276,738	\$ 859,211,289	\$ 63,007,099	\$ 9,021,171	\$ -	\$ (12,221,576)
DEBT SERVICE							
320 COUNTY IMPROVEMENT DEBT	\$ 18,087,690	\$ 8,472,860	\$ 16,753,180	\$ 9,807,370	\$ -	\$ -	\$ -
DEBT SERVICE	\$ 18,087,690	\$ 8,472,860	\$ 16,753,180	\$ 9,807,370	\$ -	\$ -	\$ -
CAPITAL PROJECTS							
234 TRANSPORTATION CAPITAL PROJECT	\$ 30,815,246	\$ 61,709,576	\$ 82,578,500	\$ 9,946,322	\$ -	\$ -	\$ -
422 INTERGOVERNMENTAL CAP PROJ	127,960	200	127,500	-	660	-	-
445 GENERAL FUND CTY IMPROV	298,130,417	44,051,824	71,550,351	-	270,631,890	-	-
455 DETENTION CAPITAL PROJECTS	190,224,782	5,973,777	5,796,583	190,401,976	-	-	-
460 TECHNOLOGY CAP IMPROVEMENT	242,441,513	26,889,103	148,478,606	-	120,852,010	-	-
461 DETENTION TECH CAP IMPROVEMENT	45,444,750	-	43,143,524	2,301,226	-	-	-
CAPITAL PROJECTS	\$ 807,184,668	\$ 138,624,480	\$ 351,675,064	\$ 202,649,524	\$ 391,484,560	\$ -	\$ -
INTERNAL SERVICE							
601 MEDICAL HMO	\$ (455,177)	\$ 46,192,011	\$ 50,236,155	\$ -	\$ -	\$ -	\$ (4,499,321)
604 MEDICAL PPO	(2,336,177)	35,972,219	39,134,609	-	-	-	(5,498,567)
606 MEDICAL HDHP W HSA	(2,059,319)	19,347,976	21,017,804	-	-	-	(3,729,147)
607 FI DENTAL PPO	-	5,481,882	5,481,882	-	-	-	-
608 COINSURANCE PHARMACY	19,711,910	13,429,318	14,697,568	18,443,660	-	-	-
611 60 PERCENT STD	(394,131)	1,944,571	2,344,571	-	-	-	(794,131)
612 50 PERCENT STD	1,286,353	408,473	408,473	1,286,353	-	-	-
613 40 PERCENT STD	807,775	161,260	161,260	807,775	-	-	-
614 BEHAVIORAL HEALTH	5,274,278	1,657,641	1,797,391	5,134,528	-	-	-
615 WELLNESS	3,755,672	1,406,365	1,726,365	3,435,672	-	-	-
618 BENEFIT ADMINISTRATION	6,098,506	3,070,781	3,170,781	5,998,506	-	-	-
619 ONSITE PHARMACY CLINIC	(787,763)	1,969,148	1,969,148	-	-	-	(787,763)
620 BENEFITS ELIMINATIONS	-	(1,157,990)	(1,157,990)	-	-	-	-
621 FLEX SPENDING HEALTH	-	2,269,651	2,269,651	-	-	-	-
622 FLEX SPENDING DEP CARE	-	801,620	801,620	-	-	-	-
623 VISION	139,943	1,706,262	1,706,262	139,943	-	-	-
625 FI PREPAID DENTAL	-	226,860	226,860	-	-	-	-
626 FI LIFE AND AD AND D	-	398,661	398,661	-	-	-	-
627 SUPPLEMENTAL LIFE	-	3,471,236	3,471,236	-	-	-	-
628 EMPLOYEE ASSISTANCE	-	400,320	400,320	-	-	-	-
629 SI DENTAL PPO	5,531,019	4,238,527	4,238,527	5,531,019	-	-	-
630 DEPENDENT LIFE	-	345,300	345,300	-	-	-	-
631 VOLUNTARY BENEFITS	-	834,751	834,751	-	-	-	-
654 EQUIPMENT SERVICES ¹	3,166,427	16,854,693	17,711,693	-	2,309,427	-	-
673 REPROGRAPHICS ¹	268,883	845,217	915,217	-	198,883	-	-
675 RISK MANAGEMENT	(239,351)	24,088,690	29,841,029	-	-	-	(5,991,690)
676 COUNTY MANAGER RISK MANAGEMENT ¹	65,935	1,684,065	1,750,000	-	-	-	-
681 TECHNOLOGY INFRASTRUCTURE ¹	2,892,289	16,514,603	17,566,149	-	1,840,743	-	-
INTERNAL SERVICE	\$ 42,727,072	\$ 204,564,111	\$ 223,465,293	\$ 40,777,456	\$ 4,349,053	\$ -	\$ (21,300,619)
ELIMINATIONS	\$ -	\$ (493,602,038)	\$ (493,602,038)	\$ -	\$ -	\$ -	\$ -
ALL FUNDS	\$ 1,136,452,983	\$ 1,762,250,037	\$ 2,211,128,982	\$ 316,241,449	\$ 404,854,784	\$ -	\$ (33,522,195)

Structural Balance

The *Budgeting for Results Policy Guidelines* require the budget to be structurally balanced, meaning that recurring expenditures are fully supported by recurring revenues. This FY 2015 budget follows this key guideline in nearly all funds. However, the budgets for a few funds are not structurally balanced, often for technical reasons. The following is an explanation by fund of each instance of structural deficit:

Clerk of Court Fill the Gap (218)

Available fund balance from FY 2014 is being used to offset the structural imbalance of operating expenditures in FY 2015.

Detention Operations (255)

The Detention Operations fund has a sizeable fund balance. The structural imbalance that began in FY 2014 will continue to increase in FY 2015. Fund balance will be used to support current operations. It is anticipated that this will be a short-term situation and the expenditures will be evaluated each year to make certain they can be sustained.

Benefits Trust Funds (601, 604, 606, 608, 611, 614)

The structural imbalance in FY 2015 is due to the planned spend down of fund balance in order to adjust the Benefits Trust from a 250% Company Action Level to 150%.

Risk Management (675)

The Risk Management Fund (675) is due to the anticipated expenditure of large, non-routine claims in the coming year. Contingency has been set aside in the Non Departmental budget to provide resources if and when the claims settle.

Consolidated Operating Sources, Uses and Structural Balance by Fund

FUND	SOURCES:		USES:		STRUCT. BALANCE
	OPERATING		OPERATING		
GENERAL	\$	1,123,183,239	\$	1,123,183,239	\$ -
SPECIAL REVENUE					
<i>NON-GRANT FUNDS</i>					
201 ADULT PROBATION FEES	\$	12,343,549	\$	12,343,549	\$ -
203 SHERIFF DONATIONS		20,000		20,000	-
204 JUSTICE CT JUDICIAL ENHANCEMNT		792,000		792,000	-
205 COURT DOCUMENT RETRIEVAL		1,147,606		1,147,606	-
206 OFFICER SAFETY EQUIPMENT		60,000		60,000	-
207 PALO VERDE		756,264		756,264	-
208 JUDICIAL ENHANCEMENT		1,466,200		1,139,179	327,021
209 PUBLIC DEFENDER TRAINING		424,932		424,932	-
212 SHERIFF RICO		1,750,000		1,750,000	-
213 COUNTY ATTORNEY RICO		2,012,040		2,012,040	-
214 SHERIFF JAIL ENHANCEMENT		1,482,444		1,482,444	-
215 EMERGENCY MANAGEMENT		839,541		839,541	-
218 CLERK OF COURT FILL THE GAP		1,740,549		2,054,822	(314,273)
220 DIVERSION		1,429,500		1,429,500	-
221 COUNTY ATTORNEY FILL THE GAP		1,555,630		1,555,630	-
225 SPUR CROSS RANCH CONSERVATION		266,411		266,411	-
226 PLANNING AND DEVELOPMENT FEES		8,030,200		8,001,694	28,506
228 JUVENILE PROBATION SPECIAL FEE		3,546,769		3,546,769	-
229 JUVENILE RESTITUTION		10,000		10,000	-
232 TRANSPORTATION OPERATIONS		94,939,958		59,522,982	35,416,976
236 RECORDERS SURCHARGE		4,015,000		3,758,630	256,370
237 JUST COURTS PHOTO ENFORCEMENT		1,800		1,800	-
239 PARKS SOUVENIR		310,000		310,000	-
240 LAKE PLEASANT RECREATION SVCS		2,514,692		2,514,692	-
241 PARKS ENHANCEMENT FUND		4,349,860		4,349,860	-
243 PARKS DONATIONS		23,277		23,277	-
245 JUSTICE COURTS SPECIAL REVENUE		6,479,000		6,479,000	-
252 INMATE SERVICES		10,982,350		10,982,350	-
254 INMATE HEALTH SERVICES		200,000		200,000	-
255 DETENTION OPERATIONS		350,258,797		360,231,903	(9,973,106)
256 PROBATE FEES		409,200		409,200	-
257 CONCILIATION COURT FEES		1,441,200		1,441,200	-
258 SHERIFF TOWING AND IMPOUND		256,581		208,103	48,478
259 SUPERIOR COURT SPECIAL REVENUE		4,759,800		4,759,800	-
261 LAW LIBRARY		1,296,000		1,296,000	-
262 PUBLIC DEFENDER FILL THE GAP		819,202		819,202	-
263 LEGAL DEFENDER FILL THE GAP		66,362		66,362	-
264 SUPERIOR COURT FILL THE GAP		2,101,600		2,101,600	-
265 PUBLIC HEALTH FEES		5,559,246		5,559,246	-
266 CHECK ENFORCEMENT PROGRAM		180,058		180,058	-
267 CRIM JUSTICE ENHANCEMENT		1,477,500		1,477,500	-

**Consolidated Operating Sources, Uses and Structural Balance by Fund
 (continued)**

FUND	SOURCES:		USES:		STRUCT. BALANCE
	OPERATING		OPERATING		
268 VICTIM COMP AND ASSISTANCE	\$	200,000	\$	200,000	\$ -
269 VICTIM COMP RESTITUTION INT		14,708		14,708	-
270 CHILD SUPPORT ENHANCEMENT		82,290		-	82,290
271 EXPEDITED CHILD SUPPORT		585,000		585,000	-
273 VICTIM LOCATION		2,300		-	2,300
274 CLERK OF THE COURT EDMS		2,632,872		2,632,872	-
275 JUVENILE PROBATION DIVERSION		251,518		251,518	-
276 SPOUSAL MAINT ENF ENHANCEMENT		108,000		108,000	-
281 CHILDRENS ISSUES EDUCATION		115,007		115,007	-
282 DOM REL MEDIATION EDUCATION		180,600		180,600	-
290 WASTE TIRE		4,756,341		4,751,611	4,730
504 AIR QUALITY FEES		11,361,342		11,361,342	-
506 ENVIRONMTL SVCS ENV HEALTH		19,873,180		19,872,908	272
572 ANIMAL CONTROL LICENSE SHELTER		8,783,032		8,783,032	-
574 ANIMAL CONTROL FIELD OPERATION		3,453,314		3,399,773	53,541
669 SMALL SCHOOL SERVICE		109,657		109,657	-
741 TAXPAYER INFORMATION		304,341		304,341	-
780 SCHOOL TRANSPORTATION		600,000		600,000	-
782 SCHOOL COMMUNICATION		432,948		432,948	-
795 EDUCATIONAL SUPPLEMENTAL PROG		332,292		332,292	-
SUBTOTAL NON-GRANT FUNDS	\$	586,293,860	\$	560,360,755	\$ 25,933,105
<i>GRANT FUNDS</i>					
211 ADULT PROBATION GRANTS	\$	2,876,995	\$	2,876,995	\$ -
216 CLERK OF THE COURT GRANTS		1,484,995		1,484,995	-
217 CDBG HOUSING TRUST		16,279,189		16,279,189	-
219 COUNTY ATTORNEY GRANTS		5,185,349		5,185,349	-
222 HUMAN SERVICES GRANTS		44,319,456		44,319,456	-
227 JUVENILE PROBATION GRANTS		4,160,865		4,160,865	-
233 PUBLIC DEFENDER GRANTS		236,492		236,492	-
238 SUPERIOR COURT GRANTS		2,989,816		2,989,816	-
248 ELECTIONS GRANT		861,153		861,153	-
249 NON DEPARTMENTAL GRANT		10,142,609		10,142,609	-
251 SHERIFF GRANTS		8,275,961		8,275,961	-
503 AIR QUALITY GRANT		4,106,337		4,106,337	-
532 PUBLIC HEALTH GRANTS		48,632,521		48,632,521	-
573 ANIMAL CONTROL GRANTS		1,539,157		1,539,157	-
715 SCHOOL GRANT		25,224,197		25,224,197	-
SUBTOTAL GRANTS	\$	176,315,092	\$	176,315,092	-
SPECIAL REVENUE	\$	762,608,952	\$	736,675,847	\$ 25,933,105
DEBT SERVICE					
320 COUNTY IMPROVEMENT DEBT	\$	3,189,660	\$	-	\$ 3,189,660
DEBT SERVICE	\$	3,189,660	\$	-	\$ 3,189,660

**Consolidated Operating Sources, Uses and Structural Balance by Fund
 (continued)**

FUND	SOURCES:		USES:		STRUCT. BALANCE
	OPERATING		OPERATING		
CAPITAL PROJECTS					
445 GENERAL FUND CTY IMPROV	\$	11,326,719	\$	-	\$ 11,326,719
455 DETENTION CAPITAL PROJECTS		587,500		-	587,500
460 TECHNOLOGY CAP IMPROVEMENT		11,640,000		-	11,640,000
CAPITAL PROJECTS	\$	23,554,219	\$	-	\$ 23,554,219
INTERNAL SERVICE					
601 MEDICAL HMO	\$	46,192,011	\$	50,236,155	\$ (4,044,144)
604 MEDICAL PPO		35,972,219		39,134,609	(3,162,390)
606 MEDICAL HDHP W HSA		19,347,976		21,017,804	(1,669,828)
607 FI DENTAL PPO		5,481,882		5,481,882	-
608 COINSURANCE PHARMACY		13,429,318		14,697,568	(1,268,250)
611 60 PERCENT STD		1,944,571		2,344,571	(400,000)
612 50 PERCENT STD		408,473		408,473	-
613 40 PERCENT STD		161,260		161,260	-
614 BEHAVIORAL HEALTH		1,657,641		1,797,391	(139,750)
615 WELLNESS		1,406,365		1,406,365	-
618 BENEFIT ADMINISTRATION		3,070,781		3,070,781	-
619 ONSITE PHARMACY CLINIC		1,969,148		1,969,148	-
620 BENEFITS ELIMINATIONS		(1,157,990)		(1,157,990)	-
621 FLEX SPENDING HEALTH		2,269,651		2,269,651	-
622 FLEX SPENDING DEP CARE		801,620		801,620	-
623 VISION		1,706,262		1,706,262	-
625 FI PREPAID DENTAL		226,860		226,860	-
626 FI LIFE AND AD AND D		398,661		398,661	-
627 SUPPLEMENTAL LIFE		3,471,236		3,471,236	-
628 EMPLOYEE ASSISTANCE		400,320		400,320	-
629 SI DENTAL PPO		4,238,527		4,238,527	-
630 DEPENDENT LIFE		345,300		345,300	-
631 VOLUNTARY BENEFITS		834,751		834,751	-
654 EQUIPMENT SERVICES		16,854,693		16,854,693	-
673 REPROGRAPHICS		845,217		845,217	-
675 RISK MANAGEMENT		20,570,789		29,841,029	(9,270,240)
681 TECHNOLOGY INFRASTRUCTURE		16,514,603		16,514,603	-
INTERNAL SERVICE	\$	199,362,145	\$	219,316,747	\$ (19,954,602)
ELIMINATIONS	\$	(366,299,444)	\$	(366,299,444)	\$ -
ALL FUNDS	\$	1,745,598,771	\$	1,712,876,389	\$ 32,722,382

Expenditure Limitation

Maricopa County expenditures are subject to limitation according to Article 9, Section 20 of the Arizona Constitution. The Expenditure Limitation is calculated annually by the Economic Estimates Commission based on Maricopa County's actual expenditures in FY 1980, with base adjustments approved by County voters or by the Legislature as functions are transferred to or from the County. The Commission makes annual adjustments to reflect changes in population and in inflation, as measured by the Gross Domestic Product Price Deflator.

Expenditures from "local revenues" are subject to limitation. Generally, local revenues include taxes, fees, and fines assessed by the County, but exclude revenues from intergovernmental payments, grants, proceeds of debt, and interest earnings. Maricopa County's expenditures subject to limitation are certified by the State Auditor General, and published in an annual *Expenditure Limitation Report*. When actual expenditures subject to limitation are less than the limitation, the excess capacity can be carried forward to future fiscal years. For this reason, actual expenditures are reported as \$1 less than the limitation.

Expenditure Limitation	
FY 2014 Expenditure Limitation	\$ 1,208,311,398
FY 2014 Expenditures Subject to Limitation	\$ 1,208,311,397
Expenditures (Over)/Under Limitation	\$ 1

Appropriated Expenditures and Other Uses by Department, Fund and Function Class

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC./DEC FROM REV.
JUDICIAL					
110	ADULT PROBATION				
100	GENERAL				
	OPERATING	\$ 41,708,509	\$ 46,361,364	\$ 48,260,266	\$ (1,898,902)
	LUMP SUM PAYMENTS	-	116,972	-	116,972
	NON RECURRING NON PROJECT	127,030	127,030	25,000	102,030
	ALL FUNCTIONS	\$ 41,835,539	\$ 46,605,366	\$ 48,285,266	\$ (1,679,900)
201	ADULT PROBATION FEES				
	OPERATING	\$ 12,842,594	\$ 12,842,594	\$ 12,343,549	\$ 499,045
	NON RECURRING NON PROJECT	934,539	934,539	1,083,459	(148,920)
	ALL FUNCTIONS	\$ 13,777,133	\$ 13,777,133	\$ 13,427,008	\$ 350,125
211	ADULT PROBATION GRANTS				
	OPERATING	\$ 3,084,259	\$ 3,156,771	\$ 2,876,995	\$ 279,776
255	DETENTION OPERATIONS				
	OPERATING	\$ 23,318,188	\$ 25,172,690	\$ 26,629,896	\$ (1,457,206)
	LUMP SUM PAYMENTS	-	50,328	-	50,328
	NON RECURRING NON PROJECT	196,860	196,860	200,000	(3,140)
	ALL FUNCTIONS	\$ 23,515,048	\$ 25,419,878	\$ 26,829,896	\$ (1,410,018)
	TOTAL DEPARTMENT	\$ 82,211,979	\$ 88,959,148	\$ 91,419,165	\$ (2,460,017)
240	JUSTICE COURTS				
100	GENERAL				
	OPERATING	\$ 15,792,908	\$ 16,336,991	\$ 17,070,811	\$ (733,820)
	ELEC DOCUMENT MGMNT SYSTEM	-	-	512,000	(512,000)
	ALL FUNCTIONS	\$ 15,792,908	\$ 16,336,991	\$ 17,582,811	\$ (1,245,820)
204	JUSTICE CT JUDICIAL ENHANCEMNT				
	OPERATING	\$ 792,000	\$ 792,000	\$ 792,000	\$ -
	NON RECURRING NON PROJECT	250,000	250,000	-	250,000
	ALL FUNCTIONS	\$ 1,042,000	\$ 1,042,000	\$ 792,000	\$ 250,000
237	JUST COURTS PHOTO ENFORCEMENT				
	OPERATING	\$ 6,200	\$ 6,200	\$ 1,800	\$ 4,400
	ELEC DOCUMENT MGMNT SYSTEM	305,903	305,903	45,000	260,903
	ALL FUNCTIONS	\$ 312,103	\$ 312,103	\$ 46,800	\$ 265,303
245	JUSTICE COURTS SPECIAL REVENUE				
	OPERATING	\$ 6,589,500	\$ 6,589,500	\$ 6,479,000	\$ 110,500
	TOTAL DEPARTMENT	\$ 23,736,511	\$ 24,280,594	\$ 24,900,611	\$ (620,017)
270	JUVENILE PROBATION				
100	GENERAL				
	OPERATING	\$ 15,428,434	\$ 16,997,773	\$ 17,378,824	\$ (381,051)
	LUMP SUM PAYMENTS	-	81,913	-	81,913
	ALL FUNCTIONS	15,428,434	17,079,686	17,378,824	(299,138)
227	JUVENILE PROBATION GRANTS				
	OPERATING	\$ 4,424,881	\$ 5,502,372	\$ 4,160,865	\$ 1,341,507
228	JUVENILE PROBATION SPECIAL FEE				
	OPERATING	\$ 3,830,500	\$ 3,830,500	\$ 3,546,769	\$ 283,731
	NON RECURRING NON PROJECT	-	-	283,731	(283,731)
	ALL FUNCTIONS	\$ 3,830,500	\$ 3,830,500	\$ 3,830,500	\$ -
229	JUVENILE RESTITUTION				
	OPERATING	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
255	DETENTION OPERATIONS				
	OPERATING	\$ 29,539,463	\$ 31,815,385	\$ 33,163,408	\$ (1,348,023)
	LUMP SUM PAYMENTS	-	7,762	-	7,762
	JUV DETENTION TECH PROJECTS	1,234,321	1,234,321	-	1,234,321
	JUVENILE KITCHEN EQUIP	-	-	1,225,942	(1,225,942)
	ALL FUNCTIONS	\$ 30,773,784	\$ 33,057,468	\$ 34,389,350	\$ (1,331,882)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
275	JUVENILE PROBATION DIVERSION				
	OPERATING	\$ 304,194	\$ 330,562	\$ 251,518	\$ 79,044
	NON RECURRING NON PROJECT	-	-	82,985	(82,985)
	ALL FUNCTIONS	\$ 304,194	\$ 330,562	\$ 334,503	\$ (3,941)
	TOTAL DEPARTMENT	\$ 54,771,793	\$ 59,810,588	\$ 60,104,042	\$ (293,454)
800	SUPERIOR COURT				
100	GENERAL				
	OPERATING	\$ 74,589,379	\$ 76,901,730	\$ 79,708,863	\$ (2,807,133)
	INTEGRATED COURT INFO REWRITE	91,000	91,000	-	91,000
	NON RECURRING NON PROJECT	1,412,773	1,412,773	9,000	1,403,773
	DISASTER REC EQUIPMENT	-	-	1,136,091	(1,136,091)
	SUP COURT CASE MGMT SYSTEM	-	-	1,840,000	(1,840,000)
	SUP CT FOR THE RECORD EQUIP	-	-	1,305,640	(1,305,640)
	ALL FUNCTIONS	\$ 76,093,152	\$ 78,405,503	\$ 83,999,594	\$ (5,594,091)
208	JUDICIAL ENHANCEMENT				
	OPERATING	\$ 521,600	\$ 521,600	\$ 506,200	\$ 15,400
238	SUPERIOR COURT GRANTS				
	OPERATING	\$ 2,599,319	\$ 2,697,039	\$ 2,989,816	\$ (292,777)
256	PROBATE FEES				
	OPERATING	\$ 464,531	\$ 464,531	\$ 409,200	\$ 55,331
	NON RECURRING NON PROJECT	150,000	150,000	100,000	50,000
	ALL FUNCTIONS	\$ 614,531	\$ 614,531	\$ 509,200	\$ 105,331
257	CONCILIATION COURT FEES				
	OPERATING	\$ 1,678,000	\$ 1,678,000	\$ 1,441,200	\$ 236,800
	NON RECURRING NON PROJECT	300,000	300,000	175,000	125,000
	ALL FUNCTIONS	\$ 1,978,000	\$ 1,978,000	\$ 1,616,200	\$ 361,800
259	SUPERIOR COURT SPECIAL REVENUE				
	OPERATING	\$ 4,900,000	\$ 4,900,000	\$ 4,759,800	\$ 140,200
	NON RECURRING NON PROJECT	275,000	275,000	440,000	(165,000)
	INTEGRATED COURT INFO REWRITE	1,300,000	1,300,000	-	1,300,000
	ALL FUNCTIONS	\$ 6,475,000	\$ 6,475,000	\$ 5,199,800	\$ 1,275,200
261	LAW LIBRARY				
	OPERATING	\$ 1,296,000	\$ 1,296,000	\$ 1,296,000	\$ -
	NON RECURRING NON PROJECT	-	-	250,000	(250,000)
	ALL FUNCTIONS	\$ 1,296,000	\$ 1,296,000	\$ 1,546,000	\$ (250,000)
264	SUPERIOR COURT FILL THE GAP				
	OPERATING	\$ 2,101,600	\$ 1,678,895	\$ 2,101,600	\$ (422,705)
	NON-RECURRING	-	500,908	-	500,908
	ALL FUNCTIONS	\$ 2,101,600	\$ 2,179,803	\$ 2,101,600	\$ 78,203
271	EXPEDITED CHILD SUPPORT				
	OPERATING	\$ 585,000	\$ 585,000	\$ 585,000	\$ -
	NON RECURRING NON PROJECT	200,000	200,000	325,000	(125,000)
	ALL FUNCTIONS	\$ 785,000	\$ 785,000	\$ 910,000	\$ (125,000)
276	SPOUSAL MAINT ENF ENHANCEMENT				
	OPERATING	\$ 115,921	\$ 115,921	\$ 108,000	\$ 7,921
	NON RECURRING NON PROJECT	-	-	50,000	(50,000)
	ALL FUNCTIONS	\$ 115,921	\$ 115,921	\$ 158,000	\$ (42,079)
277	EMANCIPATION ADMINISTRATION				
	NON RECURRING NON PROJECT	\$ 700	\$ 700	\$ -	\$ 700
281	CHILDRENS ISSUES EDUCATION				
	OPERATING	\$ 115,007	\$ 115,007	\$ 115,007	\$ -
	NON RECURRING NON PROJECT	300,000	300,000	25,000	275,000
	ALL FUNCTIONS	\$ 415,007	\$ 415,007	\$ 140,007	\$ 275,000
282	DOM REL MEDIATION EDUCATION				
	OPERATING	\$ 190,682	\$ 190,682	\$ 180,600	\$ 10,082
	NON RECURRING NON PROJECT	-	-	25,000	(25,000)
	ALL FUNCTIONS	\$ 190,682	\$ 190,682	\$ 205,600	\$ (14,918)
	TOTAL DEPARTMENT	\$ 93,186,512	\$ 95,674,786	\$ 99,882,017	\$ (4,207,231)
	TOTAL JUDICIAL	\$ 253,906,795	\$ 268,725,116	\$ 276,305,835	\$ (7,580,719)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
ELECTED					
010	BOARD OF SUPERVISORS DIST 1				
100	GENERAL				
	OPERATING	\$ 354,968	\$ 363,733	\$ 361,973	\$ 1,760
020	BOARD OF SUPERVISORS DIST 2				
100	GENERAL				
	OPERATING	\$ 354,968	\$ 363,733	\$ 361,973	\$ 1,760
030	BOARD OF SUPERVISORS DIST 3				
100	GENERAL				
	OPERATING	\$ 354,968	\$ 363,733	\$ 361,973	\$ 1,760
040	BOARD OF SUPERVISORS DIST 4				
100	GENERAL				
	OPERATING	\$ 354,968	\$ 363,733	\$ 361,973	\$ 1,760
050	BOARD OF SUPERVISORS DIST 5				
100	GENERAL				
	OPERATING	\$ 354,968	\$ 363,733	\$ 361,973	\$ 1,760
120	ASSESSOR				
100	GENERAL				
	OPERATING	\$ 22,390,345	\$ 23,211,798	\$ 23,342,875	\$ (131,077)
	NON RECURRING NON PROJECT	537,000	537,000	-	537,000
	ESRI DESKTOP REVIEW PROJECT	-	-	635,000	(635,000)
	TOTAL DEPARTMENT	\$ 22,927,345	\$ 23,748,798	\$ 23,977,875	\$ (229,077)
140	CALL CENTER				
100	GENERAL				
	OPERATING	\$ 1,554,912	\$ 1,602,714	\$ 1,606,697	\$ (3,983)
160	CLERK OF THE SUPERIOR COURT				
100	GENERAL				
	OPERATING	\$ 29,421,859	\$ 30,584,068	\$ 31,272,163	\$ (688,095)
	NON RECURRING NON PROJECT	2,909,039	2,909,039	413,099	2,495,940
	COSC RFR SYSTEM REPLACEMENT	-	-	2,395,940	(2,395,940)
	ALL FUNCTIONS	\$ 32,330,898	\$ 33,493,107	\$ 34,081,202	\$ (588,095)
205	COURT DOCUMENT RETRIEVAL				
	OPERATING	\$ 1,316,700	\$ 1,316,700	\$ 1,147,606	\$ 169,094
	NON RECURRING NON PROJECT	521,836	521,836	-	521,836
	ALL FUNCTIONS	\$ 1,838,536	\$ 1,838,536	\$ 1,147,606	\$ 690,930
208	JUDICIAL ENHANCEMENT				
	OPERATING	\$ 657,394	\$ 657,394	\$ 632,979	\$ 24,415
	NON RECURRING NON PROJECT	-	482,020	356,980	125,040
	ALL FUNCTIONS	\$ 657,394	\$ 1,139,414	\$ 989,959	\$ 149,455
216	CLERK OF THE COURT GRANTS				
	OPERATING	\$ 1,072,654	\$ 1,851,614	\$ 1,484,995	\$ 366,619
218	CLERK OF COURT FILL THE GAP				
	OPERATING	\$ 2,104,981	\$ 1,980,184	\$ 2,054,822	\$ (74,638)
	NON RECURRING NON PROJECT	209,048	728,655	-	728,655
	ALL FUNCTIONS	\$ 2,314,029	\$ 2,708,839	\$ 2,054,822	\$ 654,017
270	CHILD SUPPORT ENHANCEMENT				
273	VICTIM LOCATION				
	NON RECURRING NON PROJECT	\$ 68,000	\$ 68,000	\$ 75,000	\$ (7,000)
274	CLERK OF THE COURT EDMS				
	OPERATING	\$ 2,868,900	\$ 2,868,900	\$ 2,632,872	\$ 236,028
	NON RECURRING NON PROJECT	653,220	653,220	-	653,220
	ALL FUNCTIONS	\$ 3,522,120	\$ 3,522,120	\$ 2,632,872	\$ 889,248
	TOTAL DEPARTMENT	\$ 41,803,631	\$ 44,621,630	\$ 42,466,456	\$ 2,155,174

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
190	COUNTY ATTORNEY				
100	GENERAL				
	OPERATING	\$ 70,940,676	\$ 77,330,814	\$ 82,883,142	\$ (5,552,328)
	MCAO CASE MANAGEMENT SYSTEM	-	-	652,000	(652,000)
	ALL FUNCTIONS	\$ 70,940,676	\$ 77,330,814	\$ 83,535,142	\$ (6,204,328)
213	COUNTY ATTORNEY RICO				
	OPERATING	\$ 4,000,000	\$ 4,000,000	\$ 2,012,040	\$ 1,987,960
	NON RECURRING NON PROJECT	3,147,784	147,784	-	147,784
	MCAO CASE MANAGEMENT SYSTEM	426,550	3,426,550	1,710,000	1,716,550
	ALL FUNCTIONS	\$ 7,574,334	\$ 7,574,334	\$ 3,722,040	\$ 3,852,294
219	COUNTY ATTORNEY GRANTS				
	OPERATING	\$ 6,938,464	\$ 7,075,944	\$ 5,185,349	\$ 1,890,595
220	DIVERSION				
	OPERATING	\$ 1,683,250	\$ 1,683,250	\$ 1,429,500	\$ 253,750
	NON RECURRING NON PROJECT	1,936,850	1,936,850	1,268,323	668,527
	ALL FUNCTIONS	\$ 3,620,100	\$ 3,620,100	\$ 2,697,823	\$ 922,277
221	COUNTY ATTORNEY FILL THE GAP				
	OPERATING	\$ 1,728,613	\$ 1,903,681	\$ 1,555,630	\$ 348,051
	NON RECURRING NON PROJECT	266,728	266,728	-	266,728
	ALL FUNCTIONS	\$ 1,995,341	\$ 2,170,409	\$ 1,555,630	\$ 614,779
266	CHECK ENFORCEMENT PROGRAM				
	OPERATING	\$ 346,000	\$ 365,860	\$ 180,058	\$ 185,802
	NON RECURRING NON PROJECT	13,900	13,900	-	13,900
	ALL FUNCTIONS	\$ 359,900	\$ 379,760	\$ 180,058	\$ 199,702
267	CRIM JUSTICE ENHANCEMENT				
	OPERATING	\$ 1,405,000	\$ 1,475,000	\$ 1,477,500	\$ (2,500)
	NON RECURRING NON PROJECT	219,052	219,052	144,186	74,866
	ALL FUNCTIONS	\$ 1,624,052	\$ 1,694,052	\$ 1,621,686	\$ 72,366
268	VICTIM COMP AND ASSISTANCE				
	OPERATING	\$ 135,000	\$ 135,000	\$ 200,000	\$ (65,000)
	NON RECURRING NON PROJECT	-	480,000	501,308	(21,308)
	ALL FUNCTIONS	\$ 135,000	\$ 615,000	\$ 701,308	\$ (86,308)
269	VICTIM COMP RESTITUTION INT				
	OPERATING	\$ 40,000	\$ 40,000	\$ 14,708	\$ 25,292
	NON RECURRING NON PROJECT	-	70,000	164,452	(94,452)
	ALL FUNCTIONS	\$ 40,000	\$ 110,000	\$ 179,160	\$ (69,160)
	TOTAL DEPARTMENT	\$ 93,227,867	\$ 100,570,413	\$ 99,378,196	\$ 1,192,217
210	ELECTIONS				
100	GENERAL				
	OPERATING	\$ 8,746,417	\$ 8,880,394	\$ 8,884,448	\$ (4,054)
	NON RECURRING NON PROJECT	-	2,415,000	-	2,415,000
	PRI/GEN ELEC CYCLE SPENDING	-	-	12,081,146	(12,081,146)
	ALL FUNCTIONS	\$ 8,746,417	\$ 11,295,394	\$ 20,965,594	\$ (9,670,200)
248	ELECTIONS GRANT				
	OPERATING	\$ 2,181,549	\$ 2,181,549	\$ 861,153	\$ 1,320,396
	TOTAL DEPARTMENT	\$ 10,927,966	\$ 13,476,943	\$ 21,826,747	\$ (8,349,804)
250	CONSTABLES				
100	GENERAL				
	OPERATING	\$ 2,749,646	\$ 2,832,662	\$ 2,805,125	\$ 27,537
	NON RECURRING NON PROJECT	-	-	4,500	(4,500)
	TOTAL DEPARTMENT	\$ 2,749,646	\$ 2,832,662	\$ 2,809,625	\$ 23,037

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
360	RECORDER				
100	GENERAL				
	OPERATING	\$ 2,077,838	\$ 2,122,269	\$ 2,131,652	\$ (9,383)
236	RECORDERS SURCHARGE				
	OPERATING	\$ 3,557,989	\$ 3,687,497	\$ 3,758,630	\$ (71,133)
	NON RECURRING NON PROJECT	2,200,000	2,200,000	2,147,971	52,029
	ALL FUNCTIONS	\$ 5,757,989	\$ 5,887,497	\$ 5,906,601	\$ (19,104)
	TOTAL DEPARTMENT	\$ 7,835,827	\$ 8,009,766	\$ 8,038,253	\$ (28,487)
370	EDUCATION SERVICE				
100	GENERAL				
	OPERATING	\$ 2,318,140	\$ 2,365,262	\$ 2,578,452	\$ (213,190)
	NON RECURRING NON PROJECT	1,193,762	1,193,762	78,956	1,114,806
	ALL FUNCTIONS	\$ 3,511,902	\$ 3,559,024	\$ 2,657,408	\$ 901,616
255	DETENTION OPERATIONS				
	OPERATING	\$ -	\$ 2,771	\$ -	\$ 2,771
	NON RECURRING NON PROJECT	1,654,819	1,654,819	1,117,223	537,596
	ALL FUNCTIONS	\$ 1,654,819	\$ 1,657,590	\$ 1,117,223	\$ 540,367
669	SMALL SCHOOL SERVICE				
	OPERATING	\$ 109,657	\$ 109,657	\$ 109,657	\$ -
	NON RECURRING NON PROJECT	-	-	72,051	(72,051)
	ALL FUNCTIONS	109,657	109,657	181,708	(72,051)
715	SCHOOL GRANT				
	OPERATING	\$ 20,593,590	\$ 20,593,590	\$ 25,224,197	\$ (4,630,607)
780	SCHOOL TRANSPORTATION				
	OPERATING	\$ 600,000	\$ 600,000	\$ 600,000	\$ -
782	SCHOOL COMMUNICATION				
	OPERATING	\$ 603,452	\$ 603,452	\$ 432,948	\$ 170,504
	NON RECURRING NON PROJECT	-	-	209,825	(209,825)
	ENCUMBERED IN FUND 782	-	-	153,953	(153,953)
	ALL FUNCTIONS	603,452	603,452	796,726	(193,274)
795	EDUCATIONAL SUPPLEMENTAL PROG				
	OPERATING	\$ 332,292	\$ 332,292	\$ 332,292	\$ -
	NON RECURRING NON PROJECT	728,999	728,999	352,138	376,861
	ALL FUNCTIONS	\$ 1,061,291	\$ 1,061,291	\$ 684,430	\$ 376,861
	TOTAL DEPARTMENT	\$ 28,134,711	\$ 28,184,604	\$ 31,261,692	\$ (3,077,088)
430	TREASURER				
100	GENERAL				
	OPERATING	\$ 4,504,386	\$ 4,718,974	\$ 4,901,783	\$ (182,809)
	NON RECURRING NON PROJECT	203,370	203,370	-	203,370
	ALL FUNCTIONS	\$ 4,707,756	\$ 4,922,344	\$ 4,901,783	\$ 20,561
741	TAXPAYER INFORMATION				
	OPERATING	\$ 304,341	\$ 304,341	\$ 304,341	\$ -
	TOTAL DEPARTMENT	\$ 5,012,097	\$ 5,226,685	\$ 5,206,124	\$ 20,561
500	SHERIFF				
100	GENERAL				
	OPERATING	\$ 82,943,096	\$ 91,380,717	\$ 90,311,306	\$ 1,069,411
	MCSO JUDGMENT ORDER OPERATING	-	-	8,410,737	(8,410,737)
	MCSO JUDGMENT ORDER NON RECURRING	-	7,687,376	4,200,000	3,487,376
	NON RECURRING NON PROJECT	4,091,783	4,091,783	-	4,091,783
	CAD RMS	-	-	146,847	(146,847)
	HELICOPTER PURCHASE	-	-	5,000,000	(5,000,000)
	PROPERTY AND EVIDENCE	-	-	247,978	(247,978)
	MCSO RECORDS MANAGEMENT	-	-	676,000	(676,000)
	AIRPLANE PURCHASE	-	-	850,000	(850,000)
	ALL FUNCTIONS	\$ 87,034,879	\$ 103,159,876	\$ 109,842,868	\$ (6,682,992)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
203	SHERIFF DONATIONS				
	OPERATING	\$ 26,300	\$ 26,300	\$ 20,000	\$ 6,300
	NON RECURRING NON PROJECT	-	-	100,000	(100,000)
	ALL FUNCTIONS	\$ 26,300	\$ 26,300	\$ 120,000	\$ (93,700)
206	OFFICER SAFETY EQUIPMENT				
	OPERATING	\$ 60,000	\$ 60,000	\$ 60,000	\$ -
212	SHERIFF RICO				
	OPERATING	\$ 2,500,000	\$ 2,500,000	\$ 1,750,000	\$ 750,000
214	SHERIFF JAIL ENHANCEMENT				
	OPERATING	\$ 1,482,444	\$ 1,482,444	\$ 1,482,444	\$ -
251	SHERIFF GRANTS				
	OPERATING	\$ 8,565,508	\$ 10,073,640	\$ 8,275,961	\$ 1,797,679
252	INMATE SERVICES				
	OPERATING	\$ 11,637,000	\$ 11,637,000	\$ 10,982,350	\$ 654,650
254	INMATE HEALTH SERVICES				
	OPERATING	\$ 165,640	\$ 165,640	\$ 200,000	\$ (34,360)
	NON RECURRING NON PROJECT	-	-	140,000	(140,000)
	ALL FUNCTIONS	\$ 165,640	\$ 165,640	\$ 340,000	\$ (174,360)
255	DETENTION OPERATIONS				
	OPERATING	\$ 185,207,903	\$ 197,273,530	\$ 205,376,196	\$ (8,102,666)
	NON RECURRING NON PROJECT	1,462,000	1,462,000	-	1,462,000
	JAIL WAGON VEHICLES	-	-	140,000	(140,000)
	MCSO IVR	-	-	905,000	(905,000)
	JAIL KITCHEN EQUIPMENT	-	-	300,000	(300,000)
	WASHING MACHINES	-	-	350,000	(350,000)
	ALL FUNCTIONS	\$ 186,669,903	\$ 198,735,530	\$ 207,071,196	\$ (8,335,666)
258	SHERIFF TOWING AND IMPOUND				
	OPERATING	\$ 194,691	\$ 194,691	\$ 208,103	\$ (13,412)
	TOTAL DEPARTMENT	\$ 298,336,365	\$ 328,035,121	\$ 340,132,922	\$ (12,097,801)
	TOTAL ELECTED	\$ 514,285,207	\$ 558,128,001	\$ 578,514,452	\$ (20,386,451)
	APPOINTED				
060	CLERK OF THE BOARD				
100	GENERAL				
	OPERATING	\$ 1,173,053	\$ 1,207,476	\$ 1,203,921	\$ 3,555
	NON RECURRING NON PROJECT	263,976	263,976	243,619	20,357
	TOTAL DEPARTMENT	\$ 1,437,029	\$ 1,471,452	\$ 1,447,540	\$ 23,912
150	EMERGENCY MANAGEMENT				
100	GENERAL				
	OPERATING	\$ 234,457	\$ 241,685	\$ 242,187	\$ (502)
207	PALO VERDE				
	OPERATING	\$ 665,916	\$ 665,916	\$ 756,264	\$ (90,348)
	NON RECURRING NON PROJECT	57,000	57,000	-	57,000
	ALL FUNCTIONS	\$ 722,916	\$ 722,916	\$ 756,264	\$ (33,348)
215	EMERGENCY MANAGEMENT				
	OPERATING	\$ 844,468	\$ 844,468	\$ 839,541	\$ 4,927
	NON RECURRING NON PROJECT	86,792	86,792	35,449	51,343
	ALL FUNCTIONS	\$ 931,260	\$ 931,260	\$ 874,990	\$ 56,270
	TOTAL DEPARTMENT	\$ 1,888,633	\$ 1,895,861	\$ 1,873,441	\$ 22,420
180	FINANCE				
100	GENERAL				
	OPERATING	\$ 2,769,592	\$ 2,867,197	\$ 2,772,594	\$ 94,603
	TOTAL DEPARTMENT	\$ 2,769,592	\$ 2,867,197	\$ 2,772,594	\$ 94,603

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
200	COUNTY MANAGER				
100	GENERAL				
	OPERATING	\$ 2,439,400	\$ 2,516,740	\$ 2,520,696	\$ (3,956)
249	NON DEPARTMENTAL GRANT				
	NON RECURRING NON PROJECT	\$ 2,000	\$ 1,244,810	\$ 7,000	\$ 1,237,810
	TOTAL DEPARTMENT	\$ 2,441,400	\$ 3,761,550	\$ 2,527,696	\$ 1,233,854
220	HUMAN SERVICES				
100	GENERAL				
	OPERATING	\$ 2,260,912	\$ 2,260,912	\$ 2,260,912	\$ -
217	CDBG HOUSING TRUST				
	OPERATING	\$ 19,897,891	\$ 19,897,891	\$ 16,279,189	\$ 3,618,702
222	HUMAN SERVICES GRANTS				
	OPERATING	\$ 42,048,808	\$ 46,277,703	\$ 44,319,456	\$ 1,958,247
	NON RECURRING NON PROJECT	190,000	190,000	-	190,000
	ALL FUNCTIONS	\$ 42,238,808	\$ 46,467,703	\$ 44,319,456	\$ 2,148,247
255	DETENTION OPERATIONS				
	NON RECURRING NON PROJECT	\$ 192,235	\$ 192,235	\$ -	\$ 192,235
	TOTAL DEPARTMENT	\$ 64,589,846	\$ 68,818,741	\$ 62,859,557	\$ 5,959,184
230	INTERNAL AUDIT				
100	GENERAL				
	OPERATING	\$ 1,734,205	\$ 1,799,238	\$ 1,799,337	\$ (99)
260	CORRECTIONAL HEALTH				
100	GENERAL				
	OPERATING	\$ 3,123,860	\$ 3,181,117	\$ 3,180,331	\$ 786
255	DETENTION OPERATIONS				
	OPERATING	\$ 54,801,713	\$ 57,028,316	\$ 58,229,181	\$ (1,200,865)
	NON RECURRING NON PROJECT	306,108	306,108	-	306,108
	ALL FUNCTIONS	\$ 55,107,821	\$ 57,334,424	\$ 58,229,181	\$ (894,757)
292	CORRECTIONAL HEALTH GRANT				
	OPERATING	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
	TOTAL DEPARTMENT	\$ 58,281,681	\$ 60,565,541	\$ 61,409,512	\$ (843,971)
290	MEDICAL EXAMINER				
100	GENERAL				
	OPERATING	\$ 7,608,133	\$ 8,023,619	\$ 8,259,706	\$ (236,087)
	NON RECURRING NON PROJECT	168,542	168,542	-	168,542
	ALL FUNCTIONS	\$ 7,776,675	\$ 8,192,161	\$ 8,259,706	\$ (67,545)
224	MEDICAL EXAMINER GRANT				
	OPERATING	\$ 63,614	\$ 346,093	\$ -	\$ 346,093
	TOTAL DEPARTMENT	\$ 7,840,289	\$ 8,538,254	\$ 8,259,706	\$ 278,548
300	PARKS AND RECREATION				
100	GENERAL				
	OPERATING	\$ 564,802	\$ 564,802	\$ 564,802	\$ -
	NON RECURRING NON PROJECT	725,210	400,210	250,000	150,210
	PARKS PLAYGROUNDS UPGRADES	869,000	869,000	-	869,000
	PARKS RESTROOMS UPGRADES	500,000	825,000	275,000	550,000
	PARKS WATER UPGRADES	341,500	341,500	190,000	151,500
	ALL FUNCTIONS	\$ 3,000,512	\$ 3,000,512	\$ 1,279,802	\$ 1,720,710

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
225	SPUR CROSS RANCH CONSERVATION				
	OPERATING	\$ 260,960	\$ 266,287	\$ 266,411	\$ (124)
	NON RECURRING NON PROJECT	35,000	35,000	25,000	10,000
	ALL FUNCTIONS	\$ 295,960	\$ 301,287	\$ 291,411	\$ 9,876
230	PARKS AND RECREATION GRANTS				
	NON RECURRING NON PROJECT	\$ -	\$ 7,909	\$ 7,909	\$ -
239	PARKS SOUVENIR				
	OPERATING	\$ 220,000	\$ 222,084	\$ 310,000	\$ (87,916)
240	LAKE PLEASANT RECREATION SVCS				
	OPERATING	\$ 2,243,650	\$ 2,298,946	\$ 2,514,692	\$ (215,746)
	NON RECURRING NON PROJECT	1,041,200	1,041,200	698,000	343,200
	ALL FUNCTIONS	\$ 3,284,850	\$ 3,340,146	\$ 3,212,692	\$ 127,454
241	PARKS ENHANCEMENT FUND				
	OPERATING	\$ 3,960,786	\$ 4,045,728	\$ 4,349,860	\$ (304,132)
	NON RECURRING NON PROJECT	1,300,282	1,300,282	1,015,000	285,282
	PARKS PLAYGROUNDS UPGRADES	-	-	530,000	(530,000)
	PARKS RESTROOMS UPGRADES	-	-	640,000	(640,000)
	ALL FUNCTIONS	\$ 5,261,068	\$ 5,346,010	\$ 6,534,860	\$ (1,188,850)
243	PARKS DONATIONS				
	OPERATING	\$ 13,905	\$ 13,905	\$ 23,277	\$ (9,372)
	NON RECURRING NON PROJECT	48,000	48,000	85,500	(37,500)
	ALL FUNCTIONS	\$ 61,905	\$ 61,905	\$ 108,777	\$ (46,872)
900	ELIMINATIONS				
	OPERATING	\$ (37,371)	\$ (37,371)	\$ (15,206)	\$ (22,165)
	TOTAL DEPARTMENT	\$ 12,086,924	\$ 12,242,482	\$ 11,730,245	\$ 512,237
310	HUMAN RESOURCES				
100	GENERAL				
	OPERATING	\$ 3,277,286	\$ 3,384,196	\$ 3,853,734	\$ (469,538)
	JOB ANALYSIS CONSULTANT	-	-	385,000	(385,000)
	LEARNING MANAGEMENT	-	-	70,000	(70,000)
	ALL FUNCTIONS	\$ 3,277,286	\$ 3,384,196	\$ 4,308,734	\$ (924,538)
	TOTAL DEPARTMENT	\$ 3,277,286	\$ 3,384,196	\$ 4,308,734	\$ (924,538)
340	PUBLIC FIDUCIARY				
100	GENERAL				
	OPERATING	\$ 2,911,842	\$ 3,064,165	\$ 3,113,186	\$ (49,021)
	NON RECURRING NON PROJECT	80,000	80,000	-	80,000
	TOTAL DEPARTMENT	\$ 2,991,842	\$ 3,144,165	\$ 3,113,186	\$ 30,979
390	EMPLOYEE BENEFITS AND HEALTH				
100	GENERAL				
	OPERATING	\$ 1,246,548	\$ 1,261,372	\$ 258,539	\$ 1,002,833
	NON RECURRING NON PROJECT	750,000	750,000	-	750,000
	ALL FUNCTIONS	\$ 1,996,548	\$ 2,011,372	\$ 258,539	\$ 1,752,833
532	PUBLIC HEALTH GRANTS				
	OPERATING	\$ 7,405,038	\$ 7,405,038	\$ 7,323,579	\$ 81,459
601	MEDICAL HMO				
	OPERATING	\$ 53,061,629	\$ 53,061,629	\$ 50,236,155	\$ 2,825,474
604	MEDICAL PPO				
	OPERATING	\$ 35,848,681	\$ 35,848,681	\$ 39,134,609	\$ (3,285,928)
606	MEDICAL HDHP W HSA				
	OPERATING	\$ 15,520,423	\$ 15,520,423	\$ 21,017,804	\$ (5,497,381)
607	FI DENTAL PPO				
	OPERATING	\$ 5,192,538	\$ 5,192,538	\$ 5,481,882	\$ (289,344)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
608	COINSURANCE PHARMACY				
	OPERATING	\$ 15,835,192	\$ 15,835,192	\$ 14,697,568	\$ 1,137,624
611	60 PERCENT STD				
	OPERATING	\$ 1,408,140	\$ 1,408,140	\$ 2,344,571	\$ (936,431)
	NON RECURRING NON PROJECT	6,200,000	6,200,000	-	6,200,000
	ALL FUNCTIONS	\$ 7,608,140	\$ 7,608,140	\$ 2,344,571	\$ 5,263,569
612	50 PERCENT STD				
	OPERATING	\$ 304,556	\$ 304,556	\$ 408,473	\$ (103,917)
613	40 PERCENT STD				
	OPERATING	\$ 142,180	\$ 142,180	\$ 161,260	\$ (19,080)
614	BEHAVIORAL HEALTH				
	OPERATING	\$ 1,749,785	\$ 1,749,785	\$ 1,797,391	\$ (47,606)
615	WELLNESS				
	OPERATING	\$ 1,362,790	\$ 1,362,790	\$ 1,406,365	\$ (43,575)
	NON RECURRING NON PROJECT	542,500	542,500	320,000	222,500
	ALL FUNCTIONS	\$ 1,905,290	\$ 1,905,290	\$ 1,726,365	\$ 178,925
618	BENEFIT ADMINISTRATION				
	OPERATING	\$ 2,915,172	\$ 2,915,172	\$ 3,070,781	\$ (155,609)
	NON RECURRING NON PROJECT	100,000	100,000	100,000	-
	ALL FUNCTIONS	\$ 3,015,172	\$ 3,015,172	\$ 3,170,781	\$ (155,609)
619	ONSITE PHARMACY CLINIC				
	OPERATING	\$ 1,736,000	\$ 1,736,000	\$ 1,969,148	\$ (233,148)
620	BENEFITS ELIMINATIONS				
	OPERATING	\$ (1,245,000)	\$ (1,245,000)	\$ (1,157,990)	\$ (87,010)
621	FLEX SPENDING HEALTH				
	OPERATING	\$ 2,356,070	\$ 2,356,070	\$ 2,269,651	\$ 86,419
622	FLEX SPENDING DEP CARE				
	OPERATING	\$ 888,092	\$ 888,092	\$ 801,620	\$ 86,472
623	VISION				
	OPERATING	\$ 1,658,880	\$ 1,658,880	\$ 1,706,262	\$ (47,382)
625	FI PREPAID DENTAL				
	OPERATING	\$ 269,861	\$ 269,861	\$ 226,860	\$ 43,001
626	FI LIFE AND AD AND D				
	OPERATING	\$ 397,832	\$ 397,832	\$ 398,661	\$ (829)
627	SUPPLEMENTAL LIFE				
	OPERATING	\$ 3,140,997	\$ 3,140,997	\$ 3,471,236	\$ (330,239)
628	EMPLOYEE ASSISTANCE				
	OPERATING	\$ 369,603	\$ 369,603	\$ 400,320	\$ (30,717)
629	SI DENTAL PPO				
	OPERATING	\$ 4,309,610	\$ 4,309,610	\$ 4,238,527	\$ 71,083
630	DEPENDENT LIFE				
	OPERATING	\$ 348,516	\$ 348,516	\$ 345,300	\$ 3,216
631	VOLUNTARY BENEFITS				
	OPERATING	\$ 892,212	\$ 892,212	\$ 834,751	\$ 57,461
632	CIGNA FOR SENIORS				
	OPERATING	\$ 638,520	\$ 638,520	\$ -	\$ 638,520
	TOTAL DEPARTMENT	\$ 165,346,365	\$ 165,361,189	\$ 163,263,323	\$ 2,097,866

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
410	ENTERPRISE TECHNOLOGY				
100	GENERAL				
	OPERATING	\$ 9,044,236	\$ 9,457,460	\$ 10,497,356	\$ (1,039,896)
	MAJOR MAINTENANCE OPERATING	9,945,570	9,945,570	11,091,264	(1,145,694)
	ENTPRISE DATA CNTR SYSTEMS	4,700,000	4,700,000	5,824,200	(1,124,200)
	ENTPRISE DATA NETWORKING	450,000	450,000	450,000	-
	CYBER SECURITY NRNP	-	-	4,801,092	(4,801,092)
	DATA CENTER ONE TIME NRNP	-	-	1,301,182	(1,301,182)
	ALL FUNCTIONS	\$ 24,139,806	\$ 24,553,030	\$ 33,965,094	\$ (9,412,064)
255	DETENTION OPERATIONS				
	OPERATING	\$ -	\$ -	\$ 1,019,055	\$ (1,019,055)
681	TECHNOLOGY INFRASTRUCTURE				
	OPERATING	\$ 15,877,016	\$ 16,076,948	\$ 16,514,603	\$ (437,655)
	NON RECURRING NON PROJECT	1,103,729	1,103,729	1,051,546	52,183
	ALL FUNCTIONS	16,980,745	17,180,677	17,566,149	(385,472)
	TOTAL DEPARTMENT	\$ 41,120,551	\$ 41,733,707	\$ 52,550,298	\$ (10,816,591)
420	INTEGRATED CRIM JUSTICE INFO				
255	DETENTION OPERATIONS				
	OPERATING	\$ 1,564,383	\$ 1,618,430	\$ 1,628,554	\$ (10,124)
	NON RECURRING NON PROJECT	-	41,500	-	41,500
	TOTAL DEPARTMENT	\$ 1,564,383	\$ 1,659,930	\$ 1,628,554	\$ 31,376
440	PLANNING AND DEVELOPMENT				
100	GENERAL				
	OPERATING	\$ 868,232	\$ 868,232	\$ 868,232	\$ -
226	PLANNING AND DEVELOPMENT FEES				
	OPERATING	\$ 7,677,875	\$ 7,893,150	\$ 8,001,694	\$ (108,544)
	NON RECURRING NON PROJECT	379,931	379,931	537,292	(157,361)
	ALL FUNCTIONS	\$ 8,057,806	\$ 8,273,081	\$ 8,538,986	\$ (265,905)
235	DEL WEBB				
	NON RECURRING NON PROJECT	\$ -	\$ -	\$ 525,000	\$ (525,000)
	TOTAL DEPARTMENT	\$ 8,926,038	\$ 9,141,313	\$ 9,932,218	\$ (790,905)
460	RESEARCH AND REPORTING				
100	GENERAL				
	OPERATING	\$ 326,943	\$ 338,578	\$ 338,603	\$ (25)
470	NON DEPARTMENTAL				
100	GENERAL				
	OPERATING	\$ 465,702,973	\$ 429,890,913	\$ 455,439,620	\$ (25,548,707)
	MCSO JUDGMENT ORDER OPERATING	-	-	2,725,000	(2,725,000)
	NON RECURRING NON PROJECT	194,551,848	184,274,472	73,946,109	110,328,363
	ALL FUNCTIONS	\$ 660,254,821	\$ 614,165,385	\$ 532,110,729	\$ 82,054,656
210	WASTE MANAGEMENT				
	NON RECURRING NON PROJECT	\$ 543,175	\$ 543,175	\$ 468,832	\$ 74,343
249	NON DEPARTMENTAL GRANT				
	OPERATING	\$ 21,846,828	\$ 18,958,912	\$ 10,142,609	\$ 8,816,303
	NON RECURRING NON PROJECT	6,000,000	1,297,462	5,000,000	(3,702,538)
	ALL FUNCTIONS	\$ 27,846,828	\$ 20,256,374	\$ 15,142,609	\$ 5,113,765
255	DETENTION OPERATIONS				
	OPERATING	\$ 21,319,515	\$ 2,699,058	\$ 7,635,944	\$ (4,936,886)
	NON RECURRING NON PROJECT	39,837,749	39,796,249	36,355,992	3,440,257
	ALL FUNCTIONS	\$ 61,157,264	\$ 42,495,307	\$ 43,991,936	\$ (1,496,629)
320	COUNTY IMPROVEMENT DEBT				
	NON RECURRING NON PROJECT	\$ 16,715,180	\$ 16,715,180	\$ 16,753,180	\$ (38,000)
422	INTERGOVERNMENTAL CAP PROJ				
	VULTURE MOUNTAIN	\$ 127,500	\$ 127,500	\$ 127,500	\$ -

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC./DEC FROM REV.
445	GENERAL FUND CTY IMPROV				
	NON RECURRING NON PROJECT	\$ 68,281,157	\$ 75,531,121	\$ 32,605,249	\$ 42,925,872
	CHAMBERS BUILDING	-	-	1,373,091	(1,373,091)
	CLERK OF SUP COURT REMODEL	915,002	915,002	-	915,002
	EAST COURT IMPROVEMENTS	9,229,539	9,229,539	8,513,546	715,993
	COURT TOWER	3,411,526	3,411,526	1,247,290	2,164,236
	MARICOPA REGIONAL TRAIL SYSTEM	671,440	671,440	582,886	88,554
	SOUTHWEST JUSTICE COURTS	3,884,060	3,884,060	23,413,814	(19,529,754)
	SHERIFF HQ PROJECT	25,665,021	25,665,021	1,000,000	24,665,021
	SECURITY BUILDING	4,135,324	4,135,324	2,065,187	2,070,137
	SWAT COVERED PARKING	3,102,086	3,102,086	706,537	2,395,549
	VULTURE MOUNTAIN	62,291	62,291	42,751	19,540
	ALL FUNCTIONS	\$ 119,357,446	\$ 126,607,410	\$ 71,550,351	\$ 55,057,059
455	DETENTION CAPITAL PROJECTS				
	NON RECURRING NON PROJECT	\$ 25,000,001	\$ 25,000,001	\$ -	\$ 25,000,001
	4TH AVENUE JAIL	2,410,000	2,410,000	2,565,291	(155,291)
	LOWER BUCKEYE JAIL	3,365,000	3,365,000	3,231,292	133,708
	SHERIFF HQ PROJECT	15,000,000	15,000,000	-	15,000,000
	ALL FUNCTIONS	\$ 45,775,001	\$ 45,775,001	\$ 5,796,583	\$ 39,978,418
460	TECHNOLOGY CAP IMPROVEMENT				
	NON RECURRING NON PROJECT	\$ 2,020,000	\$ 2,020,000	\$ 2,724,200	\$ (704,200)
	BIX ROOM BYTE INFO EXCHANGE	200,000	200,000	4,299,455	(4,099,455)
	CONTACT CENTER SYSTEM	1,023,801	673,801	-	673,801
	COMPUTER AIDED MASS APPRAISAL	2,421,367	2,421,367	4,795,000	(2,373,633)
	COUNTY TELEPHONE SYSTEM	8,371,842	8,371,842	6,473,633	1,898,209
	ENTERPRISE RES PLANNING SYSTEM	-	4,965,503	16,060,899	(11,095,396)
	ENTERPRISE DATA CTNR CT	14,953,400	14,953,400	18,738,694	(3,785,294)
	INFRASTRUCTURE REFRESH PH I	5,841,773	5,841,773	5,000,000	841,773
	INFRASTRUCTURE REFRESH PH II	24,161,230	34,765,909	37,604,275	(2,838,366)
	MAXIMO MAINT MGMT SYSTEM	800,000	800,000	750,000	50,000
	PUBLIC SAFETY RADIO	46,177,512	46,177,512	40,382,450	5,795,062
	SHERIFF HQ PROJECT IT INFRA	10,276,315	7,821,816	1,500,000	6,321,816
	PROJECT RESERVE	47,958,533	37,038,353	9,227,552	27,810,801
	INTERNAL SERVICE DELIVERY SYS	-	350,000	350,000	-
	TREASURER TECH SYSTEM UPGRADE	-	520,000	572,448	(52,448)
	ALL FUNCTIONS	\$ 164,205,773	\$ 166,921,276	\$ 148,478,606	\$ 18,442,670
461	DETENTION TECH CAP IMPROVEMENT				
	CORR HEALTH ZONE H INFRA	\$ 820,276	\$ 820,276	\$ -	\$ 820,276
	CHS ELECTRONIC HEALTH RECORDS	4,018,992	4,018,992	2,450,331	1,568,661
	JAIL MGMT INFORMATION SYSTEM	2,385,000	2,385,000	1,795,563	589,437
	JAIL SECURITY SYSTEM UPGRADE	25,000,000	25,000,000	11,084,242	13,915,758
	PROJECT RESERVE	26,837,296	26,837,296	25,000,000	1,837,296
	NON RECURRING NON PROJECT	-	-	2,813,388	(2,813,388)
	ALL FUNCTIONS	\$ 59,061,564	\$ 59,061,564	\$ 43,143,524	\$ 15,918,040
	TOTAL DEPARTMENT	\$ 1,155,044,552	\$ 1,092,668,172	\$ 877,563,850	\$ 215,104,322
490	MANAGEMENT AND BUDGET				
100	GENERAL				
	OPERATING	\$ 2,278,881	\$ 2,372,253	\$ 2,382,650	\$ (10,397)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
520	PUBLIC DEFENDER				
100	GENERAL				
	OPERATING	\$ 33,974,467	\$ 37,551,013	\$ 38,498,194	\$ (947,181)
	NON RECURRING NON PROJECT	-	-	171,119	(171,119)
	ALL FUNCTIONS	\$ 33,974,467	\$ 37,551,013	\$ 38,669,313	\$ (1,118,300)
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 335,562	\$ 335,562	\$ 335,562	\$ -
	NON RECURRING NON PROJECT	215,135	215,135	232,303	(17,168)
	ALL FUNCTIONS	\$ 550,697	\$ 550,697	\$ 567,865	\$ (17,168)
233	PUBLIC DEFENDER GRANTS				
	OPERATING	\$ 303,237	\$ 303,237	\$ 236,492	\$ 66,745
262	PUBLIC DEFENDER FILL THE GAP				
	OPERATING	\$ 840,228	\$ 840,228	\$ 819,202	\$ 21,026
	PDS CASE MANAGEMENT SYSTEM	723,817	723,817	294,492	429,325
	ALL FUNCTIONS	\$ 1,564,045	\$ 1,564,045	\$ 1,113,694	\$ 450,351
	TOTAL DEPARTMENT	\$ 36,392,446	\$ 39,968,992	\$ 40,587,364	\$ (618,372)
540	LEGAL DEFENDER				
100	GENERAL				
	OPERATING	\$ 10,324,234	\$ 11,400,882	\$ 11,960,176	\$ (559,294)
	NON RECURRING NON PROJECT	-	-	40,999	(40,999)
	ALL FUNCTIONS	\$ 10,324,234	\$ 11,400,882	\$ 12,001,175	\$ (600,293)
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 66,374	\$ 66,374	\$ 66,374	\$ -
	NON RECURRING NON PROJECT	39,364	39,364	27,574	11,790
	ALL FUNCTIONS	\$ 105,738	\$ 105,738	\$ 93,948	\$ 11,790
263	LEGAL DEFENDER FILL THE GAP				
	OPERATING	\$ 66,362	\$ 66,362	\$ 66,362	\$ -
	TOTAL DEPARTMENT	\$ 10,496,334	\$ 11,572,982	\$ 12,161,485	\$ (588,503)
550	LEGAL ADVOCATE				
100	GENERAL				
	OPERATING	\$ 9,123,335	\$ 10,012,453	\$ 10,736,728	\$ (724,275)
	NON RECURRING NON PROJECT	-	-	43,770	(43,770)
	ALL FUNCTIONS	\$ 9,123,335	\$ 10,012,453	\$ 10,780,498	\$ (768,045)
209	PUBLIC DEFENDER TRAINING				
	OPERATING	\$ 22,996	\$ 22,996	\$ 22,996	\$ -
	NON RECURRING NON PROJECT	30,727	30,727	25,273	5,454
	ALL FUNCTIONS	\$ 53,723	\$ 53,723	\$ 48,269	\$ 5,454
	TOTAL DEPARTMENT	\$ 9,177,058	\$ 10,066,176	\$ 10,828,767	\$ (762,591)
560	CONTRACT COUNSEL				
100	GENERAL				
	OPERATING	\$ 32,678,730	\$ 32,756,176	\$ 46,052,877	\$ (13,296,701)
	NON RECURRING NON PROJECT	4,330,965	4,330,965	1,306,456	3,024,509
	TOTAL DEPARTMENT	\$ 37,009,695	\$ 37,087,141	\$ 47,359,333	\$ (10,272,192)
570	PUBLIC ADVOCATE				
100	GENERAL				
	OPERATING	\$ 6,888,167	\$ 7,512,074	\$ 9,192,398	\$ (1,680,324)
	NON RECURRING NON PROJECT	-	-	33,747	(33,747)
	TOTAL DEPARTMENT	\$ 6,888,167	\$ 7,512,074	\$ 9,226,145	\$ (1,714,071)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
640	TRANSPORTATION				
223	TRANSPORTATION GRANTS				
	NON RECURRING NON PROJECT	\$ 636,122	\$ 851,591	\$ 684,820	\$ 166,771
232	TRANSPORTATION OPERATIONS				
	OPERATING	\$ 58,236,556	\$ 59,234,581	\$ 59,522,982	\$ (288,401)
	NON RECURRING NON PROJECT	48,134,797	48,134,797	50,349,249	(2,214,452)
	ALL FUNCTIONS	\$ 106,371,353	\$ 107,369,378	\$ 109,872,231	\$ (2,502,853)
234	TRANSPORTATION CAPITAL PROJECT				
	MAG ALCP PROJECTS	\$ 33,284,530	\$ 36,664,530	\$ 23,400,000	\$ 13,264,530
	COUNTY ARTERIALS	8,015,000	4,360,000	14,840,000	(10,480,000)
	BRIDGE CONST/PRESERVATION	2,420,000	2,460,000	525,000	1,935,000
	DUST MITIGATION	2,975,000	6,264,000	3,160,000	3,104,000
	INTELLIGENT TRANS SYST ITS	1,773,981	1,773,981	2,175,000	(401,019)
	PAVEMENT CONST/PRESERVATION	11,725,000	13,970,000	15,912,000	(1,942,000)
	PARTNERSHIP SUPPORT	1,540,000	1,540,000	1,577,500	(37,500)
	RIGHT-OF-WAY	280,000	280,000	180,000	100,000
	SAFETY PROJECTS	5,590,000	2,625,000	3,155,000	(530,000)
	TRANSPORTATION ADMINISTRATION	6,983,500	5,189,500	10,877,000	(5,687,500)
	TRAFFIC IMPROVEMENTS	5,772,000	5,232,000	5,047,000	185,000
	TRANSPORTATION PLANNING	1,730,000	1,730,000	1,730,000	-
	ALL FUNCTIONS	\$ 82,089,011	\$ 82,089,011	\$ 82,578,500	\$ (489,489)
900	ELIMINATIONS				
	NON RECURRING NON PROJECT	\$ (48,134,797)	\$ (48,134,797)	\$ (48,134,797)	\$ -
	TOTAL DEPARTMENT	\$ 140,961,689	\$ 142,175,183	\$ 145,000,754	\$ (2,825,571)
670	WASTE RESOURCES AND RECYCLING				
100	GENERAL				
	OPERATING	\$ 3,214,099	\$ 3,261,226	\$ 2,967,969	\$ 293,257
	NON RECURRING NON PROJECT	2,013,984	2,013,984	-	2,013,984
	WASTE RES LANDFILL DRAINAGE	-	-	150,000	(150,000)
	WASTE RES GAS PROBE EQUIP	-	-	160,000	(160,000)
	ALL FUNCTIONS	\$ 5,228,083	\$ 5,275,210	\$ 3,277,969	\$ 1,997,241
290	WASTE TIRE				
	OPERATING	\$ 4,748,332	\$ 4,751,611	\$ 4,751,611	\$ -
	TOTAL DEPARTMENT	\$ 9,976,415	\$ 10,026,821	\$ 8,029,580	\$ 1,997,241
700	FACILITIES MANAGEMENT				
100	GENERAL				
	OPERATING	\$ 33,102,468	\$ 33,472,078	\$ 33,147,043	\$ 325,035
	MAJOR MAINTENANCE OPERATING	8,577,906	8,577,906	8,577,906	-
	NON RECURRING NON PROJECT	517,664	692,664	91,830	600,834
	CENTRAL COURT BLDG	4,886,978	4,886,978	4,897,869	(10,891)
	LIFE SAFETY PROJECTS	2,100,000	2,100,000	2,057,080	42,920
	SECURITY BLDG	1,660,963	1,660,963	-	1,660,963
	SIMS RELOCATION	797,849	797,849	-	797,849
	SOUTH COURT TOWER	117,000	117,000	117,000	-
	WEST COURT BLDG	500,000	500,000	375,000	125,000
	ALL FUNCTIONS	\$ 52,260,828	\$ 52,805,438	\$ 49,263,728	\$ 3,541,710

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
255	DETENTION OPERATIONS				
	OPERATING	\$ 19,267,341	\$ 19,336,676	\$ 19,165,486	\$ 171,190
	NON RECURRING NON PROJECT	-	-	39,511	(39,511)
	MAJOR MAINTENANCE OPERATING	6,940,763	6,940,763	6,940,763	-
	DURANGO JAIL INFR IMPROVEMENTS	1,316,601	1,316,601	-	1,316,601
	4TH AVE JAIL MAINTENANCE	3,000,000	3,000,000	2,905,000	95,000
	LBJ COMPLEX	4,775,000	4,775,000	3,940,646	834,354
	ALL FUNCTIONS	\$ 35,299,705	\$ 35,369,040	\$ 32,991,406	\$ 2,377,634
	TOTAL DEPARTMENT	\$ 87,560,533	\$ 88,174,478	\$ 82,255,134	\$ 5,919,344
720	PROTECTIVE SERVICES				
100	GENERAL				
	OPERATING	\$ 3,719,757	\$ 3,856,867	\$ 3,861,489	\$ (4,622)
255	DETENTION OPERATIONS				
	OPERATING	\$ 48,942	\$ 48,942	\$ 48,942	\$ -
	TOTAL DEPARTMENT	\$ 3,768,699	\$ 3,905,809	\$ 3,910,431	\$ (4,622)
730	PROCUREMENT SERVICES				
100	GENERAL				
	OPERATING	\$ 2,283,205	\$ 2,375,946	\$ 2,412,871	\$ (36,925)
	NON RECURRING NON PROJECT	60,127	60,127	-	60,127
	ALL FUNCTIONS	\$ 2,343,332	\$ 2,436,073	\$ 2,412,871	\$ 23,202
673	REPROGRAPHICS				
	OPERATING	\$ 788,689	\$ 788,689	\$ 845,217	\$ (56,528)
	NON RECURRING NON PROJECT	-	-	70,000	(70,000)
	ALL FUNCTIONS	\$ 788,689	\$ 788,689	\$ 915,217	\$ (126,528)
	TOTAL DEPARTMENT	\$ 3,132,021	\$ 3,224,762	\$ 3,328,088	\$ (103,326)
740	EQUIPMENT SERVICES				
654	EQUIPMENT SERVICES				
	OPERATING	\$ 16,682,320	\$ 16,815,760	\$ 16,854,693	\$ (38,933)
	NON RECURRING NON PROJECT	591,000	591,000	857,000	(266,000)
	TOTAL DEPARTMENT	\$ 17,273,320	\$ 17,406,760	\$ 17,711,693	\$ (304,933)
750	RISK MANAGEMENT				
675	RISK MANAGEMENT				
	OPERATING	\$ 29,841,029	\$ 29,841,029	\$ 29,841,029	\$ -
676	COUNTY MANAGER RISK MANAGEMENT				
	NON RECURRING NON PROJECT	\$ 5,049,022	\$ 5,049,022	\$ 1,750,000	\$ 3,299,022
	TOTAL DEPARTMENT	\$ 34,890,051	\$ 34,890,051	\$ 31,591,029	\$ 3,299,022
790	ANIMAL CARE AND CONTROL				
100	GENERAL				
	OPERATING	\$ 258,954	\$ 258,954	\$ 258,954	\$ -
572	ANIMAL CONTROL LICENSE SHELTER				
	OPERATING	\$ 8,783,032	\$ 8,992,889	\$ 8,783,032	\$ 209,857
573	ANIMAL CONTROL GRANTS				
	OPERATING	\$ 1,363,711	\$ 1,519,668	\$ 1,539,157	\$ (19,489)
	NON RECURRING NON PROJECT	300,000	300,000	-	300,000
	ALL FUNCTIONS	\$ 1,663,711	\$ 1,819,668	\$ 1,539,157	\$ 280,511
574	ANIMAL CONTROL FIELD OPERATION				
	OPERATING	\$ 3,319,206	\$ 3,398,639	\$ 3,399,773	\$ (1,134)
	NON RECURRING NON PROJECT	284,721	284,721	378,192	(93,471)
	ALL FUNCTIONS	\$ 3,603,927	\$ 3,683,360	\$ 3,777,965	\$ (94,605)
	TOTAL DEPARTMENT	\$ 14,309,624	\$ 14,754,871	\$ 14,359,108	\$ 395,763
850	AIR QUALITY				
100	GENERAL				
	OPERATING	\$ 760,773	\$ 788,158	\$ 788,158	\$ -
	NON RECURRING NON PROJECT	397,540	397,540	-	397,540
	AIR QUAL MONITORING EQUIP	-	-	420,850	(420,850)
	ALL FUNCTIONS	\$ 1,158,313	\$ 1,185,698	\$ 1,209,008	\$ (23,310)
503	AIR QUALITY GRANT				
	OPERATING	\$ 3,924,954	\$ 3,924,954	\$ 4,106,337	\$ (181,383)

Appropriated Expenditures and Other Uses by Department, Fund and Function Class (continued)

		FY 2014 ADOPTED	FY 2014 REVISED	FY 2015 TENTATIVE	(INC.)/DEC FROM REV.
504	AIR QUALITY FEES				
	OPERATING	\$ 10,517,273	\$ 10,838,290	\$ 11,361,342	\$ (523,052)
	NON RECURRING NON PROJECT	1,632,993	1,632,993	1,743,828	(110,835)
	ALL FUNCTIONS	\$ 12,150,266	\$ 12,471,283	\$ 13,105,170	\$ (633,887)
	TOTAL DEPARTMENT	\$ 17,233,533	\$ 17,581,935	\$ 18,420,515	\$ (838,580)
860	PUBLIC HEALTH				
100	GENERAL				
	OPERATING	\$ 10,757,580	\$ 11,244,115	\$ 11,364,457	\$ (120,342)
265	PUBLIC HEALTH FEES				
	OPERATING	\$ 5,749,459	\$ 5,749,459	\$ 5,559,246	\$ 190,213
	NON RECURRING NON PROJECT	314,353	314,353	-	314,353
	ALL FUNCTIONS	\$ 6,063,812	\$ 6,063,812	\$ 5,559,246	\$ 504,566
532	PUBLIC HEALTH GRANTS				
	OPERATING	\$ 42,185,759	\$ 42,589,926	\$ 41,308,942	\$ 1,280,984
	TOTAL DEPARTMENT	\$ 59,007,151	\$ 59,897,853	\$ 58,232,645	\$ 1,665,208
880	ENVIRONMENTAL SERVICES				
100	GENERAL				
	OPERATING	\$ 3,882,968	\$ 3,982,333	\$ 4,183,258	\$ (200,925)
	NON RECURRING NON PROJECT	57,298	57,298	97,739	(40,441)
	ALL FUNCTIONS	\$ 3,940,266	\$ 4,039,631	\$ 4,280,997	\$ (241,366)
506	ENVIRONMTL SVCS ENV HEALTH				
	OPERATING	\$ 19,661,862	\$ 20,231,089	\$ 19,872,908	\$ 358,181
	NON RECURRING NON PROJECT	3,512,740	3,512,740	1,374,932	2,137,808
	ALL FUNCTIONS	\$ 23,174,602	\$ 23,743,829	\$ 21,247,840	\$ 2,495,989
	TOTAL DEPARTMENT	\$ 27,114,868	\$ 27,783,460	\$ 25,528,837	\$ 2,254,623
920	DEPUTY COUNTY MANAGER 920				
100	GENERAL				
	OPERATING	\$ 1,358,840	\$ 1,409,318	\$ 1,419,821	\$ (10,503)
940	ASSISTANT COUNTY MANAGER 940				
100	GENERAL				
	OPERATING	\$ 581,036	\$ 613,071	\$ 611,468	\$ 1,603
950	ASSISTANT COUNTY MANAGER 950				
100	GENERAL				
	OPERATING	\$ 404,312	\$ 421,076	\$ 419,793	\$ 1,283
	NON RECURRING NON PROJECT	797,624	797,624	534,097	263,527
	ALL FUNCTIONS	\$ 1,201,936	\$ 1,218,700	\$ 953,890	\$ 264,810
249	NON DEPARTMENTAL GRANT				
	NON RECURRING NON PROJECT	\$ 317,688	\$ 1,433,950	\$ 89,121	\$ 1,344,829
255	DETENTION OPERATIONS				
	OPERATING	\$ 404,698	\$ 418,258	\$ 394,478	\$ 23,780
	TOTAL DEPARTMENT	\$ 1,924,322	\$ 3,070,908	\$ 1,437,489	\$ 1,633,419
	TOTAL APPOINTED	\$ 2,053,002,242	\$ 2,012,886,464	\$ 1,801,760,730	\$ 211,125,734
980	ELIMINATIONS COUNTY				
900	GENERAL				
	OPERATING	\$ (361,763,321)	\$ (361,763,321)	\$ (366,284,238)	\$ 4,520,917
	NON RECURRING NON PROJECT	(250,956,133)	(258,271,597)	(79,167,797)	(179,103,800)
	TOTAL DEPARTMENT	\$ (612,719,454)	\$ (620,034,918)	\$ (445,452,035)	\$ (174,582,883)
	TOTAL MARICOPA COUNTY	\$ 2,208,474,790	\$ 2,219,704,663	\$ 2,211,128,982	\$ 8,575,681

Consolidated Expenditures and Other Uses by Fund Type / Department

ALL FUNDS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 78,727,307	\$ 82,211,979	\$ 88,959,148	\$ 87,641,597	\$ 91,419,165	\$ (2,460,017)	-2.8%
240 - JUSTICE COURTS	23,087,190	23,736,511	24,280,594	23,874,177	24,900,611	(620,017)	-2.6%
270 - JUVENILE PROBATION	53,725,797	54,771,793	59,810,588	56,669,744	60,104,042	(293,454)	-0.5%
800 - SUPERIOR COURT	87,986,717	93,186,512	95,674,786	94,571,803	99,882,017	(4,207,231)	-4.4%
SUBTOTAL	\$ 243,527,011	\$ 253,906,795	\$ 268,725,116	\$ 262,757,321	\$ 276,305,835	\$ (7,580,719)	-2.8%
ELECTED							
010 - BOARD OF SUPERVISORS DIST 1	\$ 336,069	\$ 354,968	\$ 363,733	\$ 363,435	\$ 361,973	\$ 1,760	0.5%
020 - BOARD OF SUPERVISORS DIST 2	351,303	354,968	363,733	362,348	361,973	1,760	0.5%
030 - BOARD OF SUPERVISORS DIST 3	322,001	354,968	363,733	352,538	361,973	1,760	0.5%
040 - BOARD OF SUPERVISORS DIST 4	333,447	354,968	363,733	358,466	361,973	1,760	0.5%
050 - BOARD OF SUPERVISORS DIST 5	328,798	354,968	363,733	357,461	361,973	1,760	0.5%
120 - ASSESSOR	21,917,022	22,927,345	23,748,798	23,063,043	23,977,875	(229,077)	-1.0%
140 - CALL CENTER	1,514,485	1,554,912	1,602,714	1,537,920	1,606,697	(3,983)	-0.2%
160 - CLERK OF THE SUPERIOR COURT	39,221,444	41,803,631	44,621,630	39,391,043	42,466,456	2,155,174	4.8%
190 - COUNTY ATTORNEY	83,764,154	93,227,867	100,570,413	94,873,012	99,378,196	1,192,217	1.2%
210 - ELECTIONS	18,741,835	10,927,966	13,476,943	13,756,400	21,826,747	(8,349,804)	-62.0%
250 - CONSTABLES	2,672,938	2,749,646	2,832,662	2,789,276	2,809,625	23,037	0.8%
360 - RECORDER	5,793,898	7,835,827	8,009,766	6,546,934	8,038,253	(28,487)	-0.4%
370 - EDUCATION SERVICE	14,302,419	28,134,711	28,184,604	25,327,123	31,261,692	(3,077,088)	-10.9%
430 - TREASURER	4,364,608	5,012,097	5,226,685	5,211,025	5,206,124	20,561	0.4%
500 - SHERIFF	274,059,079	298,336,365	328,035,121	315,844,570	340,132,922	(12,097,801)	-3.7%
SUBTOTAL	\$ 468,023,500	\$ 514,285,207	\$ 558,128,001	\$ 530,134,594	\$ 578,514,452	\$ (20,386,451)	-3.7%
APPOINTED							
060 - CLERK OF THE BOARD	\$ 1,189,167	\$ 1,437,029	\$ 1,471,452	\$ 1,157,213	\$ 1,447,540	\$ 23,912	1.6%
150 - EMERGENCY MANAGEMENT	1,671,337	1,888,633	1,895,861	1,800,742	1,873,441	22,420	1.2%
180 - FINANCE	2,746,938	2,769,592	2,867,197	2,630,786	2,772,594	94,603	3.3%
200 - COUNTY MANAGER	4,750,037	2,441,400	3,761,550	3,691,260	2,527,696	1,233,854	32.8%
220 - HUMAN SERVICES	58,706,323	64,589,846	68,818,741	59,734,214	62,859,557	5,959,184	8.7%
230 - INTERNAL AUDIT	1,726,013	1,734,205	1,799,238	1,676,419	1,799,337	(99)	0.0%
260 - CORRECTIONAL HEALTH	57,592,423	58,281,681	60,565,541	60,241,197	61,409,512	(843,971)	-1.4%
290 - MEDICAL EXAMINER	7,541,634	7,840,289	8,538,254	8,275,779	8,259,706	278,548	3.3%
300 - PARKS AND RECREATION	8,503,024	12,086,924	12,242,482	10,424,634	11,730,245	512,237	4.2%
310 - HUMAN RESOURCES	3,170,853	3,277,286	3,384,196	3,354,797	4,308,734	(924,538)	-27.3%
340 - PUBLIC FIDUCIARY	2,677,711	2,991,842	3,144,165	2,997,583	3,113,186	30,979	1.0%
390 - EMPLOYEE BENEFITS AND HEALTH	146,056,897	163,591,405	163,606,229	162,342,386	163,263,323	342,906	0.2%
410 - ENTERPRISE TECHNOLOGY	25,724,789	41,120,551	41,733,707	37,107,815	52,550,298	(10,816,591)	-25.9%
420 - INTEGRATED CRIM JUSTICE INFO	1,879,986	1,564,383	1,659,930	1,599,826	1,628,554	31,376	1.9%
440 - PLANNING AND DEVELOPMENT	7,786,855	8,926,038	9,141,313	9,008,978	9,932,218	(790,905)	-8.7%
460 - RESEARCH AND REPORTING	316,149	326,943	338,578	319,801	336,603	(25)	0.0%
470 - NON DEPARTMENTAL	786,236,436	1,156,799,512	1,094,423,132	798,293,090	877,563,850	216,859,282	19.8%
490 - MANAGEMENT AND BUDGET	2,072,874	2,278,881	2,333,598	2,256,656	2,382,650	(49,052)	-2.1%
520 - PUBLIC DEFENDER	34,760,343	36,392,446	39,968,992	39,328,868	40,587,364	(618,372)	-1.5%
540 - LEGAL DEFENDER	10,476,593	10,496,334	11,572,982	11,734,218	12,161,485	(588,503)	-5.1%
550 - LEGAL ADVOCATE	9,074,687	9,177,058	10,066,176	9,884,275	10,828,767	(762,591)	-7.6%
560 - CONTRACT COUNSEL	32,336,987	37,009,695	37,087,141	37,154,288	47,359,333	(10,272,192)	-27.7%
570 - PUBLIC ADVOCATE	6,470,306	6,888,167	7,512,074	7,817,979	9,226,145	(1,714,071)	-22.8%
640 - TRANSPORTATION	126,871,320	140,961,689	142,175,183	121,037,404	145,000,754	(2,825,571)	-2.0%
670 - WASTE RESOURCES AND RECYCLING	7,031,642	9,976,415	10,026,821	9,703,405	8,029,580	1,997,241	19.9%
700 - FACILITIES MANAGEMENT	66,068,363	87,560,533	88,174,478	67,449,477	82,255,134	5,919,344	6.7%
720 - PROTECTIVE SERVICES	3,523,813	3,768,699	3,905,809	3,812,483	3,910,431	(4,622)	-0.1%
730 - PROCUREMENT SERVICES	3,041,866	3,132,021	3,224,762	3,103,241	3,328,088	(103,326)	-3.2%
740 - EQUIPMENT SERVICES	18,026,758	17,273,320	17,406,760	18,794,781	17,711,693	(304,933)	-1.8%
750 - RISK MANAGEMENT	18,081,016	34,890,051	34,890,051	34,241,600	31,591,029	3,299,022	9.5%
790 - ANIMAL CARE AND CONTROL	15,087,626	14,309,624	14,754,871	14,684,714	14,359,108	395,763	2.7%
850 - AIR QUALITY	14,045,713	17,233,533	17,581,935	16,727,965	18,420,515	(838,580)	-4.8%
860 - PUBLIC HEALTH	54,879,576	59,007,151	59,897,853	57,390,516	58,232,645	1,665,208	2.8%
880 - ENVIRONMENTAL SERVICES	23,912,527	27,114,868	27,783,460	25,688,475	25,528,837	2,254,623	8.1%
920 - DEPUTY COUNTY MANAGER 920	826,288	1,358,840	1,447,973	1,326,087	1,419,821	28,152	1.9%
930 - DEPUTY COUNTY MANAGER 930	1,002,001	-	-	-	-	-	N/A
940 - ASSISTANT COUNTY MANAGER 940	248,078	581,036	613,071	584,890	611,468	1,603	0.3%
950 - ASSISTANT COUNTY MANAGER 950	2,511,697	1,924,322	3,070,908	2,135,958	1,437,489	1,633,419	53.2%
960 - ASSISTANT COUNTY MANAGER 960	87,143	-	-	-	-	-	N/A
SUBTOTAL	\$ 1,568,713,789	\$ 2,053,002,242	\$ 2,012,886,464	\$ 1,649,513,800	\$ 1,801,760,730	\$ 211,125,734	10.5%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (565,034,761)	\$ (612,719,454)	\$ (620,034,918)	\$ (620,614,760)	\$ (445,452,035)	\$ (174,582,883)	28.2%
SUBTOTAL	\$ (565,034,761)	\$ (612,719,454)	\$ (620,034,918)	\$ (620,614,760)	\$ (445,452,035)	\$ (174,582,883)	28.2%
MARICOPA COUNTY	\$ 1,715,229,539	\$ 2,208,474,790	\$ 2,219,704,663	\$ 1,821,790,955	\$ 2,211,128,982	\$ 8,575,681	0.4%

Consolidated Expenditures and Other Uses by Fund Type / Department
 (continued)

GENERAL FUND	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 50,706,692	\$ 41,835,539	\$ 46,605,366	\$ 46,597,919	\$ 48,285,266	\$ (1,679,900)	-3.6%
240 - JUSTICE COURTS	15,892,771	15,792,908	16,336,991	16,891,568	17,582,811	(1,245,820)	-7.6%
270 - JUVENILE PROBATION	16,063,682	15,428,434	17,079,686	16,870,047	17,378,824	(299,138)	-1.8%
800 - SUPERIOR COURT	75,303,517	76,093,152	78,405,503	79,143,974	83,999,594	(5,594,091)	-7.1%
SUBTOTAL	\$ 157,966,662	\$ 149,150,033	\$ 158,427,546	\$ 159,503,508	\$ 167,246,495	\$ (8,818,949)	-5.6%
ELECTED							
010 - BOARD OF SUPERVISORS DIST 1	\$ 336,069	\$ 354,968	\$ 363,733	\$ 363,435	\$ 361,973	\$ 1,760	0.5%
020 - BOARD OF SUPERVISORS DIST 2	351,303	354,968	363,733	362,348	361,973	1,760	0.5%
030 - BOARD OF SUPERVISORS DIST 3	322,001	354,968	363,733	352,538	361,973	1,760	0.5%
040 - BOARD OF SUPERVISORS DIST 4	333,447	354,968	363,733	358,466	361,973	1,760	0.5%
050 - BOARD OF SUPERVISORS DIST 5	328,798	354,968	363,733	357,461	361,973	1,760	0.5%
120 - ASSESSOR	21,917,022	22,927,345	23,748,798	23,063,043	23,977,875	(229,077)	-1.0%
140 - CALL CENTER	1,514,485	1,554,912	1,602,714	1,537,920	1,606,697	(3,983)	-0.2%
160 - CLERK OF THE SUPERIOR COURT	28,918,995	32,330,898	33,493,107	29,802,039	34,081,202	(588,095)	-1.8%
190 - COUNTY ATTORNEY	68,883,968	70,940,676	77,330,814	77,266,218	83,535,142	(6,204,328)	-8.0%
210 - ELECTIONS	18,613,570	8,746,417	11,295,394	11,169,482	20,965,594	(9,670,200)	-85.6%
250 - CONSTABLES	2,672,938	2,749,646	2,832,662	2,789,276	2,809,625	23,037	0.8%
360 - RECORDER	1,755,434	2,077,838	2,122,269	1,810,507	2,131,652	(9,383)	-0.4%
370 - EDUCATION SERVICE	2,247,182	3,511,902	3,559,024	3,513,764	2,657,408	901,616	25.3%
430 - TREASURER	4,364,608	4,707,756	4,922,344	4,906,684	4,901,783	20,561	0.4%
500 - SHERIFF	75,438,183	87,034,879	103,159,876	98,189,984	109,842,868	(6,682,992)	-6.5%
SUBTOTAL	\$ 227,998,003	\$ 238,357,109	\$ 265,885,667	\$ 255,843,165	\$ 288,319,711	\$ (22,434,044)	-8.4%
APPOINTED							
060 - CLERK OF THE BOARD	\$ 1,189,167	\$ 1,437,029	\$ 1,471,452	\$ 1,157,213	\$ 1,447,540	\$ 23,912	1.6%
150 - EMERGENCY MANAGEMENT	215,719	234,457	241,685	240,455	242,187	(502)	-0.2%
180 - FINANCE	2,746,938	2,769,592	2,867,197	2,630,786	2,772,594	94,603	3.3%
200 - COUNTY MANAGER	2,390,685	2,439,400	2,516,740	2,454,195	2,520,696	(3,956)	-0.2%
220 - HUMAN SERVICES	2,319,495	2,260,912	2,260,912	2,260,912	2,260,912	-	0.0%
230 - INTERNAL AUDIT	1,726,013	1,734,205	1,799,238	1,676,419	1,799,337	(99)	0.0%
260 - CORRECTIONAL HEALTH	3,056,264	3,123,860	3,181,117	3,171,075	3,180,331	786	0.0%
290 - MEDICAL EXAMINER	7,471,313	7,776,675	8,192,161	7,935,065	8,259,706	(67,545)	-0.8%
300 - PARKS AND RECREATION	1,069,239	3,000,512	3,000,512	2,633,008	1,279,802	1,720,710	57.3%
310 - HUMAN RESOURCES	3,170,853	3,277,286	3,384,196	3,354,797	4,308,734	(924,538)	-27.3%
340 - PUBLIC FIDUCIARY	2,677,711	2,991,842	3,144,165	2,997,583	3,113,186	30,979	1.0%
390 - EMPLOYEE BENEFITS AND HEALTH	214,147	241,588	256,412	256,412	258,539	(2,127)	-0.8%
410 - ENTERPRISE TECHNOLOGY	8,247,310	24,139,806	24,553,030	20,327,317	33,965,094	(9,412,064)	-38.3%
440 - PLANNING AND DEVELOPMENT	828,049	868,232	868,232	862,305	868,232	-	0.0%
460 - RESEARCH AND REPORTING	316,149	326,943	338,578	319,801	338,603	(25)	0.0%
470 - NON DEPARTMENTAL	505,797,471	662,009,781	615,920,345	574,016,958	532,110,729	83,809,616	13.6%
490 - MANAGEMENT AND BUDGET	2,072,874	2,278,881	2,333,598	2,256,656	2,382,650	(49,052)	-2.1%
520 - PUBLIC DEFENDER	33,181,399	33,974,467	37,551,013	37,557,044	38,669,313	(1,118,300)	-3.0%
540 - LEGAL DEFENDER	10,331,037	10,324,234	11,400,882	11,587,482	12,001,175	(600,293)	-5.3%
550 - LEGAL ADVOCATE	9,038,537	9,123,335	10,012,453	9,859,531	10,780,498	(768,045)	-7.7%
560 - CONTRACT COUNSEL	32,336,987	37,009,695	37,087,141	37,154,288	47,359,333	(10,272,192)	-27.7%
570 - PUBLIC ADVOCATE	6,470,306	6,888,167	7,512,074	7,817,979	9,226,145	(1,714,071)	-22.8%
670 - WASTE RESOURCES AND RECYCLING	2,540,106	5,228,083	5,275,210	4,966,782	3,277,969	1,997,241	37.9%
700 - FACILITIES MANAGEMENT	42,932,128	52,260,828	52,805,438	42,006,954	49,263,728	3,541,710	6.7%
720 - PROTECTIVE SERVICES	3,474,870	3,719,757	3,856,867	3,763,541	3,861,489	(4,622)	-0.1%
730 - PROCUREMENT SERVICES	2,267,846	2,343,332	2,436,073	2,288,313	2,412,871	23,202	1.0%
790 - ANIMAL CARE AND CONTROL	257,903	258,954	258,954	258,954	258,954	-	0.0%
850 - AIR QUALITY	1,144,028	1,158,313	1,185,698	1,185,698	1,209,008	(23,310)	-2.0%
860 - PUBLIC HEALTH	10,831,597	10,757,580	11,244,115	10,807,876	11,364,457	(120,342)	-1.1%
880 - ENVIRONMENTAL SERVICES	3,938,670	3,940,266	4,039,631	3,986,912	4,280,997	(241,366)	-6.0%
920 - DEPUTY COUNTY MANAGER 920	826,288	1,358,840	1,447,973	1,326,087	1,419,821	28,152	1.9%
940 - ASSISTANT COUNTY MANAGER 940	248,078	581,036	613,071	584,890	611,468	1,603	0.3%
950 - ASSISTANT COUNTY MANAGER 950	1,252,295	1,201,936	1,218,700	681,582	953,890	264,810	21.7%
960 - ASSISTANT COUNTY MANAGER 960	87,143	-	-	-	-	-	N/A
SUBTOTAL	\$ 706,668,615	\$ 901,039,824	\$ 864,274,863	\$ 804,384,870	\$ 798,059,988	\$ 66,214,875	7.7%
MARICOPA COUNTY	\$ 1,092,633,280	\$ 1,288,546,966	\$ 1,288,588,076	\$ 1,219,731,543	\$ 1,253,626,194	\$ 34,961,882	2.7%

**Consolidated Expenditures and Other Uses by Fund Type / Department
 (continued)**

SPECIAL REVENUE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
JUDICIAL							
110 - ADULT PROBATION	\$ 28,020,615	\$ 40,376,440	\$ 42,353,782	\$ 41,043,678	\$ 43,133,899	\$ (780,117)	-1.8%
240 - JUSTICE COURTS	7,194,419	7,943,603	7,943,603	6,982,609	7,317,800	625,803	7.9%
270 - JUVENILE PROBATION	37,662,115	39,343,359	42,730,902	39,799,697	42,725,218	5,684	0.0%
800 - SUPERIOR COURT	12,683,200	17,093,360	17,269,283	15,427,829	15,882,423	1,386,860	8.0%
SUBTOTAL	\$ 85,560,349	\$ 104,756,762	\$ 110,297,570	\$ 103,253,813	\$ 109,059,340	\$ 1,238,230	1.1%
ELECTED							
160 - CLERK OF THE SUPERIOR COURT	\$ 10,302,449	\$ 9,472,733	\$ 11,128,523	\$ 9,589,004	\$ 8,385,254	\$ 2,743,269	24.7%
190 - COUNTY ATTORNEY	14,880,186	22,287,191	23,239,599	17,606,794	15,843,054	7,396,545	31.8%
210 - ELECTIONS	128,265	2,181,549	2,181,549	2,586,918	861,153	1,320,396	60.5%
360 - RECORDER	4,038,464	5,757,989	5,887,497	4,736,427	5,906,601	(19,104)	-0.3%
370 - EDUCATION SERVICE	12,055,237	24,622,809	24,625,580	21,813,359	28,604,284	(3,978,704)	-16.2%
430 - TREASURER	-	304,341	304,341	304,341	304,341	-	0.0%
500 - SHERIFF	198,620,896	211,301,486	224,875,245	217,654,586	230,290,054	(5,414,809)	-2.4%
SUBTOTAL	\$ 240,025,497	\$ 275,928,098	\$ 292,242,334	\$ 274,291,429	\$ 290,194,741	\$ 2,047,593	0.7%
APPOINTED							
150 - EMERGENCY MANAGEMENT	\$ 1,455,618	\$ 1,654,176	\$ 1,654,176	\$ 1,560,287	\$ 1,631,254	\$ 22,922	1.4%
200 - COUNTY MANAGER	2,359,352	2,000	1,244,810	1,237,065	7,000	1,237,810	99.4%
220 - HUMAN SERVICES	56,386,828	62,328,934	66,557,829	57,473,302	60,598,645	5,959,184	9.0%
260 - CORRECTIONAL HEALTH	54,536,159	55,157,821	57,384,424	57,070,122	58,229,181	(844,757)	-1.5%
290 - MEDICAL EXAMINER	70,321	63,614	346,093	340,714	-	346,093	100.0%
300 - PARKS AND RECREATION	7,508,453	9,123,783	9,279,341	7,858,598	10,465,649	(1,186,308)	-12.8%
390 - EMPLOYEE BENEFITS AND HEALTH	6,147,650	7,405,038	7,405,038	6,948,980	7,323,579	81,459	1.1%
410 - ENTERPRISE TECHNOLOGY	-	-	-	-	1,019,055	(1,019,055)	N/A
420 - INTEGRATED CRIM JUSTICE INFO	1,879,986	1,564,383	1,659,930	1,599,826	1,628,554	31,376	1.9%
440 - PLANNING AND DEVELOPMENT	6,958,806	8,057,806	8,273,081	8,146,673	9,063,986	(790,905)	-9.6%
470 - NON DEPARTMENTAL	35,127,220	89,547,267	63,294,856	11,285,288	59,603,377	3,691,479	5.8%
520 - PUBLIC DEFENDER	1,578,944	2,417,979	2,417,979	1,771,824	1,918,051	499,928	20.7%
540 - LEGAL DEFENDER	145,556	172,100	172,100	146,736	160,310	11,790	6.9%
550 - LEGAL ADVOCATE	36,150	53,723	53,723	24,744	48,269	5,454	10.2%
640 - TRANSPORTATION	101,561,302	107,007,475	108,220,969	103,043,453	110,557,051	(2,336,082)	-2.2%
670 - WASTE RESOURCES AND RECYCLING	4,491,536	4,748,332	4,751,611	4,736,623	4,751,611	-	0.0%
700 - FACILITIES MANAGEMENT	23,136,235	35,299,705	35,369,040	25,442,523	32,991,406	2,377,634	6.7%
720 - PROTECTIVE SERVICES	48,943	48,942	48,942	48,942	48,942	-	0.0%
790 - ANIMAL CARE AND CONTROL	14,829,723	14,050,670	14,495,917	14,425,760	14,100,154	395,763	2.7%
850 - AIR QUALITY	12,901,685	16,075,220	16,396,237	15,542,267	17,211,507	(815,270)	-5.0%
860 - PUBLIC HEALTH	44,047,979	48,249,571	48,653,738	46,582,640	46,868,188	1,785,550	3.7%
880 - ENVIRONMENTAL SERVICES	19,973,857	23,174,602	23,743,829	21,701,563	21,247,840	2,495,989	10.5%
930 - DEPUTY COUNTY MANAGER 930	1,002,001	-	-	-	-	-	N/A
950 - ASSISTANT COUNTY MANAGER 950	1,259,402	722,386	1,852,208	1,454,376	483,599	1,368,609	73.9%
SUBTOTAL	\$ 397,443,706	\$ 486,925,527	\$ 473,275,871	\$ 388,442,306	\$ 459,957,208	\$ 13,318,663	2.8%
MARICOPA COUNTY	\$ 723,029,552	\$ 867,610,387	\$ 875,815,775	\$ 765,987,548	\$ 859,211,289	\$ 16,604,486	1.9%
DEBT SERVICES							
APPOINTED							
470 - NON DEPARTMENTAL	\$ 16,736,830	\$ 16,715,180	\$ 16,715,180	\$ 16,715,180	\$ 16,753,180	\$ (38,000)	-0.2%
SUBTOTAL	\$ 16,736,830	\$ 16,715,180	\$ 16,715,180	\$ 16,715,180	\$ 16,753,180	\$ (38,000)	-0.2%
MARICOPA COUNTY	\$ 16,736,830	\$ 16,715,180	\$ 16,715,180	\$ 16,715,180	\$ 16,753,180	\$ (38,000)	-0.2%
CAPITAL PROJECTS							
APPOINTED							
470 - NON DEPARTMENTAL	\$ 228,574,915	\$ 388,527,284	\$ 398,492,751	\$ 196,275,664	\$ 269,096,564	\$ 129,396,187	32.5%
640 - TRANSPORTATION	73,444,815	82,089,011	82,089,011	66,128,748	82,578,500	(489,489)	-0.6%
SUBTOTAL	\$ 302,019,730	\$ 470,616,295	\$ 480,581,762	\$ 262,404,412	\$ 351,675,064	\$ 128,906,698	26.8%
MARICOPA COUNTY	\$ 302,019,730	\$ 470,616,295	\$ 480,581,762	\$ 262,404,412	\$ 351,675,064	\$ 128,906,698	26.8%

**Consolidated Expenditures and Other Uses by Fund Type / Department
 (continued)**

INTERNAL SERVICES	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
APPOINTED							
390 - EMPLOYEE BENEFITS AND HEALTH	\$ 139,695,100	\$ 155,944,779	\$ 155,944,779	\$ 155,136,994	\$ 155,681,205	\$ 263,574	0.2%
410 - ENTERPRISE TECHNOLOGY	17,477,479	16,980,745	17,180,677	16,780,498	17,566,149	(385,472)	-2.2%
730 - PROCUREMENT SERVICES	774,020	788,689	788,689	814,928	915,217	(126,528)	-16.0%
740 - EQUIPMENT SERVICES	18,026,758	17,273,320	17,406,760	18,794,781	17,711,693	(304,933)	-1.8%
750 - RISK MANAGEMENT	18,081,016	34,890,051	34,890,051	34,241,600	31,591,029	3,299,022	9.5%
SUBTOTAL	\$ 194,054,373	\$ 225,877,584	\$ 226,210,956	\$ 225,768,801	\$ 223,465,293	\$ 2,745,663	1.2%
MARICOPA COUNTY	\$ 194,054,373	\$ 225,877,584	\$ 226,210,956	\$ 225,768,801	\$ 223,465,293	\$ 2,745,663	1.2%

ELIMINATIONS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
APPOINTED							
300 - PARKS AND RECREATION	\$ (74,668)	\$ (37,371)	\$ (37,371)	\$ (66,972)	\$ (15,206)	\$ (22,165)	59.3%
640 - TRANSPORTATION	(48,134,797)	(48,134,797)	(48,134,797)	(48,134,797)	(48,134,797)	-	0.0%
SUBTOTAL	\$ (48,209,465)	\$ (48,172,168)	\$ (48,172,168)	\$ (48,201,769)	\$ (48,150,003)	\$ (22,165)	0.0%
ELIMINATIONS							
980 - ELIMINATIONS COUNTY	\$ (565,034,761)	\$ (612,719,454)	\$ (620,034,918)	\$ (620,614,760)	\$ (445,452,035)	\$ (174,582,883)	28.2%
SUBTOTAL	\$ (565,034,761)	\$ (612,719,454)	\$ (620,034,918)	\$ (620,614,760)	\$ (445,452,035)	\$ (174,582,883)	28.2%
MARICOPA COUNTY	\$ (613,244,226)	\$ (660,891,622)	\$ (668,207,086)	\$ (668,816,529)	\$ (493,602,038)	\$ (174,605,048)	26.1%

Consolidated Expenditures and Other Uses by Department and Fund Type

	GENERAL	SPECIAL REVENUE	DEBT SERVICE	CAPITAL PROJECTS	INTERNAL SERVICE	SUBTOTAL	ELIMINATIONS	TOTAL
JUDICIAL								
110 - ADULT PROBATION	\$ 48,285,266	\$ 43,133,899	\$ -	\$ -	\$ -	\$ 91,419,165	\$ -	\$ 91,419,165
240 - JUSTICE COURTS	17,582,811	7,317,800	-	-	-	24,900,611	-	24,900,611
270 - JUVENILE PROBATION	17,378,824	42,725,218	-	-	-	60,104,042	-	60,104,042
800 - SUPERIOR COURT	83,999,594	15,882,423	-	-	-	99,882,017	-	99,882,017
SUBTOTAL	\$ 167,246,495	\$ 109,059,340	\$ -	\$ -	\$ -	\$ 276,305,835	\$ -	\$ 276,305,835
ELECTED								
010 - BOARD OF SUPERVISORS DIST 1	\$ 361,973	\$ -	\$ -	\$ -	\$ -	\$ 361,973	\$ -	\$ 361,973
020 - BOARD OF SUPERVISORS DIST 2	361,973	-	-	-	-	361,973	-	361,973
030 - BOARD OF SUPERVISORS DIST 3	361,973	-	-	-	-	361,973	-	361,973
040 - BOARD OF SUPERVISORS DIST 4	361,973	-	-	-	-	361,973	-	361,973
050 - BOARD OF SUPERVISORS DIST 5	361,973	-	-	-	-	361,973	-	361,973
120 - ASSESSOR	23,977,875	-	-	-	-	23,977,875	-	23,977,875
140 - CALL CENTER	1,606,697	-	-	-	-	1,606,697	-	1,606,697
160 - CLERK OF THE SUPERIOR COURT	34,081,202	8,385,254	-	-	-	42,466,456	-	42,466,456
190 - COUNTY ATTORNEY	83,535,142	15,843,054	-	-	-	99,378,196	-	99,378,196
210 - ELECTIONS	20,965,594	861,153	-	-	-	21,826,747	-	21,826,747
250 - CONSTABLES	2,809,625	-	-	-	-	2,809,625	-	2,809,625
360 - RECORDER	2,131,652	5,906,601	-	-	-	8,038,253	-	8,038,253
370 - EDUCATION SERVICE	2,657,408	28,604,284	-	-	-	31,261,692	-	31,261,692
430 - TREASURER	4,901,783	304,341	-	-	-	5,206,124	-	5,206,124
500 - SHERIFF	109,842,868	230,290,054	-	-	-	340,132,922	-	340,132,922
SUBTOTAL	\$ 288,319,711	\$ 290,194,741	\$ -	\$ -	\$ -	\$ 578,514,452	\$ -	\$ 578,514,452
APPOINTED								
060 - CLERK OF THE BOARD	\$ 1,447,540	\$ -	\$ -	\$ -	\$ -	\$ 1,447,540	\$ -	\$ 1,447,540
150 - EMERGENCY MANAGEMENT	242,187	1,631,254	-	-	-	1,873,441	-	1,873,441
180 - FINANCE	2,772,594	-	-	-	-	2,772,594	-	2,772,594
200 - COUNTY MANAGER	2,520,696	7,000	-	-	-	2,527,696	-	2,527,696
220 - HUMAN SERVICES	2,260,912	60,598,645	-	-	-	62,859,557	-	62,859,557
230 - INTERNAL AUDIT	1,799,337	-	-	-	-	1,799,337	-	1,799,337
260 - CORRECTIONAL HEALTH	3,180,331	58,229,181	-	-	-	61,409,512	-	61,409,512
290 - MEDICAL EXAMINER	8,259,706	-	-	-	-	8,259,706	-	8,259,706
300 - PARKS AND RECREATION	1,279,802	10,465,649	-	-	-	11,745,451	(15,206)	11,730,245
310 - HUMAN RESOURCES	4,308,734	-	-	-	-	4,308,734	-	4,308,734
340 - PUBLIC FIDUCIARY	3,113,186	-	-	-	-	3,113,186	-	3,113,186
390 - EMPLOYEE BENEFITS AND HEALTH	258,539	7,323,579	-	-	155,681,205	163,263,323	-	163,263,323
410 - ENTERPRISE TECHNOLOGY	33,965,094	1,019,055	-	-	17,566,149	52,550,298	-	52,550,298
420 - INTEGRATED CRIM JUSTICE INFO	-	1,628,554	-	-	-	1,628,554	-	1,628,554
440 - PLANNING AND DEVELOPMENT	868,232	9,063,986	-	-	-	9,932,218	-	9,932,218
460 - RESEARCH AND REPORTING	338,603	-	-	-	-	338,603	-	338,603
470 - NON DEPARTMENTAL	532,110,729	59,603,377	16,753,180	269,096,564	-	877,563,850	-	877,563,850
490 - MANAGEMENT AND BUDGET	2,382,650	-	-	-	-	2,382,650	-	2,382,650
520 - PUBLIC DEFENDER	38,669,313	1,918,051	-	-	-	40,587,364	-	40,587,364
540 - LEGAL DEFENDER	12,001,175	160,310	-	-	-	12,161,485	-	12,161,485
550 - LEGAL ADVOCATE	10,780,498	48,269	-	-	-	10,828,767	-	10,828,767
560 - CONTRACT COUNSEL	47,359,333	-	-	-	-	47,359,333	-	47,359,333
570 - PUBLIC ADVOCATE	9,226,145	-	-	-	-	9,226,145	-	9,226,145
640 - TRANSPORTATION	-	110,557,051	-	82,578,500	-	193,135,551	(48,134,797)	145,000,754
670 - WASTE RESOURCES AND RECYCLING	3,277,969	4,751,611	-	-	-	8,029,580	-	8,029,580
700 - FACILITIES MANAGEMENT	49,263,728	32,991,406	-	-	-	82,255,134	-	82,255,134
720 - PROTECTIVE SERVICES	3,861,489	48,942	-	-	-	3,910,431	-	3,910,431
730 - PROCUREMENT SERVICES	2,412,871	-	-	-	915,217	3,328,088	-	3,328,088
740 - EQUIPMENT SERVICES	-	-	-	-	17,711,693	17,711,693	-	17,711,693
750 - RISK MANAGEMENT	-	-	-	-	31,591,029	31,591,029	-	31,591,029
790 - ANIMAL CARE AND CONTROL	258,954	14,100,154	-	-	-	14,359,108	-	14,359,108
850 - AIR QUALITY	1,209,008	17,211,507	-	-	-	18,420,515	-	18,420,515
860 - PUBLIC HEALTH	11,364,457	46,868,188	-	-	-	58,232,645	-	58,232,645
880 - ENVIRONMENTAL SERVICES	4,280,997	21,247,840	-	-	-	25,528,837	-	25,528,837
920 - DEPUTY COUNTY MANAGER 920	1,419,821	-	-	-	-	1,419,821	-	1,419,821
940 - ASSISTANT COUNTY MANAGER 940	611,468	-	-	-	-	611,468	-	611,468
950 - ASSISTANT COUNTY MANAGER 950	953,890	483,599	-	-	-	1,437,489	-	1,437,489
SUBTOTAL	\$ 798,059,988	\$ 459,957,208	\$ 16,753,180	\$ 351,675,064	\$ 223,465,293	\$ 1,849,910,733	\$ (48,150,003)	\$ 1,801,760,730
980 - ELIMINATIONS COUNTY	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (445,452,035)	\$ (445,452,035)
MARICOPA COUNTY	\$ 1,253,626,194	\$ 859,211,289	\$ 16,753,180	\$ 351,675,064	\$ 223,465,293	\$ 2,704,731,020	\$ (493,602,038)	\$ 2,211,128,982

Consolidated Expenditures and Other Uses by Category and Fund Type

ALL FUNDS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 599,091,597	\$ 624,087,209	\$ 681,961,961	\$ 667,874,872	\$ 700,324,617	\$ (18,362,656)	-2.7%
0705 - TEMPORARY PAY	3,322,335	2,888,187	3,801,705	3,715,945	6,416,546	(2,614,841)	-68.8%
0710 - OVERTIME	9,395,228	7,101,983	9,265,263	9,558,151	10,944,140	(1,678,877)	-18.1%
0750 - FRINGE BENEFITS	241,036,393	261,027,856	275,847,770	266,202,228	282,865,328	(7,017,558)	-2.5%
0790 - OTHER PERSONAL SERVICES	20,767,325	56,965,121	15,889,432	8,323,603	32,743,280	(16,853,848)	-106.1%
0795 - PERSONNEL SERVICES ALLOC-OUT	(94,290,821)	(100,056,165)	(104,967,583)	(101,739,441)	(105,093,535)	125,952	0.1%
0796 - PERSONNEL SERVICES ALLOC-IN	94,588,548	98,868,922	103,652,146	98,500,978	105,106,009	(1,453,863)	-1.4%
SUBTOTAL	\$ 873,910,605	\$ 950,883,113	\$ 985,450,694	\$ 952,436,336	\$ 1,033,306,385	\$ (47,855,691)	-4.9%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 45,680,484	\$ 43,389,042	\$ 48,307,410	\$ 45,540,232	\$ 49,634,633	\$ (1,327,223)	-2.7%
0802 - MEDICAL SUPPLIES	9,102,811	10,147,114	10,319,678	9,325,289	8,784,017	1,535,661	14.9%
0803 - FUEL	10,181,790	10,179,764	10,175,379	9,194,427	9,121,822	1,053,557	10.4%
0804 - NON-CAPITAL EQUIPMENT	17,948,940	11,492,779	13,606,552	10,316,330	19,550,760	(5,944,208)	-43.7%
0805 - SUPPLIES-ALLOCATION OUT	(5,001,107)	(5,454,865)	(5,462,415)	(5,573,549)	(5,081,514)	(380,901)	-7.0%
0806 - SUPPLIES-ALLOCATION IN	5,092,994	5,172,715	5,192,462	5,192,129	5,504,989	(312,527)	-6.0%
SUBTOTAL	\$ 83,005,912	\$ 74,926,549	\$ 82,139,066	\$ 73,994,858	\$ 87,514,707	\$ (5,375,641)	-6.5%
SERVICES							
0810 - LEGAL SERVICES	\$ 50,457,829	\$ 58,019,248	\$ 58,595,264	\$ 52,794,551	\$ 65,256,519	\$ (6,661,255)	-11.4%
0811 - HEALTH CARE SERVICES	37,377,064	56,034,393	56,537,304	51,839,727	58,495,972	(1,958,668)	-3.5%
0812 - OTHER SERVICES	137,433,299	286,537,088	254,413,796	172,979,644	284,034,544	(29,620,748)	-11.6%
0820 - RENT AND OPERATING LEASES	18,009,107	24,278,925	24,389,784	18,220,981	21,029,148	3,360,636	13.8%
0825 - REPAIRS AND MAINTENANCE	71,624,457	93,985,576	94,291,692	76,417,184	92,721,981	1,569,711	1.7%
0830 - INTERGOVERNMENTAL PAYMENTS	239,089,376	250,451,775	251,303,505	238,609,522	245,041,125	6,262,380	2.5%
0839 - INTERNAL SERVICE CHARGES	(7,078,488)	(7,084,666)	(6,855,041)	(7,180,552)	(6,579,587)	(275,454)	-4.0%
0841 - TRAVEL	4,010,074	4,501,168	4,538,305	4,413,542	4,522,474	15,831	0.3%
0842 - EDUCATION AND TRAINING	4,022,199	5,445,950	5,631,688	3,867,078	4,973,426	658,262	11.7%
0843 - POSTAGE/FREIGHT/SHIPPING	5,762,911	4,395,686	4,849,136	4,481,611	5,546,764	(697,628)	-14.4%
0845 - SUPPORT AND CARE OF PERSONS	1,122,364	1,954,984	2,134,764	1,686,824	2,033,461	101,303	4.7%
0850 - UTILITIES	31,807,044	34,502,238	34,507,804	32,055,061	32,734,143	1,773,661	5.1%
0872 - SERVICES-ALLOCATION OUT	(7,704,070)	(11,403,767)	(11,396,509)	(8,254,684)	(10,963,799)	(432,710)	-3.8%
0873 - SERVICES-ALLOCATION IN	6,955,214	11,137,362	11,345,123	8,252,545	11,492,238	(147,115)	-1.3%
SUBTOTAL	\$ 592,888,380	\$ 812,755,960	\$ 784,286,615	\$ 650,183,034	\$ 810,338,409	\$ (26,051,794)	-3.3%
CAPITAL							
0910 - LAND	\$ 4,861,444	\$ 13,602,500	\$ 11,057,500	\$ 16,530,992	\$ 8,295,000	\$ 2,762,500	25.0%
0915 - BUILDINGS AND IMPROVEMENTS	54,463,114	101,370,341	101,370,341	32,202,318	57,063,590	44,306,751	43.7%
0920 - CAPITAL EQUIPMENT	30,376,269	173,097,920	170,739,904	27,578,914	122,600,319	48,139,585	28.2%
0930 - VEHICLES & CONSTRUCTION EQUIP	11,317,692	12,905,443	16,238,079	18,641,788	18,070,965	(1,832,886)	-11.3%
0940 - INFRASTRUCTURE	47,653,894	52,253,511	51,743,011	33,330,508	56,629,000	(4,885,989)	-9.4%
0950 - DEBT SERVICE	16,757,312	16,730,180	16,730,180	16,719,580	16,768,180	(38,000)	-0.2%
0955 - CAPITAL-ALLOCATION OUT	(199,718)	(380,088)	(380,088)	(367,979)	(170,970)	(209,118)	-55.0%
0956 - CAPITAL-ALLOCATION IN	194,635	329,361	329,361	540,606	713,397	(384,036)	-116.6%
SUBTOTAL	\$ 165,424,642	\$ 369,909,168	\$ 367,828,288	\$ 145,176,727	\$ 279,969,481	\$ 87,858,807	23.9%
TOTAL USES	\$ 1,715,229,539	\$ 2,208,474,790	\$ 2,219,704,663	\$ 1,821,790,955	\$ 2,211,128,982	\$ 8,575,681	0.4%

Consolidated Expenditures and Other Uses by Category and Fund Type
 (continued)

GENERAL FUND	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 341,935,007	\$ 343,282,973	\$ 379,569,677	\$ 372,792,104	\$ 391,554,212	\$ (11,984,535)	-3.2%
0705 - TEMPORARY PAY	2,666,633	2,008,919	2,307,659	2,214,550	4,146,687	(1,839,028)	-79.7%
0710 - OVERTIME	3,620,869	2,504,411	4,276,838	3,959,323	6,320,219	(2,043,381)	-47.8%
0750 - FRINGE BENEFITS	136,057,118	143,907,311	153,664,313	148,324,139	158,957,310	(5,292,997)	-3.4%
0790 - OTHER PERSONNEL SERVICES	10,916,842	46,878,862	11,072,044	5,485,792	23,600,834	(12,528,790)	-113.2%
0795 - PERSONNEL SERVICES ALLOC-OUT	(69,596,466)	(74,224,449)	(77,004,023)	(74,710,225)	(80,024,734)	3,020,711	3.9%
0796 - PERSONNEL SERVICES ALLOC-IN	14,415,624	12,741,428	13,494,054	13,047,260	14,140,533	(646,479)	-4.8%
SUBTOTAL	\$ 440,015,627	\$ 477,099,455	\$ 487,380,562	\$ 471,112,943	\$ 518,695,061	\$ (31,314,499)	-6.4%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 12,120,891	\$ 11,118,119	\$ 13,795,676	\$ 13,308,519	\$ 12,378,983	\$ 1,416,693	10.3%
0802 - MEDICAL SUPPLIES	1,267,534	1,183,208	1,211,239	1,201,253	1,029,592	181,647	15.0%
0803 - FUEL	4,176,725	4,483,768	4,494,251	4,113,586	4,553,507	(59,256)	-1.3%
0804 - NON-CAPITAL EQUIPMENT	2,294,695	4,381,509	5,672,722	4,693,333	10,128,217	(4,455,495)	-78.5%
0805 - SUPPLIES-ALLOCATION OUT	(2,291,383)	(2,892,568)	(2,900,068)	(2,891,558)	(2,811,400)	(88,668)	-3.1%
0806 - SUPPLIES-ALLOCATION IN	748,005	522,655	530,164	528,205	773,956	(243,792)	-46.0%
SUBTOTAL	\$ 18,316,467	\$ 18,796,691	\$ 22,803,984	\$ 20,953,338	\$ 26,052,855	\$ (3,248,871)	-14.2%
SERVICES							
0810 - LEGAL SERVICES	\$ 44,542,255	\$ 50,125,843	\$ 50,699,059	\$ 48,692,763	\$ 59,486,252	\$ (8,787,193)	-17.3%
0811 - HEALTH CARE SERVICES	2,443,761	3,321,228	3,308,822	2,610,373	3,151,013	157,809	4.8%
0812 - OTHER SERVICES	34,712,288	71,703,612	52,637,408	26,721,146	87,950,102	(35,312,694)	-67.1%
0820 - RENT AND OPERATING LEASES	9,250,227	10,179,653	10,190,553	9,633,065	8,680,485	1,510,068	14.8%
0825 - REPAIRS AND MAINTENANCE	34,574,265	46,857,943	46,571,814	38,178,553	44,995,201	1,576,613	3.4%
0830 - INTERGOVERNMENTAL PAYMENTS	225,193,583	228,116,656	228,116,656	225,616,155	226,477,196	1,639,460	0.7%
0839 - INTERNAL SERVICE CHARGES	7,328,091	7,444,900	7,466,679	8,033,422	5,974,236	1,492,443	20.0%
0841 - TRAVEL	1,669,858	1,708,860	1,701,477	1,742,891	1,925,901	(224,424)	-13.2%
0842 - EDUCATION AND TRAINING	2,477,592	2,688,522	2,651,965	2,229,302	2,773,827	(121,862)	-4.6%
0843 - POSTAGE/FREIGHT/SHIPPING	4,952,562	3,536,283	4,001,340	3,734,409	4,799,823	(798,483)	-20.0%
0845 - SUPPORT AND CARE OF PERSONS	436,869	609,940	609,940	481,716	734,155	(124,215)	-20.4%
0850 - UTILITIES	10,601,838	12,106,126	12,105,406	10,760,090	10,871,628	1,233,778	10.2%
0872 - SERVICES-ALLOCATION OUT	(4,904,274)	(4,457,895)	(4,461,395)	(4,773,453)	(4,314,552)	(146,843)	-3.3%
0873 - SERVICES-ALLOCATION IN	2,001,758	2,195,876	2,241,033	2,165,636	1,926,737	314,296	14.0%
SUBTOTAL	\$ 375,280,673	\$ 436,137,547	\$ 417,840,757	\$ 375,826,068	\$ 455,432,004	\$ (37,591,247)	-9.0%
CAPITAL							
0910 - LAND	\$ -	\$ -	\$ -	\$ 39,940	\$ -	\$ -	N/A
0915 - BUILDINGS AND IMPROVEMENTS	40,290	2,225,210	2,225,210	636,786	-	2,225,210	100.0%
0920 - CAPITAL EQUIPMENT	3,411,526	2,462,782	3,298,378	5,004,939	4,470,972	(1,172,594)	-35.6%
0930 - VEHICLES & CONSTRUCTION EQUIP	3,903,562	6,007,200	9,155,604	10,799,299	11,255,749	(2,100,145)	-22.9%
0940 - INFRASTRUCTURE	-	10,000	10,000	-	10,000	-	0.0%
0950 - DEBT SERVICE	2,910	15,000	15,000	4,400	15,000	-	0.0%
0955 - CAPITAL-ALLOCATION OUT	-	-	-	-	(50,664)	50,664	N/A
0956 - CAPITAL-ALLOCATION IN	58,701	26,548	26,548	47,012	20,139	6,409	24.1%
SUBTOTAL	\$ 7,416,989	\$ 10,746,740	\$ 14,730,740	\$ 16,532,376	\$ 15,721,196	\$ (990,456)	-6.7%
ALL EXPENDITURES	\$ 841,029,756	\$ 942,780,433	\$ 942,756,043	\$ 884,424,725	\$ 1,015,901,116	\$ (73,145,073)	-7.8%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 251,603,524	\$ 345,766,533	\$ 345,832,033	\$ 335,306,818	\$ 237,725,078	\$ 108,106,955	31.3%
ALL OTHER FINANCING USES	\$ 251,603,524	\$ 345,766,533	\$ 345,832,033	\$ 335,306,818	\$ 237,725,078	\$ 108,106,955	31.3%
TOTAL USES	\$ 1,092,633,280	\$ 1,288,546,966	\$ 1,288,588,076	\$ 1,219,731,543	\$ 1,253,626,194	\$ 34,961,882	2.7%

Consolidated Expenditures and Other Uses by Category and Fund Type
 (continued)

SPECIAL REVENUE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 248,695,153	\$ 271,928,476	\$ 293,099,832	\$ 285,907,946	\$ 298,967,115	\$ (5,867,283)	-2.0%
0705 - TEMPORARY PAY	572,223	847,235	1,454,991	1,462,694	2,259,459	(804,468)	-55.3%
0710 - OVERTIME	5,477,659	4,405,307	4,796,160	5,333,241	4,377,002	419,158	8.7%
0750 - FRINGE BENEFITS	101,786,218	113,806,337	118,797,514	114,474,826	120,349,397	(1,551,883)	-1.3%
0790 - OTHER PERSONNEL SERVICES	9,562,803	10,075,122	4,806,251	2,803,413	9,065,402	(4,259,151)	-88.6%
0795 - PERSONNEL SERVICES ALLOC-OUT	(24,056,993)	(24,655,998)	(26,754,379)	(26,230,437)	(24,185,347)	(2,569,032)	-9.6%
0796 - PERSONNEL SERVICES ALLOC-IN	74,188,985	80,303,726	83,076,203	80,571,785	83,026,273	49,930	0.1%
SUBTOTAL	\$ 416,226,048	\$ 456,710,205	\$ 479,276,572	\$ 464,323,468	\$ 493,859,301	\$ (14,582,729)	-3.0%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 26,821,877	\$ 28,369,140	\$ 30,609,951	\$ 26,634,679	\$ 27,443,444	\$ 3,166,507	10.3%
0802 - MEDICAL SUPPLIES	7,835,277	8,743,480	8,888,013	8,103,747	7,708,177	1,179,836	13.3%
0803 - FUEL	3,646,180	3,700,906	3,686,038	3,351,249	3,655,908	30,130	0.8%
0804 - NON-CAPITAL EQUIPMENT	3,373,664	6,985,168	7,807,728	5,133,554	3,547,371	4,260,357	54.6%
0805 - SUPPLIES-ALLOCATION OUT	(2,709,724)	(2,562,297)	(2,562,347)	(2,681,991)	(2,270,114)	(292,233)	-11.4%
0806 - SUPPLIES-ALLOCATION IN	4,303,650	4,619,498	4,631,736	4,635,093	4,707,244	(75,508)	-1.6%
SUBTOTAL	\$ 43,270,924	\$ 49,855,895	\$ 53,061,119	\$ 45,176,331	\$ 44,792,030	\$ 8,269,089	15.6%
SERVICES							
0810 - LEGAL SERVICES	\$ 712,892	\$ 813,893	\$ 816,693	\$ 712,292	\$ 715,267	\$ 101,426	12.4%
0811 - HEALTH CARE SERVICES	20,941,290	24,094,509	24,643,590	24,196,446	23,595,171	1,048,419	4.3%
0812 - OTHER SERVICES	57,193,578	139,700,545	121,120,590	62,226,704	111,388,625	9,731,965	8.0%
0820 - RENT AND OPERATING LEASES	8,080,698	8,577,436	8,677,395	8,507,730	9,449,819	(772,424)	-8.9%
0825 - REPAIRS AND MAINTENANCE	27,034,619	42,737,964	43,265,709	28,071,282	40,051,713	3,213,996	7.4%
0830 - INTERGOVERNMENTAL PAYMENTS	13,440,172	21,827,119	22,786,466	12,589,240	18,165,716	4,620,750	20.3%
0839 - INTERNAL SERVICE CHARGES	23,598,969	25,403,444	25,594,594	26,930,546	27,645,486	(2,050,892)	-8.0%
0841 - TRAVEL	2,291,300	2,630,942	2,675,462	2,639,126	2,558,853	116,609	4.4%
0842 - EDUCATION AND TRAINING	1,490,964	2,243,142	2,465,437	1,574,653	2,118,590	346,847	14.1%
0843 - POSTAGE/FREIGHT/SHIPPING	786,821	837,220	825,613	687,020	717,018	108,595	13.2%
0845 - SUPPORT AND CARE OF PERSONS	685,495	1,345,044	1,524,824	1,205,108	1,299,306	225,518	14.8%
0850 - UTILITIES	13,067,193	14,923,445	14,940,449	13,698,128	14,355,432	585,017	3.9%
0872 - SERVICES-ALLOCATION OUT	(2,799,796)	(6,783,818)	(6,773,060)	(3,413,712)	(6,649,247)	(123,813)	-1.8%
0873 - SERVICES-ALLOCATION IN	4,583,440	8,690,862	8,853,466	5,759,766	9,478,755	(625,289)	-7.1%
SUBTOTAL	\$ 171,107,635	\$ 287,041,747	\$ 271,417,228	\$ 185,384,329	\$ 254,890,504	\$ 16,526,724	6.1%
CAPITAL							
0910 - LAND	\$ 7,365	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 1,000,000	100.0%
0915 - BUILDINGS AND IMPROVEMENTS	1,340,171	2,600,282	2,600,282	422,776	407,000	2,193,282	84.3%
0920 - CAPITAL EQUIPMENT	6,115,610	7,306,088	5,180,172	5,311,987	5,220,334	(40,162)	-0.8%
0930 - VEHICLES & CONSTRUCTION EQUIP	7,114,763	6,578,243	6,762,475	7,642,489	6,493,216	269,259	4.0%
0940 - INFRASTRUCTURE	-	35,000	35,000	10,000	-	35,000	100.0%
0950 - DEBT SERVICE	17,572	-	-	-	-	-	N/A
0955 - CAPITAL-ALLOCATION OUT	(199,718)	(380,088)	(380,088)	(367,979)	(120,306)	(259,782)	-68.3%
0956 - CAPITAL-ALLOCATION IN	135,934	302,813	302,813	493,594	693,258	(390,445)	-128.9%
SUBTOTAL	\$ 14,531,697	\$ 17,442,338	\$ 15,500,654	\$ 14,512,867	\$ 12,693,502	\$ 2,807,152	18.1%
ALL EXPENDITURES	\$ 645,136,304	\$ 811,050,185	\$ 819,255,573	\$ 709,396,995	\$ 806,235,337	\$ 13,020,236	1.6%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 77,893,248	\$ 56,560,202	\$ 56,560,202	\$ 56,590,553	\$ 52,975,952	\$ 3,584,250	6.3%
ALL OTHER FINANCING USES	\$ 77,893,248	\$ 56,560,202	\$ 56,560,202	\$ 56,590,553	\$ 52,975,952	\$ 3,584,250	6.3%
TOTAL USES	\$ 723,029,552	\$ 867,610,387	\$ 875,815,775	\$ 765,987,548	\$ 859,211,289	\$ 16,604,486	1.9%

DEBT SERVICE	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
CAPITAL							
0950 - DEBT SERVICE	\$ 16,736,830	\$ 16,715,180	\$ 16,715,180	\$ 16,715,180	\$ 16,753,180	\$ (38,000)	-0.2%
TOTAL USES	\$ 16,736,830	\$ 16,715,180	\$ 16,715,180	\$ 16,715,180	\$ 16,753,180	\$ (38,000)	-0.2%

**Consolidated Expenditures and Other Uses by Category and Fund Type
 (continued)**

CAPITAL PROJECTS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 526,926	\$ -	\$ -	\$ 517,105	\$ -	\$ -	N/A
0710 - OVERTIME	-	-	-	444	-	-	N/A
0750 - FRINGE BENEFITS	163,773	-	-	172,596	-	-	N/A
0790 - OTHER PERSONNEL SERVICES	50	-	-	86	-	-	N/A
0795 - PERSONNEL SERVICES ALLOC-OUT	452	-	-	-	-	-	N/A
0796 - PERSONNEL SERVICES ALLOC-IN	4,577,240	4,098,148	5,339,598	3,201,646	6,277,226	(937,628)	-17.6%
SUBTOTAL	\$ 5,268,441	\$ 4,098,148	\$ 5,339,598	\$ 3,891,877	\$ 6,277,226	\$ (937,628)	-17.6%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 1,481,237	\$ 150,000	\$ 150,000	\$ 467,658	\$ 5,581,226	\$ (5,431,226)	-3620.8%
0803 - FUEL	903	-	-	-	-	-	N/A
0804 - NON-CAPITAL EQUIPMENT	12,024,923	-	-	368,560	5,479,200	(5,479,200)	N/A
SUBTOTAL	\$ 13,507,063	\$ 150,000	\$ 150,000	\$ 836,218	\$ 11,060,426	\$ (10,910,426)	-7273.6%
SERVICES							
0810 - LEGAL SERVICES	\$ 290,171	\$ -	\$ -	\$ 36,731	\$ -	\$ -	N/A
0811 - HEALTH CARE SERVICES	-	995,336	995,336	970,443	-	995,336	100.0%
0812 - OTHER SERVICES	24,001,641	38,070,290	43,667,539	49,686,383	55,110,516	(11,442,977)	-26.2%
0820 - RENT AND OPERATING LEASES	614,861	5,447,360	5,447,360	10,095	2,807,360	2,640,000	48.5%
0825 - REPAIRS AND MAINTENANCE	7,719,244	1,686,081	1,686,081	7,328,304	4,807,096	(3,121,015)	-185.1%
0830 - INTERGOVERNMENTAL PAYMENTS	5,245	-	-	-	-	-	N/A
0839 - INTERNAL SERVICE CHARGES	215,668	-	-	-	-	-	N/A
0841 - TRAVEL	27,481	128,750	128,750	3,651	-	128,750	100.0%
0842 - EDUCATION AND TRAINING	11,455	450,000	450,000	-	-	450,000	100.0%
0843 - POSTAGE/FREIGHT/SHIPPING	346	-	-	25,832	-	-	N/A
0850 - UTILITIES	236,477	12,000	12,000	97,465	-	12,000	100.0%
SUBTOTAL	\$ 33,122,589	\$ 46,789,817	\$ 52,387,066	\$ 58,158,904	\$ 62,724,972	\$ (10,337,906)	-19.7%
CAPITAL							
0910 - LAND	\$ 4,854,079	\$ 12,602,500	\$ 10,057,500	\$ 15,491,052	\$ 8,295,000	\$ 1,762,500	17.5%
0915 - BUILDINGS AND IMPROVEMENTS	53,082,653	96,544,849	96,544,849	31,142,756	56,656,590	39,888,259	41.3%
0920 - CAPITAL EQUIPMENT	20,436,517	162,841,312	161,773,616	17,011,975	111,899,013	49,874,603	30.8%
0930 - VEHICLES & CONSTRUCTION EQUIP	-	80,000	80,000	-	-	80,000	100.0%
0940 - INFRASTRUCTURE	47,653,894	52,208,511	51,698,011	33,320,508	56,619,000	(4,920,989)	-9.5%
SUBTOTAL	\$ 126,027,143	\$ 324,277,172	\$ 320,153,976	\$ 96,966,291	\$ 233,469,603	\$ 86,684,373	27.1%
ALL EXPENDITURES	\$ 177,925,236	\$ 375,315,137	\$ 378,030,640	\$ 159,853,290	\$ 313,532,227	\$ 64,498,413	17.1%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ 124,094,494	\$ 95,301,158	\$ 102,551,122	\$ 102,551,122	\$ 38,142,837	\$ 64,408,285	62.8%
ALL OTHER FINANCING USES	\$ 124,094,494	\$ 95,301,158	\$ 102,551,122	\$ 102,551,122	\$ 38,142,837	\$ 64,408,285	62.8%
TOTAL USES	\$ 302,019,730	\$ 470,616,295	\$ 480,581,762	\$ 262,404,412	\$ 351,675,064	\$ 128,906,698	26.8%

**Consolidated Expenditures and Other Uses by Category and Fund Type
 (continued)**

INTERNAL SERVICE FUNDS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
PERSONAL SERVICES							
0701 - REGULAR PAY	\$ 7,934,511	\$ 8,875,760	\$ 9,292,452	\$ 8,657,717	\$ 9,803,290	\$ (510,838)	-5.5%
0705 - TEMPORARY PAY	83,479	32,033	39,055	38,701	10,400	28,655	73.4%
0710 - OVERTIME	296,700	192,265	192,265	265,143	246,919	(54,654)	-28.4%
0750 - FRINGE BENEFITS	3,029,284	3,314,208	3,385,943	3,230,667	3,558,621	(172,678)	-5.1%
0790 - OTHER PERSONNEL SERVICES	287,630	11,137	11,137	34,312	77,044	(65,907)	-591.8%
0795 - PERSONNEL SERVICES ALLOC-OUT	(637,814)	(1,175,718)	(1,209,181)	(798,779)	(883,454)	(325,727)	-26.9%
0796 - PERSONNEL SERVICES ALLOC-IN	1,406,699	1,725,620	1,742,291	1,680,287	1,661,977	80,314	4.6%
SUBTOTAL	\$ 12,400,489	\$ 12,975,305	\$ 13,453,962	\$ 13,108,048	\$ 14,474,797	\$ (1,020,835)	-7.6%
SUPPLIES							
0801 - GENERAL SUPPLIES	\$ 5,256,479	\$ 3,751,783	\$ 3,751,783	\$ 5,129,376	\$ 4,230,980	\$ (479,197)	-12.8%
0802 - MEDICAL SUPPLIES	-	220,426	220,426	20,289	46,248	174,178	79.0%
0803 - FUEL	9,100,683	9,007,314	9,007,314	8,762,829	7,924,631	1,082,683	12.0%
0804 - NON-CAPITAL EQUIPMENT	255,658	126,102	126,102	120,883	395,972	(269,870)	-214.0%
0806 - SUPPLIES-ALLOCATION IN	41,339	30,562	30,562	28,831	23,789	6,773	22.2%
SUBTOTAL	\$ 14,654,159	\$ 13,136,187	\$ 13,136,187	\$ 14,062,208	\$ 12,621,620	\$ 514,567	3.9%
SERVICES							
0810 - LEGAL SERVICES	\$ 4,912,511	\$ 7,079,512	\$ 7,079,512	\$ 3,352,765	\$ 5,055,000	\$ 2,024,512	28.6%
0811 - HEALTH CARE SERVICES	125,594,164	140,300,760	140,266,996	145,742,860	145,407,442	(5,140,446)	-3.7%
0812 - OTHER SERVICES	21,525,792	37,062,641	36,988,259	34,345,411	29,585,301	7,402,958	20.0%
0820 - RENT AND OPERATING LEASES	63,321	74,476	74,476	70,091	91,484	(17,008)	-22.8%
0825 - REPAIRS AND MAINTENANCE	2,296,329	2,703,588	2,768,088	2,839,045	2,867,971	(99,883)	-3.6%
0830 - INTERGOVERNMENTAL PAYMENTS	450,376	508,000	400,383	404,127	398,213	2,170	0.5%
0839 - INTERNAL SERVICE CHARGES	3,086,892	3,641,055	3,657,751	3,509,884	3,888,984	(231,233)	-6.3%
0841 - TRAVEL	21,435	32,616	32,616	27,874	37,720	(5,104)	-15.6%
0842 - EDUCATION AND TRAINING	42,188	64,286	64,286	63,123	81,009	(16,723)	-26.0%
0843 - POSTAGE/FREIGHT/SHIPPING	23,182	22,183	22,183	34,350	29,923	(7,740)	-34.9%
0850 - UTILITIES	7,901,536	7,460,667	7,449,949	7,499,378	7,507,083	(57,134)	-0.8%
0872 - SERVICES-ALLOCATION OUT	-	(162,054)	(162,054)	(67,519)	-	(162,054)	-100.0%
0873 - SERVICES-ALLOCATION IN	370,016	250,624	250,624	327,143	86,746	163,878	65.4%
SUBTOTAL	\$ 166,287,742	\$ 199,038,354	\$ 198,893,069	\$ 198,148,532	\$ 195,036,876	\$ 3,856,193	1.9%
CAPITAL							
0920 - CAPITAL EQUIPMENT	\$ 412,616	\$ 487,738	\$ 487,738	\$ 250,013	\$ 1,010,000	\$ (522,262)	-107.1%
0930 - VEHICLES & CONSTRUCTION EQUIP	299,367	240,000	240,000	200,000	322,000	(82,000)	-34.2%
SUBTOTAL	\$ 711,983	\$ 727,738	\$ 727,738	\$ 450,013	\$ 1,332,000	\$ (604,262)	-83.0%
TOTAL USES	\$ 194,054,373	\$ 225,877,584	\$ 226,210,956	\$ 225,768,801	\$ 223,465,293	\$ 2,745,663	1.2%

ELIMINATIONS	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS TENTATIVE VARIANCE	%
SUPPLIES							
0803 - FUEL	\$ (6,742,701)	\$ (7,012,224)	\$ (7,012,224)	\$ (7,033,237)	\$ (7,012,224)	\$ -	0.0%
SUBTOTAL	\$ (6,742,701)	\$ (7,012,224)	\$ (7,012,224)	\$ (7,033,237)	\$ (7,012,224)	\$ -	0.0%
SERVICES							
0811 - HEALTH CARE SERVICES	\$ (111,602,151)	\$ (112,677,440)	\$ (112,677,440)	\$ (121,680,395)	\$ (113,657,654)	\$ 980,214	0.9%
0839 - INTERNAL SERVICE CHARGES	(41,308,108)	(43,574,065)	(43,574,065)	(45,654,404)	(44,088,293)	514,228	1.2%
SUBTOTAL	\$ (152,910,259)	\$ (156,251,505)	\$ (156,251,505)	\$ (167,334,799)	\$ (157,745,947)	\$ 1,494,442	1.0%
ALL EXPENDITURES	\$ (159,652,960)	\$ (163,263,729)	\$ (163,263,729)	\$ (174,368,036)	\$ (164,758,171)	\$ 1,494,442	0.9%
OTHER FINANCING USES							
0880 - TRANSFERS OUT	\$ (453,591,266)	\$ (497,627,893)	\$ (504,943,357)	\$ (494,448,493)	\$ (328,843,867)	\$ (176,099,490)	-34.9%
ALL OTHER FINANCING USES	\$ (453,591,266)	\$ (497,627,893)	\$ (504,943,357)	\$ (494,448,493)	\$ (328,843,867)	\$ (176,099,490)	-34.9%
TOTAL USES	\$ (613,244,226)	\$ (660,891,622)	\$ (668,207,086)	\$ (668,816,529)	\$ (493,602,038)	\$ (174,605,048)	-26.1%

Non Departmental Expenditure Summary - Operating

Description	FY2014	FY2014	FY2014	FY2015	REVISED VS. TENTATIVE	
	ADOPTED	REVISED	FORECAST	TENTATIVE	VARIANCE	%
Operating						
General Fund (100)						
4711 - Contingency						
General Fund Operating Contingency	\$ -	\$ -	\$ -	\$ 5,734,687	\$ (5,734,687)	N/A
Clerk of the Board	-	-	-	9,450	(9,450)	N/A
Data Center Operations	-	-	-	2,701,900	(2,701,900)	N/A
Epi Market	-	-	-	41,011	(41,011)	N/A
MCSO Deputy & Sergeants Market	-	-	-	2,485,654	(2,485,654)	N/A
Mental Health Professionals Market	-	-	-	35,641	(35,641)	N/A
New Courtroom Operations	-	-	-	214,658	(214,658)	N/A
Probation Market	-	-	-	2,200,570	(2,200,570)	N/A
Public Health Personnel	-	-	-	275,885	(275,885)	N/A
	\$ -	\$ -	\$ -	\$ 13,699,456	\$ (13,699,456)	N/A
4712 - Other Programs						
Anthem Sheriff Sub Station	\$ 40,000	\$ 40,000	\$ 33,372	\$ 34,314	\$ 5,686	14.22%
Board NW Regional Service Charges	5,280	5,280	5,280	5,280	-	0.00%
Board of Equalization	150,000	150,000	150,000	150,000	-	0.00%
Economic Development Consultant	-	-	-	10,000	(10,000)	N/A
FY 14 Compensation Market and Merit to Depts by 6/30/14	40,051,027	4,230,893	500,000	2,371,617	1,859,276	43.95%
FY 15 Compensation Merit	-	-	-	10,841,809	(10,841,809)	N/A
Contract Counsel Rate Increase	1,200,000	1,200,000	-	-	1,200,000	100.00%
County Single Audit	250,000	250,000	205,000	250,000	-	0.00%
Downtown Juror/Employee Shuttle	364,342	364,342	364,342	364,342	-	0.00%
Gov Docs	50,000	50,000	39,326	50,000	-	0.00%
Improvement District Allocation	130,545	130,545	130,545	130,545	-	0.00%
International Genomics Consortium	1,000,000	1,000,000	1,000,000	1,000,000	-	0.00%
Jail Excise Tax, Maintenance of Effort	173,940,798	173,940,798	173,940,798	176,801,288	(2,860,490)	-1.64%
MCSO Court Order	-	-	-	1,725,000	(1,725,000)	N/A
Melendres New Order	-	-	-	1,000,000	(1,000,000)	N/A
Outside Counsel	2,500,000	2,667,572	3,248,505	3,050,000	(382,428)	-14.34%
Property Tax Billing/Info. Statement Printing and Postage	831,000	831,000	831,000	831,000	-	0.00%
Real Estate Evaluation, Acquisition & Divestiture	50,000	50,000	50,000	50,000	-	0.00%
Risk Management	297,202	226,580	226,580	94,957	131,623	58.09%
Sheriff Staffing Study	96,950	-	-	-	-	N/A
Vehicle Replacement	3,000,000	3,000,000	3,000,000	3,000,000	-	0.00%
	\$ 223,957,144	\$ 188,137,010	\$ 183,724,748	\$ 201,760,152	\$ (13,623,142)	-7.24%
4713 - Infrastructure/CIP						
Transfer Out (Court Tower Major Maintenance)	\$ 3,769,100	\$ 3,769,100	\$ 3,769,100	\$ 3,769,100	\$ -	0.00%
Transfer Out (OET IT - Major Maintenance)	11,640,000	11,640,000	11,640,000	11,640,000	-	0.00%
Transfer Out (Election Cycle)	7,039,749	7,039,749	7,039,749	7,205,119	(165,370)	-2.35%
Transfer Out (MCSO HQ Major Maintenance)	352,500	352,500	352,500	352,500	-	0.00%
	\$ 22,801,349	\$ 22,801,349	\$ 22,801,349	\$ 22,966,719	\$ (165,370)	-0.73%
4714 - Central Service Costs						
CSCA Revenue	\$ (12,632,417)	\$ (12,632,417)	\$ (12,632,417)	\$ (13,990,907)	\$ 1,358,490	-10.75%
Human Resources System Operations	2,939,007	2,947,081	2,863,735	2,764,938	182,143	6.18%
Storm Water Permit Fees	7,500	7,500	7,500	7,500	-	0.00%
	\$ (9,685,910)	\$ (9,677,836)	\$ (9,761,182)	\$ (11,218,469)	\$ 1,540,633	-15.92%

Non Departmental Expenditure Summary - Operating (continued)

Description	FY2014 ADOPTED	FY2014 REVISED	FY2014 FORECAST	FY2015 TENTATIVE	REVISED VS. TENTATIVE VARIANCE	%
4715 - Technology Projects						
Technology Projects	\$ 250,000	\$ 250,000	\$ 28,000	\$ -	\$ 250,000	100.00%
4716 - Debt Service/Capital Lease						
Admin Fee	\$ 20,000	\$ 20,000	\$ 8,333	\$ 20,000	\$ -	0.00%
Arbitrage	15,000	15,000	4,400	15,000	-	0.00%
	<u>\$ 35,000</u>	<u>\$ 35,000</u>	<u>\$ 12,733</u>	<u>\$ 35,000</u>	<u>\$ -</u>	<u>0.00%</u>
4721 - Dues and Memberships						
Arizona Association of Counties	\$ 70,082	\$ 70,082	\$ 70,082	\$ 70,082	\$ -	0.00%
County Supervisors Association	159,822	159,822	164,822	174,822	(15,000)	-9.39%
Govt. Finance Officers Assoc.	4,620	4,620	4,620	4,620	-	0.00%
Maricopa Association of Government	24,744	24,744	23,461	50,389	(25,645)	-103.64%
National Association of Counties	50,000	50,000	50,000	50,000	-	0.00%
	<u>\$ 309,268</u>	<u>\$ 309,268</u>	<u>\$ 312,985</u>	<u>\$ 349,913</u>	<u>\$ (40,645)</u>	<u>-13.14%</u>
4722 - Taxes and Assessments						
City of Phx. Downtown Mun. Serv. Dist.	\$ 175,000	\$ 175,000	\$ 164,000	\$ 175,000	\$ -	0.00%
4724 - Miscellaneous Services						
Board of Supervisors Discretionary	\$ 5,000	\$ 5,000	\$ 4,186	\$ 5,000	\$ -	0.00%
Internal Audit	324,000	324,000	242,888	324,000	-	0.00%
Luke Air Force Consulting	65,155	65,155	27,273	27,273	37,882	58.14%
	<u>\$ 394,155</u>	<u>\$ 394,155</u>	<u>\$ 274,347</u>	<u>\$ 356,273</u>	<u>\$ 37,882</u>	<u>9.61%</u>
4726 - Tuition Reimbursement	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	0.00%
4774 - Non Profit Support						
East Valley Partnership	\$ 13,346	\$ 13,346	\$ 13,346	\$ -	\$ 13,346	100.00%
Economic Development Consultant	10,000	10,000	10,000	-	10,000	100.00%
Greater Phoenix Chamber of Commerce	146,805	146,805	146,805	146,805	-	0.00%
Greater Phoenix Convention and Visitors Bureau	222,431	222,431	222,431	222,431	-	0.00%
Greater Phoenix Economic Council	573,675	573,675	573,675	573,675	-	0.00%
Phoenix Regional Sports Commission	20,019	20,019	20,019	-	20,019	100.00%
Southeast Valley Chamber of Commerce	2,669	2,669	2,669	-	2,669	100.00%
Westmarc	13,346	13,346	13,346	-	13,346	100.00%
Wickenburg Chamber of Commerce	2,669	2,669	2,669	-	2,669	100.00%
	<u>\$ 1,004,960</u>	<u>\$ 1,004,960</u>	<u>\$ 1,004,960</u>	<u>\$ 942,911</u>	<u>\$ 62,049</u>	<u>6.17%</u>
4776 - Cooperative Extension	\$ 302,874	\$ 302,874	\$ 302,874	\$ 266,437	\$ 36,437	12.03%
4782 - Industrial Development Authority	\$ 145,843	\$ 145,843	\$ 162,273	\$ 142,664	\$ 3,179	2.18%
4783 - AHCCS Contribution	\$ 19,820,700	\$ 19,820,700	\$ 19,820,700	\$ 19,523,400	\$ 297,300	1.50%
4784 - ALTCS Contribution	\$ 149,698,100	\$ 149,698,100	\$ 149,698,100	\$ 150,220,100	\$ (522,000)	-0.35%
4785 - Arnold v. Sarn	\$ 45,707,084	\$ 45,707,084	\$ 45,707,084	\$ 47,992,438	\$ (2,285,354)	-5.00%
4786 - General Mental Health	\$ 3,366,705	\$ 3,366,705	\$ 3,366,705	\$ 3,366,705	\$ -	0.00%

Non Departmental Expenditure Summary - Operating (continued)

Description	FY2014	FY2014	FY2014	FY2015	REVISED VS. TENTATIVE	
	ADOPTED	REVISED	FORECAST	TENTATIVE	VARIANCE	%
4787 - LARC	\$ 1,489,871	\$ 1,489,871	\$ 1,489,871	\$ 1,489,871	\$ -	0.00%
4788 - Mental Health Testimony	\$ 800,000	\$ 800,000	\$ 783,378	\$ 800,000	\$ -	0.00%
4789 - Mental Health Transports	\$ 105,000	\$ 105,000	\$ 84,174	\$ 105,000	\$ -	0.00%
4791 - County Residual Long Term Care	\$ 320,358	\$ 320,358	\$ 72,578	\$ 320,618	\$ (260)	-0.08%
4792 - SVP Commitment Payments	\$ 4,200,000	\$ 4,200,000	\$ 3,135,130	\$ 3,360,000	\$ 840,000	20.00%
4793 - Tuberculosis Services	\$ 500,000	\$ 500,000	\$ -	\$ 500,000	\$ -	0.00%
4794 - MMCS Run Out Operations	\$ 10,432	\$ 10,432	\$ 1,255	\$ 10,432	\$ -	0.00%
Total General Fund	\$ 466,707,933	\$ 430,895,873	\$ 424,186,062	\$ 458,164,620	\$ (27,268,747)	-6.33%
Non-Departmental Grants (249)						
Unassigned	\$ 13,162,039	\$ 13,924,330	\$ -	\$ 10,000,000	\$ 3,924,330	28.18%
Compensation Market And Merit	8,400,000	5,034,582	-	-	5,034,582	100.00%
Epi Market	-	-	-	32,597	(32,597)	N/A
MCSO Deputy & Sergeants Market	-	-	-	40,892	(40,892)	N/A
Mental Health Professionals Market	-	-	-	69,120	(69,120)	N/A
Risk Management	284,789	-	-	-	-	N/A
Total Non-Departmental Grants	\$ 21,846,828	\$ 18,958,912	\$ -	\$ 10,142,609	\$ 8,816,303	46.50%
Detention Fund (255)						
4711 - Contingency						
MCSO Deputy & Sergeants Market	\$ -	\$ -	\$ -	\$ 15,927	\$ (15,927)	N/A
Mental Health Professionals Market	-	-	-	159,951	(159,951)	N/A
Probation Market	-	-	-	963,776	(963,776)	N/A
	\$ -	\$ -	\$ -	\$ 1,139,654	\$ (1,139,654)	N/A
4712 - Other Programs						
CHS EMR IT Support	\$ 1,008,099	\$ 1,038,483	\$ 747,828	\$ -	\$ 1,038,483	100.00%
FY 14 Compensation Market and Merit	18,708,747	73,075	73,075	-	73,075	100.00%
FY 15 Compensation Merit	-	-	-	4,908,790	(4,908,790)	N/A
Risk Management	15,169	-	-	-	-	N/A
Vehicle Replacement	1,000,000	1,000,000	1,000,000	1,000,000	-	0.00%
	\$ 20,732,015	\$ 2,111,558	\$ 1,820,903	\$ 5,908,790	\$ (3,797,232)	-179.83%
4713 - Infrastructure/CIP						
Transfer Out (MCSO HQ Major Maintenance)	\$ 587,500	\$ 587,500	\$ 587,500	\$ 587,500	\$ -	0.00%
Total Detention Fund	\$ 21,319,515	\$ 2,699,058	\$ 2,408,403	\$ 7,635,944	\$ (4,936,886)	-182.91%
Total Operating All Funds	\$ 509,874,276	\$ 452,553,843	\$ 426,594,465	\$ 475,943,173	\$ (23,389,330)	-5.17%

Non Departmental Expenditure Summary – Non Recurring

Description	FY2014 ADOPTED	FY2014 REVISED	FY2014 FORECAST	FY2015 TENTATIVE	REVISED VS. TENTATIVE VARIANCE	%
Non Recurring						
General Fund (100)						
4711 - Contingency						
Unreserved Contingency	\$ 19,779,591	\$ 11,706,675	\$ -	\$ 25,000,000	\$ (13,293,325)	-113.55%
Facilities NTE	-	550,000	-	-	550,000	100.00%
Electronic Poll Books	5,000,000	-	-	-	-	N/A
	<u>\$ 24,779,591</u>	<u>\$ 12,256,675</u>	<u>\$ -</u>	<u>\$ 25,000,000</u>	<u>\$ (12,743,325)</u>	<u>-103.97%</u>
4712 - Other Programs						
Board of Health Fee Waiver Fund Transfer	\$ -	\$ 65,500	\$ 65,500	\$ -	\$ 65,500	100.00%
Bus Passes	-	-	-	12,000	(12,000)	N/A
Court Master Plan	950,000	950,000	950,000	-	950,000	100.00%
Elected Official and Judicial Branch unmet Personnel Savings from Chairman's Budget Balancing Adjustment	4,150,161	4,150,161	2,500,000	-	4,150,161	100.00%
Improvement District Allocation	-	-	-	37,853	(37,853)	N/A
MCESA Staffing and Mandate Study	-	-	-	150,000	(150,000)	N/A
MCSO Court Monitor	-	1,126,250	-	-	1,126,250	100.00%
Park Rangers PSPRS Accrued Liability	-	1,930,040	1,930,040	-	1,930,040	100.00%
PC/Laptop Replacement	7,875,000	7,875,000	145,000	9,145,560	(1,270,560)	-16.13%
Property Acquisition	-	250,000	46,390	-	250,000	100.00%
Transfer to Risk Management (675)	9,942,700	9,942,700	-	3,517,901	6,424,799	64.62%
Transfer to Risk Management (676)	5,049,022	5,049,022	4,466,507	1,684,065	3,364,957	66.65%
Vehicle Replacement	2,195,200	2,195,200	2,195,200	424,000	1,771,200	80.69%
Sheriff Command	380,000	380,000	380,000	-	380,000	100.00%
Waste Resources & Recycling	190,000	190,000	190,000	-	190,000	100.00%
	<u>\$ 30,732,083</u>	<u>\$ 34,103,873</u>	<u>\$ 12,868,637</u>	<u>\$ 14,971,379</u>	<u>\$ 19,132,494</u>	<u>56.10%</u>
4713 - Infrastructure/CIP						
Transfers Out	\$ 134,002,664	\$ 134,002,664	\$ 134,002,664	\$ 32,725,105	\$ 101,277,559	75.58%
4715 - Technology Projects						
Human Resources System - Phase 2	\$ 139,614	\$ 139,614	\$ 139,614	\$ -	\$ 139,614	100.00%
4724 - Miscellaneous Services						
Arias Case	\$ 500,000	\$ 500,000	\$ 120,375	\$ 379,625	\$ 120,375	24.08%
Martinson Case	500,000	500,000	380,000	120,000	380,000	76.00%
OET Cost Allocation Task Force	250,000	250,000	250,000	-	250,000	100.00%
Treasurer System Consultant	100,000	100,000	-	-	100,000	100.00%
	<u>\$ 1,350,000</u>	<u>\$ 1,350,000</u>	<u>\$ 750,375</u>	<u>\$ 499,625</u>	<u>\$ 850,375</u>	<u>62.99%</u>
4774 - Economic Development						
Silicon Bank Incentive Payments	\$ 750,000	\$ 750,000	\$ -	\$ 750,000	\$ -	0.00%
					-	N/A
4790 - MH Residency Training						
	\$ 3,547,896	\$ 3,547,896	\$ 2,069,606	\$ -	\$ 3,547,896	100.00%
Total General Fund	\$ 195,301,848	\$ 186,150,722	\$ 149,830,896	\$ 73,946,109	\$ 112,204,613	60.28%
Waste Management Fund (210)						
4751 - District 1	\$ 48,942	\$ 48,942	\$ 20,000	\$ 51,763	\$ (2,821)	-5.76%
4752 - District 2	133,275	133,275	50,000	118,832	14,443	10.84%
4753 - District 3	186,973	186,973	20,000	195,637	(8,664)	-4.63%
4754 - District 4	90,906	90,906	50,000	47,147	43,759	48.14%
4755 - District 5	53,079	53,079	46,000	23,423	29,656	55.87%
4756 - County Wide Unincorporated	-	-	-	32,030	(32,030)	N/A
4757 - Illegal Dumping Program	30,000	30,000	-	-	30,000	100.00%
Total Waste Management Fund	\$ 543,175	\$ 543,175	\$ 186,000	\$ 468,832	\$ 74,343	13.69%

Non Departmental Expenditure Summary – Non Recurring (continued)

Description	FY2014 ADOPTED	FY2014 REVISED	FY2014 FORECAST	FY2015 TENTATIVE	REVISED VS. TENTATIVE VARIANCE	%
Non-Departmental Grants (249)						
4711						
Unassigned	\$ 4,700,000	\$ -	\$ -	\$ 5,000,000	\$ (5,000,000)	N/A
Performance Based Pay Plan	590,733	588,195	-	-	588,195	100.00%
Performance Based Pay Plan Annualized	709,267	709,267	-	-	709,267	100.00%
Total Non-Departmental Grants	\$ 6,000,000	\$ 1,297,462	\$ -	\$ 5,000,000	\$ (3,702,538)	-285.37%
Detention Fund (255)						
4711 - Contingency						
Unreserved Contingency	\$ 24,400,732	\$ 24,359,232	\$ -	\$ 24,403,582	\$ (44,350)	-0.18%
4712 - Other Programs						
Elected Official and Judicial Branch unmet Personnel Savings from Chairman's Budget Balancing Adjustment	\$ 1,998,928	\$ 1,998,928	\$ -	\$ -	\$ 1,998,928	100.00%
Graves vs. Arpaio	400,000	400,000	400,000	400,000	-	0.00%
Jail Master Plan	1,000,000	1,000,000	950,000	-	1,000,000	100.00%
PC/Laptop Replacement	4,687,500	4,687,500	25,088	8,916,521	(4,229,021)	-90.22%
Per Diem Refund (City of Tolleson)	-	-	(34,792)	-	-	N/A
Sheriff Bus Replacements	690,000	690,000	690,000	-	690,000	100.00%
Vehicle Replacement	-	-	-	63,000	(63,000)	N/A
	\$ 8,776,428	\$ 8,776,428	\$ 2,030,296	\$ 9,379,521	\$ (603,093)	-6.87%
4713 - Infrastructure/CIP						
Transfers Out	\$ 6,660,589	\$ 6,660,589	\$ 6,660,589	\$ 2,572,889	\$ 4,087,700	61.37%
Total Detention Fund	\$ 39,837,749	\$ 39,796,249	\$ 8,690,885	\$ 36,355,992	\$ 3,440,257	8.64%
County Improvement Debt Fund	\$ 16,715,180	\$ 16,715,180	\$ 16,715,180	\$ 16,753,180	\$ (38,000)	-0.23%
Intergovernmental Capital Projects (422)	\$ 127,500	\$ 127,500	\$ -	\$ 127,500	\$ -	0.00%
General Fund County Improvements (445)	\$ 119,357,446	\$ 126,607,410	\$ 100,481,303	\$ 71,550,351	\$ 55,057,059	43.49%
Detention Capital Projects (455)	\$ 45,775,001	\$ 45,775,001	\$ 31,593,585	\$ 5,796,583	\$ 39,978,418	87.34%
Technology Capital Improvements (460)	\$ 164,205,773	\$ 166,921,276	\$ 43,298,926	\$ 148,478,606	\$ 18,442,670	11.05%
Detention Technology Capital Improvements (461)	\$ 59,061,564	\$ 59,061,564	\$ 20,901,850	\$ 43,143,524	\$ 15,918,040	26.95%
Total Non-Recurring Funds	\$ 646,925,236	\$ 642,995,539	\$ 371,698,625	\$ 401,620,677	\$ 241,374,862	37.54%

Economic Development

A.R.S. §11-254 authorizes the Maricopa County Board of Supervisors to appropriate up to a maximum of \$1.5 million for contributions to non-profit organizations for economic development activities. The table below identifies the organizations receiving funding under this statute.

Agency Supported	Program	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE
Greater Phoenix Economic Council	Industry Prospecting and Regional Promotion	\$ 573,675	\$ 573,675	\$ 573,675
Greater Phoenix Convention & Visitors Bureau	Convention & Tourism Destination Marketing	222,431	222,431	222,431
Greater Phoenix Chamber of Commerce	Bid Source Program	146,805	146,805	146,805
Economic Development Funding		\$ 942,911	\$ 942,911	\$ 942,911

In addition, A.R.S. §11-254.04 allows the Maricopa County Board of Supervisors to appropriate and spend public monies for and in connection with economic development activities as identified in the following table.

Agency Supported	Program	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE
International Genomics Consortium*	To put Maricopa County in the Forefront of the Bio-Industry	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Silicon Valley Bank**	Information Technology and Operations "Center of Excellence"	750,000	-	750,000
Economic Development Related Funding		\$ 1,750,000	\$ 1,000,000	\$ 1,750,000

*5 year agreement for \$1,000,000 per year beginning in FY2012

**This will be paid in disbursements of \$250,000, each based on achievement of performance thresholds.

Agricultural Extension

A.R.S. §3-126 authorizes the Board of Supervisors to appropriate funds based on a request forwarded to them by the Agricultural Extension Board for extension work that will benefit Maricopa County.

Agency Supported	Program	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE
University of Arizona Cooperative Extension	Maricopa County Cooperative Extension	\$ 302,874	\$ 302,874	\$ 266,437
Total Agricultural Extension Funding		\$ 302,874	\$ 302,874	\$ 266,437

Health Care Programs Summary

Description	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE	REVISED VS. TENTATIVE VARIANCE	%
Operating General Fund						
<u>State Healthcare Contributions:</u>						
SMI Mental Health (<i>Arnold v. Sam</i>)	\$ 45,707,084	\$ 45,707,084	\$ 45,707,084	\$ 47,992,438	\$ (2,285,354)	-5.00%
General Mental Health	3,366,705	3,366,705	3,366,705	3,366,705	-	0.00%
Local Alcoholism Reception Center (LARC)	1,489,871	1,489,871	1,489,871	1,489,871	-	0.00%
Subtotal Arnold v. Sarn IGA	\$ 50,563,660	\$ 50,563,660	\$ 50,563,660	\$ 52,849,014	\$ (2,285,354)	-4.52%
AHCCCS Acute Care	\$ 19,820,700	\$ 19,820,700	\$ 19,820,700	\$ 19,523,400	\$ 297,300	1.50%
ALTCS	149,698,100	149,698,100	149,698,100	150,220,100	(522,000)	-0.35%
Subtotal State Contribution	\$ 169,518,800	\$ 169,518,800	\$ 169,518,800	\$ 169,743,500	\$ (224,700)	-0.13%
<u>Other Mental Health:</u>						
Mental Health Testimony	\$ 800,000	\$ 800,000	\$ 783,378	\$ 800,000	\$ -	0.00%
Mental Health Orders	105,000	105,000	84,174	105,000	-	0.00%
Mental Health Residency Training	3,547,896	3,547,896	2,069,606	-	3,547,896	100.00%
SVP Commitment Payments	4,200,000	4,200,000	3,135,130	3,360,000	840,000	20.00%
	\$ 8,652,896	\$ 8,652,896	\$ 6,072,288	\$ 4,265,000	\$ 4,387,896	50.71%
County Residual Long Term Care	\$ 320,354	\$ 320,358	\$ 72,578	\$ 320,618	\$ (260)	-0.08%
Tuberculosis Services	\$ 500,000	\$ 500,000	\$ -	\$ 500,000	\$ -	0.00%
MMCS Run Out Operations	\$ 10,432	\$ 10,432	\$ 1,255	\$ 10,432	\$ -	0.00%
Total	\$ 229,566,142	\$ 229,566,146	\$ 226,228,581	\$ 227,688,564	\$ 1,877,582	0.82%

Fund Transfers In

Fund/Function/Transfer	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE
GENERAL FUND	\$ 2,137,000	\$ 2,137,000	\$ 2,137,750	\$ 14,805,346
<u>Operating</u>	\$ -	\$ -	\$ 750	\$ -
<i>Public Health Grant Fund (532) - Sale of Asset</i>	-	-	750	-
<u>Non-Recurring</u>	\$ 2,137,000	\$ 2,137,000	\$ 2,137,000	\$ 14,805,346
<i>General Fund County Improvement Fund (445)</i>	117,000	117,000	117,000	12,081,146
<i>Technology Improvement Fund (460)</i>	2,020,000	2,020,000	2,020,000	2,724,200
OTHER SPECIAL REVENUE	\$ 174,008,169	\$ 174,073,669	\$ 174,103,270	\$ 177,371,494
<u>Operating</u>	\$ 174,008,169	\$ 174,008,169	\$ 174,037,770	\$ 176,846,494
<u>Non-Recurring</u>	\$ -	\$ 65,500	\$ 65,500	\$ 525,000
226 - PLANNING AND DEVELOPMENT FEES	\$ -	\$ -	\$ -	\$ 525,000
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 525,000
<i>Del Webb Fund (235)</i>	-	-	-	525,000
241 - PARKS ENHANCEMENT FUND	\$ 37,371	\$ 37,371	\$ 66,972	\$ 15,206
<u>Operating</u>	\$ 37,371	\$ 37,371	\$ 66,972	\$ 15,206
<i>Parks Souvenir Fund (239)</i>	37,371	37,371	66,972	15,206
255 - DETENTION OPERATIONS	\$ 173,940,798	\$ 173,940,798	\$ 173,940,798	\$ 176,801,288
<u>Operating</u>	\$ 173,940,798	\$ 173,940,798	\$ 173,940,798	\$ 176,801,288
<i>General Fund (100) Jail Tax Maint. of Effort</i>	173,940,798	173,940,798	173,940,798	176,801,288
265 - PUBLIC HEALTH FEES	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
<u>Operating</u>	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
<i>General Fund (100) - Vital Statistics</i>	30,000	30,000	30,000	30,000
506 - ENVIRONMTL SVCS ENV HEALTH	\$ -	\$ 65,500	\$ 65,500	\$ -
<u>Non-Recurring</u>	\$ -	\$ 65,500	\$ 65,500	\$ -
<i>General Fund (100) - Board of Health Fee Waivers</i>	-	65,500	65,500	-
DEBT SERVICE	\$ 3,082,631	\$ 3,082,631	\$ 3,082,631	\$ 6,415,560
<u>Operating</u>	\$ 1,139,945	\$ 1,139,945	\$ 1,139,945	\$ 1,140,560
<u>Non-Recurring</u>	\$ 1,942,686	\$ 1,942,686	\$ 1,942,686	\$ 5,275,000
320 - COUNTY IMPROVEMENT DEBT	\$ 3,082,631	\$ 3,082,631	\$ 3,082,631	\$ 6,415,560
<u>Operating</u>	\$ 1,139,945	\$ 1,139,945	\$ 1,139,945	\$ 1,140,560
<i>Animal Control License Shelter (572) - Debt Service</i>	1,033,474	1,033,474	1,033,474	1,034,032
<i>Animal Control Field Operations (574) - Debt Service</i>	106,471	106,471	106,471	106,528
<u>Non-Recurring</u>	\$ 1,942,686	\$ 1,942,686	\$ 1,942,686	\$ 5,275,000
<i>General Fund County Improvement Fund (445)</i>	1,942,686	1,942,686	1,942,686	5,275,000
CAPITAL PROJECTS	\$ 303,408,371	\$ 310,658,335	\$ 310,658,335	\$ 125,049,501
<u>Operating</u>	\$ 23,388,849	\$ 23,388,849	\$ 23,388,849	\$ 23,554,219
<u>Non-Recurring</u>	\$ 280,019,522	\$ 287,269,486	\$ 287,269,486	\$ 101,495,282

Fund Transfers In (continued)

Fund/Function/Transfer	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE
234 - TRANSPORTATION CAPITAL PROJECT	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797
<u>Non-Recurring</u>	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797
<i>Transportation Operations (232)</i>	48,134,797	48,134,797	14,134,797	48,134,797
445 - GENERAL FUND CTY IMPROV	\$ 145,164,013	\$ 145,164,013	\$ 145,164,013	\$ 44,051,824
<u>Operating</u>	\$ 11,161,349	\$ 11,161,349	\$ 11,161,349	\$ 11,326,719
<i>General Fund (100)</i>	11,161,349	11,161,349	11,161,349	11,326,719
<u>Non-Recurring</u>	\$ 134,002,664	\$ 134,002,664	\$ 134,002,664	\$ 32,725,105
<i>General Fund (100)</i>	134,002,664	134,002,664	134,002,664	32,725,105
455 - DETENTION CAPITAL PROJECTS	\$ 7,248,089	\$ 7,248,089	\$ 7,248,089	\$ 5,973,777
<u>Operating</u>	\$ 587,500	\$ 587,500	\$ 587,500	\$ 587,500
<i>Detention Fund (255)</i>	587,500	587,500	587,500	587,500
<u>Non-Recurring</u>	\$ 6,660,589	\$ 6,660,589	\$ 6,660,589	\$ 5,386,277
<i>Detention Fund (255)</i>	6,660,589	6,660,589	6,660,589	2,572,889
<i>Detention Technology Capital Improvement (461)</i>	-	-	-	2,813,388
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 77,861,471	\$ 85,111,435	\$ 85,111,435	\$ 26,889,103
<u>Operating</u>	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000	\$ 11,640,000
<i>General Fund (100)</i>	11,640,000	11,640,000	11,640,000	11,640,000
<u>Non-Recurring</u>	\$ 66,221,471	\$ 73,471,435	\$ 73,471,435	\$ 15,249,103
<i>General Fund County Improvement Fund (445)</i>	66,621,471	73,471,435	73,471,435	15,249,103
461 - DETENTION TECH CAP IMPROVEMENT	\$ 25,000,001	\$ 25,000,001	\$ 25,000,001	\$ -
<u>Non-Recurring</u>	\$ 25,000,001	\$ 25,000,001	\$ 25,000,001	\$ -
<i>Detention Capital Projects Fund (455)</i>	25,000,001	25,000,001	25,000,001	-
INTERNAL SERVICE	\$ 14,991,722	\$ 14,991,722	\$ 4,466,507	\$ 5,201,966
<u>Non-Recurring</u>	\$ 14,991,722	\$ 14,991,722	\$ 4,466,507	\$ 5,201,966
675 - RISK MANAGEMENT	\$ 9,942,700	\$ 9,942,700	\$ -	\$ 3,517,901
<u>Non-Recurring</u>	\$ 9,942,700	\$ 9,942,700	\$ -	\$ 3,517,901
<i>General Fund (100)</i>	9,942,700	9,942,700	-	3,517,901
676 - COUNTY MANAGER RISK MANAGEMENT	\$ 5,049,022	\$ 5,049,022	\$ 4,466,507	\$ 1,684,065
<u>Non-Recurring</u>	\$ 5,049,022	\$ 5,049,022	\$ 4,466,507	\$ 1,684,065
<i>General Fund (100)</i>	5,049,022	5,049,022	4,466,507	1,684,065
TOTAL BEFORE ELIMINATIONS	\$ 497,627,893	\$ 504,943,357	\$ 494,448,493	\$ 328,843,867
<u>Operating</u>	\$ 198,536,963	\$ 198,536,963	\$ 198,567,314	\$ 201,541,273
<u>Non-Recurring</u>	\$ 284,099,208	\$ 291,414,672	\$ 291,414,672	\$ 122,100,628
ELIMINATIONS	\$ (497,627,893)	\$ (504,943,357)	\$ (494,448,493)	\$ (328,843,867)
<u>Operating</u>	\$ (198,536,963)	\$ (198,536,963)	\$ (198,567,314)	\$ (201,541,273)
<u>Non-Recurring</u>	\$ (299,090,930)	\$ (306,406,394)	\$ (295,881,179)	\$ (127,302,594)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Fund Transfers Out

Fund/Function/Transfer	FY 2014	FY 2014	FY 2014	FY 2015
	ADOPTED	REVISED	FORECAST	TENTATIVE
GENERAL FUND	\$ 345,766,533	\$ 345,832,033	\$ 335,306,818	\$ 237,725,078
<u>Operating</u>	\$ 196,772,147	\$ 196,772,147	\$ 196,772,147	\$ 199,798,007
<i>Detention Fund (255) - Jail Maint of Effort</i>	173,940,798	173,940,798	173,940,798	176,801,288
<i>Public Health Fee Fund (265) - Vital Statistics</i>	30,000	30,000	30,000	30,000
<i>General Fund Capital Improvement Fund (445)</i>	11,161,349	11,161,349	11,161,349	11,326,719
<i>Technology Capital Improvement Fund (460)</i>	11,640,000	11,640,000	11,640,000	11,640,000
<u>Non-Recurring</u>	\$ 148,994,386	\$ 149,059,886	\$ 138,534,671	\$ 37,927,071
<i>General Fund Capital Improvement Fund (445)</i>	134,002,664	134,068,164	134,068,164	32,725,105
<i>Risk Management Fund (675)</i>	9,942,700	9,942,700	-	3,517,901
<i>County Manager Risk Fund (676)</i>	5,049,022	5,049,022	4,466,507	1,684,065
GRANT SPECIAL REVENUE	\$ -	\$ -	\$ 750	\$ -
<u>Operating</u>	\$ -	\$ -	\$ 750	\$ -
532 - PUBLIC HEALTH GRANTS	\$ -	\$ -	\$ 750	\$ -
<u>Operating</u>	\$ -	\$ -	\$ 750	\$ -
<i>General Fund (100) - Sale of Asset</i>	-	-	750	-
OTHER SPECIAL REVENUE	\$ 56,560,202	\$ 56,560,202	\$ 56,589,803	\$ 52,975,952
<u>Operating</u>	\$ 1,764,816	\$ 1,764,816	\$ 1,794,417	\$ 1,743,266
<u>Non-Recurring</u>	\$ 54,795,386	\$ 54,795,386	\$ 54,795,386	\$ 51,232,686
232 - TRANSPORTATION OPERATIONS	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797
<u>Non-Recurring</u>	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797	\$ 48,134,797
<i>Transportation Capital Fund (234)</i>	48,134,797	48,134,797	48,134,797	48,134,797
235 - DEL WEBB	\$ -	\$ -	\$ -	\$ 525,000
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 525,000
<i>Planning and Development Fees (226)</i>	-	-	-	525,000
239 - PARKS SOUVENIR	\$ 37,371	\$ 37,371	\$ 66,972	\$ 15,206
<u>Operating</u>	\$ 37,371	\$ 37,371	\$ 66,972	\$ 15,206
<i>Park Enhancement Fund (241)</i>	37,371	37,371	66,972	15,206
255 - DETENTION OPERATIONS	\$ 7,248,089	\$ 7,248,089	\$ 7,248,089	\$ 3,160,389
<u>Operating</u>	\$ 587,500	\$ 587,500	\$ 587,500	\$ 587,500
<i>Detention Capital Projects (455)</i>	587,500	587,500	587,500	587,500
<u>Non-Recurring</u>	\$ 6,660,589	\$ 6,660,589	\$ 6,660,589	\$ 2,572,889
<i>Detention Capital Projects (455)</i>	6,660,589	6,660,589	6,660,589	2,572,889
572 - ANIMAL CONTROL LICENSE SHELTER	\$ 1,033,474	\$ 1,033,474	\$ 1,033,474	\$ 1,034,032
<u>Operating</u>	\$ 1,033,474	\$ 1,033,474	\$ 1,033,474	\$ 1,034,032
<i>County Improvement Debt Fund (320)</i>	1,033,474	1,033,474	1,033,474	1,034,032

Fund Transfers Out (continued)

Fund/Function/Transfer	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE
574 - ANIMAL CONTROL FIELD OPERATION	\$ 106,471	\$ 106,471	\$ 106,471	\$ 106,528
<u>Operating</u>	\$ 106,471	\$ 106,471	\$ 106,471	\$ 106,528
County Improvement Debt Fund (320)	106,471	106,471	106,471	106,528
CAPITAL PROJECTS	\$ 95,301,158	\$ 102,551,122	\$ 102,551,122	\$ 38,142,837
<u>Non-Recurring</u>	\$ 95,301,158	\$ 102,551,122	\$ 102,551,122	\$ 38,142,837
445 - GENERAL FUND CTY IMPROV	\$ 68,281,157	\$ 75,531,121	\$ 75,531,121	\$ 32,605,249
<u>Non-Recurring</u>	\$ 68,281,157	\$ 75,531,121	\$ 75,531,121	\$ 32,605,249
General Fund (100)	117,000	117,000	117,000	12,081,146
County Improvement Debt Fund (320)	1,942,686	1,942,686	1,942,686	5,275,000
Technology Capital Improvement (460)	66,221,471	73,471,435	73,471,435	15,249,103
455 - DETENTION CAPITAL PROJECTS	\$ 25,000,001	\$ 25,000,001	\$ 25,000,001	\$ -
<u>Non-Recurring</u>	\$ 25,000,001	\$ 25,000,001	\$ 25,000,001	\$ -
Detention Technology Capital Improvement (461)	25,000,001	25,000,001	25,000,001	-
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 2,020,000	\$ 2,020,000	\$ 2,020,000	\$ 2,724,200
<u>Non-Recurring</u>	\$ 2,020,000	\$ 2,020,000	\$ 2,020,000	\$ 2,724,200
General Fund (100)	2,020,000	2,020,000	2,020,000	2,724,200
461 - DETENTION TECH CAP IMPROVEMENT	\$ -	\$ -	\$ -	\$ 2,813,388
<u>Non-Recurring</u>	\$ -	\$ -	\$ -	\$ 2,813,388
Detention Capital Projects (455)	-	-	-	2,813,388
TOTAL BEFORE ELIMINATIONS	\$ 497,627,893	\$ 504,943,357	\$ 494,448,493	\$ 328,843,867
<u>Operating</u>	\$ 198,536,963	\$ 198,536,963	\$ 198,567,314	\$ 201,541,273
<u>Non-Recurring</u>	\$ 299,090,930	\$ 306,406,394	\$ 295,881,179	\$ 127,302,594
ELIMINATIONS	\$ (497,627,893)	\$ (504,943,357)	\$ (494,448,493)	\$ (328,843,867)
<u>Operating</u>	\$ (198,536,963)	\$ (198,536,963)	\$ (198,567,314)	\$ (201,541,273)
<u>Non-Recurring</u>	\$ (299,090,930)	\$ (306,406,394)	\$ (295,881,179)	\$ (127,302,594)
ALL FUNDS	\$ -	\$ -	\$ -	\$ -

Eliminations

Eliminations are included in the budget to offset amounts budgeted as expenditures in one fund that are associated with offsetting revenues and expenditures in another fund. One example is the interdepartmental charges from the Reprographics (print shop) fund to various County departments. Departments pay the County print shop for services, and these costs are included in departments' budgeted expenditures, supported by revenues from sources external to the County. The print shop, in turn, budgets these payments as revenue, along with expenditures related to the cost of providing printing services. The expenditures and revenues are therefore budgeted twice within the overall County budget. Budgeting eliminations removes these duplicated revenues and expenditures from the budget as a whole in order to provide a more accurate picture of total net expenditures and revenues. The following schedule lists the various items that are eliminated in the budget:

DESCRIPTION	FY 2013 ACTUAL	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECAST	FY 2015 TENTATIVE
Fund Transfers (see Schedule)					
Operating	\$ (176,693,418)	\$ (198,536,963)	\$ (198,536,963)	\$ (198,567,314)	\$ (201,541,273)
Non-Recurring	(276,897,848)	(299,090,930)	(306,406,394)	(295,881,179)	(127,302,594)
	\$ (453,591,266)	\$ (497,627,893)	\$ (504,943,357)	\$ (494,448,493)	\$ (328,843,867)
Internal Service Charges	\$ (159,652,960)	\$ (163,263,729)	\$ (163,263,729)	\$ (174,368,036)	\$ (164,758,171)
Totals	\$ (613,244,226)	\$ (660,891,622)	\$ (668,207,086)	\$ (668,816,529)	\$ (493,602,038)



Debt Service

Debt Management Plan

Introduction to Debt

A comprehensive debt plan should be developed by all jurisdictions intending to issue debt. The purpose of Maricopa County's Debt Management Plan is to set forth the parameters for issuing debt, to manage the debt portfolio and provide guidance to decision makers regarding the timing and purposes for which debt may be issued.

Provisions of the debt plan must be compatible with the County's goals pertaining to the capital program and budget, the financial plan, and the operating budget. A debt plan should attain an appropriate balance between establishing limits on the debt program and providing sufficient flexibility to enable the County to respond to unforeseen circumstances and new opportunities that may benefit the County. This document is not intended to review the County's total financial position. It is a study of the County's current debt position, as growth in the County could result in an increased need for capital financing. Revenues, as well as needs, should drive the County's debt issuance program.

Decisions regarding the use of debt will be based in part on the long-term needs of the County and the amount of equity (cash) dedicated in a given fiscal year to capital outlay. A disciplined, systematic approach to debt management should allow the County to enhance its credit ratings, while at the same time meeting the growing demands of the County's capital projects.

The information contained herein reflects the current debt status of Maricopa County for the fiscal year ended June 30, 2013. The tables have been compiled by the Department of Finance. Portions of this Debt Management Plan are contained in the Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2013, that can be obtained at: <http://www.maricopa.gov/finance/CAFR.aspx>.

Current Debt Situation

It is recognized that all debt, regardless of the source of revenue pledged for repayment, represents some sort of cost to taxpayers or ratepayers. Therefore, all types of County debt/obligations are considered herein. While lease-secured and certificates of participation obligations may not be debt under strict legal definitions, they still require future appropriations and are a fixed charge. These lease payments and other non-bonded obligations are added by most security analysts when calculating an issuer's debt ratios.

Debt Issuance History

The County has used debt financing for many years to finance capital projects. The following chart illustrates the amount of debt as well as categories of outstanding debt for the fiscal year ended June 30, 2013.

LONG-TERM LIABILITIES
All Categories of Debt ⁽²⁾
Maricopa County, Arizona
As of June 30, 2013

	Year Ending June 30				
	2009	2010	2011	2012	2013
GOVERNMENTAL ACTIVITIES:					
Bonds, loans, and other payables:					
General obligation bonds	\$ -	\$ -	\$ -	\$ -	\$ -
Lease revenue bonds (3)	163,900,000	153,285,000	142,140,000	130,815,000	120,350,000
Housing Authority Loans (1) (4)	-	-	-	2,787,917	3,609,943
Special assessment debt with governmental commitment (1)	193,591	174,442	120,533	80,050	64,679
Certificates of participation (3)	3,850,000	3,385,000	2,895,000	-	-
Capital leases	51,135,339	14,956,315	432,651	-	-
Total Governmental activities	<u>\$ 219,078,930</u>	<u>\$ 171,800,757</u>	<u>\$ 145,588,184</u>	<u>\$ 133,682,967</u>	<u>\$ 124,024,622</u>

Notes:

- (1) Does not represent an obligation of the County.
- (2) Long-term liabilities excludes claims and judgments payable, reported and incurred but not reported claims, and liabilities for closure and postclosure costs.
- (3) On January 1, 2005, the Medical Center was transitioned to the Maricopa County Special Health Care District, a separate legal entity that is not part of the County's reporting entity. The long-term debt obligations, as previously reported in the Medical Center Fund, a major enterprise fund, were transferred to governmental activities as they are the responsibility of the County. The Maricopa County Special Health Care District will continue to reimburse the County pursuant to the intergovernmental agreement with the County.
- (4) Beginning in FY 2011, the Housing Authority is considered a blended component unit of the County and is included on this schedule. Prior to FY 2011, the Housing Authority was a discretely presented component unit. Although the Housing Authority is included as of FY 2011, no long term liabilities were recorded until FY 2012.

Financing Alternatives

The County should evaluate all potential funding sources before considering which method of financing may be the most appropriate. Sources of funding may include: current revenues and fund balances; intergovernmental grants from federal, state or other sources; state revolving funds or loan pools; private sector contributions through impact fees or public/private partnerships; and leasing.

There are many sources of funding, depending on the type of debt to be incurred and the length of time for repayment. Short-term financing is defined as debt maturing not later than one year after the date of its issuance. There are basically three reasons for using short-term debt:

- A vehicle to deal with temporary cash flow difficulties. This situation arises when cash receipts do not follow the same pattern as cash outlays.
- To handle unexpected costs resulting from natural emergencies or other significant unexpected events.
- In anticipation of issuing a long-term bond for capital financing. This form of financing offers an opportunity to borrow for short periods until the true, final costs of a project are known.

Pay-As-You-Go Financing

This method means that capital projects are paid for from the government's current revenue base. The County does not issue bonds and does not have to repay the borrowings over time.

There are several advantages to this method. For example, pay-as-you-go financing will save the amount of interest which otherwise would be paid on bonds issued to finance the program. The government is not encumbered by as much debt service when economic conditions deteriorate due to normal business

cycles. Since the use of current revenues can be adjusted in a given budget year, pay-as-you-go financing can provide greater budgetary flexibility than does a debt issue. The jurisdiction's long-term debt capacity is preserved for the future. Finally, lower debt ratios may have a positive effect upon the jurisdiction's credit rating.

Relying on current revenues to finance capital improvements also presents several disadvantages. Exclusive reliance upon pay-as-you-go funds for capital improvements means that existing residents are obliged to pay for improvements that will benefit new residents who relocate to the area. If the jurisdiction is forced to finance the improvements within a single budget, the large capital outlay required for some projects may result in an onerous tax burden. The County must be careful to ensure that the use of current revenues for capital projects does not diminish its availability to respond to emergencies and ongoing mandated services.

Grants

Government grants stem from a variety of sources, but the majority of grant revenues for capital projects come from federal and state governments. Grants often require a County matching contribution. Most grants require an application from the County, identifying specific improvements or equipment that will be purchased with the grant money.

Short-Term Borrowing (Notes)

Tax Anticipation Notes (TANs) are notes issued in anticipation of the collection of taxes, as referenced in the Arizona Revised Statutes (A.R.S.), Title 35, Chapter 3, Article 3.1. They provide operating funds to meet regular payroll and other operating expenses. During the fiscal year when tax payments are received, sufficient sums are used to retire the note. The timing of the note sale, the note's due date, and repayment of funds are all components of cash flow and cash management analysis.

Lines and Letters of Credit – Where their use is judged by the Chief Financial Officer to be prudent and advantageous to the County, the County has the power to enter into agreements with commercial banks or other financial entities for purposes of acquiring lines or letters of credit. The Board of Supervisors must approve any agreement with financial institutions for the acquisition of lines or letters of credit.

General Obligation Bonds

Bond security is the taxing power of the state or local government, as referenced in the A.R.S., Title 35, Chapter 3, Article 3, for new general obligation bonds and Title 35, Chapter 3, Article 4 for refunding bonds. An issuer selling a general obligation bond secured by its full faith and credit attaches to that issue its broadest pledge. This makes the security of these bonds very high. The full faith and credit backing of a general obligation bond includes the pledge of all general revenues, unless specifically limited, as well as, the legal means to raise tax rates to cover debt service. The public entity is authorized to levy property taxes or to draw from other unrestricted revenue streams such as sales or income taxes to pay the bond's principal and interest. Interest rates on these bonds are generally the lowest of any public securities due to this superior security. Prior to issuance, Arizona general obligation bonds must have a majority vote approval from the residents of the County.

Revenue Bonds

Revenue bonds are long-term debt instruments retired by specific dedicated revenues. Often these revenues are generated by the project funded out of debt proceeds. Revenue bonds are designed to be self-supporting through user fees or other special revenues (i.e. excise taxes, rents or fees). The general taxing powers of the jurisdiction are not pledged. The debt created through the issuance of revenue bonds is to be repaid by the earnings from the operations of a revenue producing enterprise, from special taxes, or from contract leases or rental agreements. County revenue bonds do not burden the constitutional or

statutory debt limitation placed on the County because they are not backed by the full faith and credit of the issuer. The underlying security is the revenue stream pledged to pay the bond principal and interest.

Capital Leases (Lease-Purchase Obligations)

Maricopa County uses lease-purchase financing to expand its borrowing power. This financing technique provides long-term financing through a lease (with a mandatory purchase provision). Lease-purchase agreements use non-appropriation clauses to avoid being classified as long-term debt, which might be subject to State legal restrictions. This clause allows the government to terminate the lease without penalty. Security for lease-purchase financing is the lease payments made by the County and, where legally permitted, also the asset being financed.

Special Assessment Bonds

Special Assessment Bonds are issued to districts that are within a legally designated geographic area located within the County, which through the consent of the affected property owners pay for basic infrastructure and public improvements to the area through a supplemental assessment. This financing approach achieves the objective of tying the repayment of debt to those property owners who most directly benefit from the improvements financed.

Certificates of Participation

Certificates of Participation represent proportionate interests in semiannual lease payments. Participation in the lease is sold in the capital markets. The County's obligation to make lease payments is subject to annual appropriations made by the County for that purpose. Rating agencies typically give Certificate of Participation issues a grade below that of general obligation bonds. A.R.S., Title 11, Chapter 2, Article 4, §11-251, Paragraph 46, provides for a maximum repayment term of twenty five years for the purchase or improvement of real property.

Lease Trust Certificates

Lease Trust Certificates financing provides long-term financing through a lease (with a mandatory purchase provision). This method does not constitute indebtedness under a state or local government's constitutional debt limit and does not require voter approval. In a lease-purchase transaction, the asset being financed can include new capital asset needs or assets under existing lease agreements.

Installment Purchase Agreements

Same as a lease purchase agreement with the exception that the County takes title to the property up front.

Debt Limit

The Arizona Constitution, Article 9, Section 8, states that a County indebtedness pertaining to general obligation bonds may not exceed six percent of the value of the County's taxable property ascertained by the last assessment. All general obligation bonds must be approved by voters regardless of amount issued up to the six percent limit. The County may issue non-general obligation bonds without voter approval up to six percent of the taxable property. However, with voter approval, the County may become indebted for an amount not to exceed fifteen percent of such taxable property.

The following table represents the County's outstanding general obligation indebtedness with respect to its constitutional general obligation debt limitation.

2012-13 Constitutional General Obligation Bonding Capacity Maricopa County, Arizona	
2012-13 Secondary Assessed Valuation	\$ 34,400,455,716
15% of Secondary Assessed Valuation	5,160,068,357
Less: GO Bonded Debt Outstanding	-
Plus: GO Debt Service Fund Balance	-
Unused Fifteen Percent Borrowing Capacity	\$ 5,160,068,357

Rating Agency Analysis

Independent assessments of the relative credit worthiness of municipal securities are provided by rating agencies. They furnish letter grades that convey their assessment of the ability and willingness of a borrower to repay its debt in full and on time. Credit ratings issued by these agencies are a major function in determining the cost of borrowed funds in the municipal bond market.

Moody's Investors Service, Standard and Poor's Corporation, and Fitch Ratings are the three major rating agencies that rate municipal debt. These rating agencies have provided a rating assessment of credit worthiness for Maricopa County. There are seven primary factors that comprise their ratings:

- Institutional framework – legal and practical environment of local government
- Economy – stability of trends in local income and total market value per capita
- Management – financial and operational decisions, policies and practices, leadership
- Budgetary flexibility – available fund balance, ability to raise revenues or reduce expenditures
- Budgetary performance – current fiscal balance of general fund and total governmental funds
- Liquidity – availability of cash and cash equivalents
- Debt and contingent liabilities – debt policies, pension obligations, long-term planning

Each of the rating agencies has their own method of assigning a rating on the ability and willingness of a borrower to repay in full and on time. Issuers must pay a fee for the opportunity to have one or more rating agencies rate existing and proposed debt issuance. The following chart outlines how the ratings reflect creditworthiness, ranging from very strong securities to speculative and default situations.

Examples of the rating systems are:

BOND RATINGS Explanation of corporate/municipal bond ratings	RATING AGENCIES		
	Fitch	Moody's	Standard & Poor's
Premium quality High quality Medium quality	AAA AA A	Aaa Aa A	AAA AA A
Medium grade, lower quality Predominantly speculative Speculative, low grade	BBB BB B	Baa Ba B	BBB BB B
Poor to default Highest speculation Lowest quality, no interest	CCC CC C	Caa Ca C	CCC CC C
In default, in arrears Questionable value	DDD DD D		DDD DD D

Fitch and Standard & Poor's may use "+" or "-" to modify ratings while Moody's may use numerical modifiers such as 1 (highest), 2, or 3.

History of Maricopa County's Debt Rating

In January 2014, Standard & Poor's Ratings Services (S&P) affirmed Maricopa County's issuer credit rating (ICR) and lease revenue bond ratings. Standard & Poor's affirmed the County's 'AAA' ICR, the highest level rating possible for general obligation bonds, and affirmed its 'AA+' rating for the County's existing lease revenue bonds. With its diverse economic base, past performance of strong reserve levels, and low direct debt burden, S&P views Maricopa County's long-term outlook as stable. [Standard & Poor's Rating Service Press Release dated January 6, 2014](#)

In March 2013, Fitch Ratings affirmed Maricopa County's unlimited tax general obligation and lease revenue bond ratings. Fitch Ratings affirmed the County's general obligation bond rating (implied) at 'AAA', the highest level rating possible for general obligation bonds, and affirmed its 'AA+' rating for the County's lease revenue bonds. Citing the County's continued structural balance throughout various economic and financial pressures, management's historically conservative and proactive fiscal practices that embrace conservative revenue estimates, and the county's very modest direct debt position, Fitch Ratings views Maricopa County's rating outlook as stable. [Fitch Ratings Press Release dated March 27, 2013](#)

In 2010, Moody's recalibrated its US municipal ratings from the municipal scale to the global scale to enhance the comparability of its credit ratings across its rated universe. The County's lease revenue bonds received a change in scale from a bond rating of Aa2 to Aa1 and its Certificates of Participation, Series 2000, received a change in scale from Aa3 to Aa2, effective May 1, 2010. The recalibration does not reflect a change in credit quality or a change in credit opinion of an issue or issuer, the recalibration is simply a change in scale. [Moody's Investor Service - Change to Global Scale May 1, 2010](#)

Additional information on Maricopa County's bond ratings and the bond rating recalibration can be viewed on the Department of Finance webpage: <http://www.maricopa.gov/Finance/debt.aspx>.

The following illustrates a history of the County's various debt ratings.

Type of Debt	Fitch	Date Rating Assigned	Moody's	Date Rating Assigned	Standard & Poor's	Date Rating Assigned
General Obligation	AAA (1)	3/27/2013			AAA (1)	1/6/2014
	AAA (1)	4/1/2011			AAA (1)	3/28/2011
	AAA (2)	4/25/2007	Aa1 (1)	4/30/2009	AAA (2)	8/21/2007
Lease Revenue	AAA (2)	4/25/2007	Aa1 (2)	4/26/2007	AAA (2)	8/21/2007
	AA+ (1)	3/27/2013			AA+ (1)	1/6/2014
	AA+ (1)	4/1/2011			AA+ (1)	3/28/2011
	AA+ (2)	4/25/2007	Aa2 (1)	4/30/2009	AA+ (2)	8/21/2007
			Aa2 (2)	4/26/2007	AA+ (2)	8/21/2007

(1) Bond rating is "Affirmed Implied"
 (2) Bond rating is "Implied"

Ratio Analysis

Rating analysts compare direct net debt to the population in order to measure the size or magnitude of the County's debt. This ratio is referred to as the Direct Net Debt Per Capita Ratio. The same ratio is applied to all debt within the County which includes School Districts, Cities and Towns, and Special Districts. This ratio is referred to as the Overall Net Debt Per Capita Ratio. The taxable value of the County is a measure of the County's wealth. It also reflects the capacity of the County's ability to service current and future debt. The ratio of Direct Net Debt as a percentage of Full Value (FV) Property is the comparison of direct net debt to the County's taxable value. The same ratio is applied to all debt within the County and is referred to as the Overall Net Debt as a percentage of Full Value Property. The Full Value Property Per Capita ratio represents the per capita value of taxable property in the County. An explanation of how each ratio is calculated is included in the notes adjacent to the following tables.

There are an infinite number of ratios, which could be calculated to measure the County's debt burden. The following analysis focuses on commonly used ratios instead of creating customized ones. The ratios calculated are for governmental activities and do not include business-type activities. The source of repayment is from either the secondary tax levy or by appropriation from the general fund for debt service payments. Debt for which there is a source of repayment, i.e. pledged revenues for car rental service charge, debt service has been excluded.

**DIRECT AND OVERALL NET DEBT
 MARICOPA COUNTY, ARIZONA**

GOVERNMENTAL ACTIVITIES	Audited 6/30/2012	Audited 6/30/2013	Projected 6/30/2014	Projected 6/30/2015
Lease Revenue Bonds	\$ 130,815,000	\$ 120,350,000	\$ 108,975,000	\$ 97,135,000
Direct Net Debt	\$ 130,815,000	\$ 120,350,000	\$ 108,975,000	\$ 97,135,000
Overlapping Debt (1)	8,007,362,021	8,011,719,776	7,922,770,195	7,812,540,182
Overall Net Debt	\$ 8,138,177,021	\$ 8,132,069,776	\$ 8,031,745,195	\$ 7,909,675,182
Population Estimate (2)	3,884,700	3,933,700	3,990,000	4,063,700
Full Value of Taxable Property (3)	\$ 321,960,274	\$ 310,300,015	\$ 339,536,633	\$ 342,931,999
Ratios (4)				
Direct Net Debt Per Capita	\$ 34	\$ 31	\$ 27	\$ 24
Overall Net Debt Per Capita	\$ 2,095	\$ 2,067	\$ 2,013	\$ 1,946
Direct Net Debt as % of FV Property	0.041%	0.039%	0.032%	0.028%
Overall Net Debt as % of FV Property	2.528%	2.621%	2.366%	2.306%
FV Property Per Capita	\$ 82,879	\$ 78,882	\$ 85,097	\$ 84,389

Notes:

- (1) Projected overlapping debt for 2014 and 2015 was based on a three year average for general obligation Bonds for Cities, Towns, School Districts and Special Assessment Districts.
 Source: www.azdor.gov/ReportsResearch/ReportofBondedIndebtedness.aspx
- (2) Projections for 2013, 2014 and 2015 are based on estimates provided by the Department of Economic Security.
 Source: www.workforce.az.gov
- (3) Full Cash Value Taxable Property Estimates for Tax Year 2015 were provided by Maricopa County Assessor's Office (in thousands of dollars).
- (4) Summary of Debt Ratios:
 - Direct Net Debt per capita = Direct Net Debt/Population
 - Overall Net Debt per capita = Overall Net Debt/Population
 - Direct Net Debt as a percentage of full value property (FV) = Direct Net Debt/FV property
 - Overall Net Debt a percentage of FV Property = Overall Net Debt/FV property
 - FV property per capita = FV Property/Population

Debt Obligations by Type

General Obligation Bonds

Long-term General Obligation Bonds shall be issued to finance significant capital improvements for purposes set forth by voters in bond elections. Interest rates on these bonds are generally the lowest of any public securities. Prior to issuance, Arizona GO Bonds must have a majority vote approval from the residents of the County.

On July 1, 2004, the County made the final debt service payment on the outstanding General Obligation Bonds, which were the result of the 1986 general election where the voters authorized the County to issue long-term debt. The resulting proceeds from the sale of the bonds were used for the purpose of making improvements in the County which included Criminal and Civil Courts Facilities, Juvenile Court – Juvenile Treatment and Detention Facilities, Law Enforcement and Public Safety, Regional Park Improvements, Environmental Protection, Sanitary Landfill, Public Health Facilities, Infrastructure, Communication Improvements, etc.

Legal Debt Margin – County indebtedness pertaining to general obligation bonds may not exceed six percent of the value of the County's taxable property ascertained by the last assessment. However, with voter approval, the County may become indebted for an amount not to exceed 15 percent of such

taxable property. At June 30, 2013, the County had no outstanding general obligation debt, (0.00% of taxable property), while the 6 percent limit was \$2,064,027,343 and the 15 percent limit was \$5,160,068,357.

Lease Revenue Bonds

On May 23, 2007, the Maricopa County Public Finance Corporation issued \$108,100,000 of Lease Revenue Bonds to pay for the acquisition, construction, and renovation of the Durango Animal Care and Control Facility and various court facilities. Under the terms of the bond indentures, the Corporation received the proceeds to construct and purchase these assets and the County will make lease payments to extinguish the debt. Lease payments will equal the aggregate amount of principal and interest due at that date. Upon the final lease payment, the title to the assets will transfer to the County. The County’s obligation to make lease payments will be subject to and dependent upon annual appropriations being made by the County. Bonds maturing on and after July 1, 2017, are subject to optional redemption in increments of \$5,000 on July 1, 2016, or any date thereafter, at par plus accrued interest to the date fixed for redemption. In the event of nonappropriation, the bonds would be subject to special redemption at par plus accrued interest to the redemption date.

On May 23, 2007, the Maricopa County Public Finance Corporation issued Lease Revenue Refunding Bonds, Series 2007B, for \$32,840,000 (par value) with interest rates ranging from 4% to 5% and maturing from July 1, 2012 to July 1, 2015. The net bond proceeds were \$34,414,011 which included a reoffering premium of \$973,843, County contributions of \$860,000, and cost of issuance of \$259,831. The net proceeds were used to advance refund the Lease Revenue Bonds, Series 2001, of \$32,215,000, with interest rates ranging from 4.7% to 5.5%, maturing from July 1, 2012 through July 1, 2015, and were redeemed at par plus accrued interest on July 1, 2011.

**SUMMARY OF LEASE REVENUE BOND PRINCIPAL AMOUNTS OUTSTANDING BY ISSUE
 As of June 30, 2013**

Bond Issue	Amount
2007A Lease Revenue Bonds	\$ 94,640,000
2007B Lease Revenue Refunding Bonds	25,710,000
Total	\$ 120,350,000

**DEBT SERVICE REQUIREMENTS TO MATURITY
 Lease Revenue Bonds
 Maricopa County, Arizona
 As of June 30, 2013**

Year Ending June 30	Principal	Interest	Total Debt Service
2014	\$ 11,375,000	\$ 5,118,505	\$ 16,493,505
2015	11,840,000	4,579,180	16,419,180
2016	12,470,000	4,016,330	16,486,330
2017	3,660,000	3,657,980	7,317,980
2018	3,845,000	3,470,355	7,315,355
2019-23	22,140,000	14,412,055	36,552,055
2024-28	27,875,000	8,521,963	36,396,963
2029-32	27,145,000	1,985,088	29,130,088
Total	\$ 120,350,000	\$ 45,761,455	\$ 166,111,455

Special Health Care District

On January 1, 2005, the Medical Center was transitioned to the Maricopa County Special Health Care District, a separate legal entity that is not part of the County's reporting entity. The long-term debt obligations, as previously reported in the Medical Center Fund, a major enterprise fund, were transferred to governmental activities as they are the responsibility of the County. The debt transferred included lease revenue bonds of \$15,207,425, certificates of participation of \$5,500,000, and installment purchase agreements of \$1,090,234, of which only a portion of the lease revenue bonds remain outstanding at June 30, 2013. The County continues to pay the debt service including principal and interest when due and is reimbursed by the Maricopa County Special Health Care District pursuant to the District's intergovernmental agreement with the County.

The following chart represents the reimbursement schedule for the remaining lease revenue bonds debt service obligations to Maricopa County from the Maricopa County Special Health Care District as provided for in the intergovernmental agreement.

**REIMBURSEMENT REQUIREMENTS
 Special Health Care District
 Maricopa County, Arizona
 As of June 30, 2013**

Year Ending June 30	Principal	Interest	Total Debt Service
2014	\$ -	\$ 70,617	\$ 70,617
2015	1,261,778	106,848	1,368,626
2016	1,335,273	36,231	1,371,504
Total	\$ 2,597,051	\$ 213,696	\$ 2,810,747

Special Assessment Districts

A Special Assessment District (County Improvement District) process begins with the circulation of a petition. The petition must be signed by either a majority of the persons owning real property or by the owners of fifty-one percent or more of the real property within the limits of the proposed district. With the approval of the petition by the Board of Supervisors, a new improvement district is established. County Improvement Districts are further described in A.R.S., Title 48, Chapter 6, Article 1.

With the Board of Supervisors acting as the Board of Directors for each district, approval of an engineer, and the approval of plans, specifications and cost estimates soon follow. Each of these early phases of the improvement district process contain regulations for public notification through posting of the property, publication in the local newspaper, and the set up of a protest period.

Once the Board of Supervisors approves the awarding of the bid, construction follows. Since the residents pay for these improvements, an assessment is levied against each property owner. Depending on the type of improvement, some assessments are carried on the property tax roll, while others are collected through the County Improvement District Office. If the property owners are unable to prepay the improvement assessment within 30 days after the completion of the work, bonds are sold for the balance of the construction amount. The bonds are collateralized by properties within the District. The receivable is held by the Improvement District, and billed on a semi-annual basis. In cases of a delinquent payment of an assessment, the lien including penalty and interest may be sold at a public auction. If there is no purchaser for the lien, the District (not the County) will assume, as a general obligation, the amount of the assessment and interest accruing thereon.

The following table illustrates the outstanding principal amount by issue for the special assessment district bonds.

SUMMARY OF PRINCIPAL AMOUNT OUTSTANDING BY ISSUE
Special Assessment Districts
Maricopa County, Arizona
As of June 30, 2013

Bond Issue	Amount
Queen Creek Water K-91	\$ 7,584
7th Street North K-106	6,006
Plymouth Street K-109	51,089
Total	\$ 64,679

Housing Authority of Maricopa County Loans Payable

The Housing Authority of Maricopa County’s Component Unit, Maricopa Revitalization Partnership, L.L.C., has a promissory note payable to Community Service of Arizona, Inc. The note bears an interest rate of 0.50% and is collateralized by investment in real estate. The balance on this note shall be paid at the earlier of the date of sale of the property; breach of covenant, condition or restriction; or 15 years after the date of the project completion. At June 30, 2013, the balance on this note was \$570,000.

The Housing Authority of Maricopa County’s Component Unit, Rose Terrace Development Partnership Phase II, L.L.C., has a promissory note payable to Mutual of Omaha Bank. The note bears an interest rate of 8.75% and is collateralized by investment in real estate. Monthly principal and interest payments of \$3,744 will continue through February 2020, at which time a balloon payment of \$363,157 is due. At June 30, 2013, the balance on this note was \$420,343.

On December 21, 2012, the Housing Authority of Maricopa County's Component Unit, Rose Terrace Development Partnership, L.L.C., entered into a promissory note payable with First Bank. The note bears interest at 4.75% through January 1, 2018, and then increases to the greater of 6.00% or the 5-year Treasury Rate plus 3%. Monthly installments of principal and interest of \$13,703 are payable through January 1, 2018, at which point the note will be amortized for the balance through the maturity date of October 1, 2022. At June 30, 2013, the balance on this note was \$2,619,600.

**DEBT SERVICE REQUIREMENTS
 Housing Authority Loans Payable
 Maricopa County, Arizona
 As of June 30, 2013**

Year Ending June 30	Principal
2014	\$ 54,561
2015	65,557
2016	77,121
2017	89,284
2018	102,080
2019-23	3,221,340
Total	\$ 3,609,943

Short-Term Borrowing

On July 1, 2012, the County maintained a \$35,000,000 municipal revolving line of credit with qualified interest rate of 61% and non-qualified interest rate of 66% of the bank's prime rate which had a maturity date of June 30, 2013. Outstanding principal and interest is due on June 30 of each year. During fiscal year 2013, the County had not borrowed against the line of credit. The municipal revolving line of credit was renewed to June 30, 2014.

On July 1, 2012, the County maintained a \$6,482,298 irrevocable standby letter of credit issued to the Industrial Commission of Arizona for unfunded workers' compensation claims. On April 12, 2013, the letter of credit was increased to \$15,239,045. The letter of credit was reserved against the municipal revolving line of credit. During fiscal year 2013, the letter of credit had not been drawn upon. The irrevocable standby letter of credit will mature on June 30, 2014.

Debt Policies

Regularly updated debt policies can be an important tool to ensure the use of the County's resources to meet its financial commitments to provide needed services to the citizens of Maricopa County and to maintain sound financial practices.

Administration of Policy

The County Manager is the Chief Executive of the County. With the exception of those responsibilities specifically assigned by state statute to the Chief Financial Officer, the County Manager is ultimately responsible for the approval of any form of County borrowing. The Chief Financial Officer coordinates the administration and issuance of debt, as designated by the County Manager.

The Chief Financial Officer is also responsible for attestation of disclosure and other bond related documents. References to the "County Manager or his designee" in bond documents are hereinafter assumed to assign the Chief Financial Officer as the "designee" for administration of this policy.

Use of Debt Financing

Debt financing includes General Obligation Bonds, Revenue Bonds, Certificates of Participation, Lease/Purchase agreements, and other obligations permitted to be issued or incurred under Arizona law.

Method of Sale

Debt issues of the County may be sold by competitive, negotiated, or private placement sale methods unless otherwise limited by state law. The selected method of sale will be the option which is expected to result in the lowest cost and most favorable terms given the financial structure used, market conditions, and prior experience.

Competitive Sale

The County will use the competitive sale method unless there are compelling reasons which indicate that a negotiated sale or private placement would have a more favorable result due to prevailing conditions in the market, a financing structure which requires special pre-marketing efforts, or factors are present that are expected to result in an insufficient number of competitive bids. Advantages of using a competitive sale is that the issuer is getting the lowest net interest cost on that day and all parties are given an equal opportunity, but timing is very inflexible.

Negotiated Sale

When determined appropriate, the County may elect to sell its debt obligations through a negotiated sale. Such determination may be made on an issue by issue basis, for a series of issues, or for part or all of a specific financing program. Negotiated underwriting may be considered upon recommendation of the Chief Financial Officer. Advantages of a negotiated sale is that timing is extremely flexible, the size of the issue can be easily changed at last minute and the issuer has influence over the underwriter selection and bond distribution.

Use of Bond Insurance

This is an insurance policy purchased by an issuer or an underwriter for either an entire issue or specific maturities. It will guarantee the payment of principal and interest, which in turn provides a higher credit rating and thus a lower borrowing cost for an issuer.

The present value of the estimated debt service savings from insurance should be at least equal to or greater than the insurance premium when insurance is purchased directly by the County. The bond insurance company will usually be chosen based on an estimate of the greatest net present value insurance benefit (present value of debt service savings less insurance premium).

Arbitrage Liability Management

Arbitrage is defined as the practice of simultaneously buying and selling an item in different markets in order to profit from a spread in prices or yields resulting from market conditions.

Arbitrage profits are made by selling tax-exempt bonds and investing the proceeds in higher-yielding taxable securities, when referencing municipal bonds. Municipal issuers are allowed to make arbitrage profits under certain restricted conditions. The sale of tax-exempt bonds primarily for the purpose for making arbitrage profits is prohibited by Section 103(c) of the Internal Revenue Code.

The Debt Management Division of the Department of Finance shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This will include tracking investment earnings on bond proceeds, using outside experts to assist in calculating rebate payments, preparing returns, and making payments in a timely manner in order to preserve the tax exempt status of the County's outstanding debt issues. Additionally, general financial reporting and certification requirements embodied in bond covenants will be monitored to ensure that all covenants are met. The County will structure its financing in such a way as to reduce or eliminate future arbitrage rebate liability, wherever feasible.

Selection of Professional Services

The Chief Financial Officer shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the County's debt program. Goals of the solicitation and selection process shall include encouraging participation from qualified service providers, both local and national, and securing services at competitive prices.

Bond Counsel

Bond Counsel renders opinions on the validity, enforceability and tax exempt status of the debt and related legal matters, and to prepare the necessary resolutions, agreements and other documents.

Financial Advisor

The Financial Advisor advises on the structuring of obligations to be issued, inform the County of various options, advise the County as to how choices will impact the marketability of County obligations and provide other services as defined by contract. To ensure independence, the financial advisor will not bid on nor underwrite any County debt issues.

Competitive proposals will be taken periodically for services to be provided over a period of one year with annual renewal options.

Other professional services will be retained, when required, including managing underwriters, credit agencies, escrow agents, trustees, printers, and others. These services will be procured when in the best interest of the County by a competitive selection process.

Continuing Disclosure of County Financial Information

Annual financial statements and other pertinent credit information, including the Comprehensive Annual Financial Report (CAFR), will be provided by the County upon request. A copy of the CAFR can be obtained from the Maricopa County webpage at: <http://www.maricopa.gov/Finance/CAFR.aspx>. All material that has a pertinent bearing on County finances will be provided to the agencies that maintain a rating on County securities.

The Chief Financial Officer shall be responsible for providing ongoing disclosure information to established national information repositories and for maintaining compliance with disclosure standards dictated by state and national regulatory bodies.

Copies of official statements for are available through the following recognized municipal repository:

Electronic Municipal Market Access ("EMMA")
c/o Municipal Securities Rulemaking Board
1900 Duke Street, Suite 600
Alexandria, VA 22314
Phone: (703) 797-6600

Fax: (703) 797-6700

<http://www.dataport.emma.msrb.org>

Email: emmaonline@msrb.org

The Securities and Exchange Commission released final “continuing disclosure” rules (the “Rules”) for municipal bond issues on July 1, 2009, (amended existing Rule 15c2-12). The Rules, which in general were effective on July 3, 1995, impact nearly every issuer of municipal securities. The stated purpose of the Rules is to deter fraud and manipulation in the municipal securities market by prohibiting the underwriting and subsequent recommendation of securities for which adequate information is not available. No underwriter can purchase or sell bonds in an offering of more than \$1,000,000 after July 3, 1995, unless it has reasonably determined that an issuer has undertaken to provide to the public information repositories on a continuing basis both annual financial information and notices of specified material events affecting the issuer or its securities. This is applicable unless an exemption applies. The County intends to fully comply with the “continuing disclosure” rules.

Maturity Structures

Principal payment schedules should not extend beyond the economic life of the project or equipment financed. The structure of debt issued by the County should be to provide for either level principal or level debt service. Except in select instances, deferring the repayment of principal should be avoided.

Ratings

The County’s goal is to maintain or improve its bond ratings. To that end, prudent financial management policies will be adhered to in all areas. The Chief Financial Officer shall be responsible for maintaining relationships with the rating agencies that currently assign ratings to the County’s various debt obligations. The County will maintain a line of communication with the rating agencies informing them of major financial events in the County as they occur. Full disclosure of operations will be made to the bond rating agencies. County staff, with the assistance of the financial advisor and bond counsel, will prepare the necessary materials for presentation to the rating agencies. A personal meeting with representatives of the rating agencies will be scheduled every few years or whenever a major project is initiated.

Modification to Policies

These policies will be reviewed annually and significant changes may be made with the approval of the County Manager. Significant policy changes will be presented to the Board of Supervisors for approval.



Capital Improvement Program

Executive Summary

The Capital Improvement Program (CIP) is a plan that identifies capital improvement projects to be completed over the next five fiscal years. Because these projects typically span more than one fiscal year, the plans are updated annually to track existing projects, to identify new projects, and to update funding estimates and forecasts. Therefore, capital projects are budgeted separately from the operating budget in a series of capital project funds. The CIP integrates the County's Managing for Results (MfR) policy when outlining its funding sources, project costs, and future operating costs associated with each capital improvement. In addition, the CIP helps the County manage capital expenditures to meet the following County strategic priorities.

Safe Communities

Maricopa County will support safe communities and neighborhoods by providing access to a timely, integrated, and cost effective smart justice system.

Regional Services

Maricopa County will provide best in class regional services, both mandated and of concern to citizens, while coordinating with municipalities, other jurisdictions, and communities-based entities to consolidate services and avoid duplication, when applicable.

Government Operations

Maricopa County will deploy an effective infrastructure to implement streamlined policies and procedures to improve delivery of services and promote a healthy workplace and a fully engaged workforce.

Growth and Economic Development

Maricopa County will be innovative in leveraging its resources, adaptive in its regulatory policies and practices, and proactive in its public relations to attract, promote, and support the growth of business enterprises to produce a vibrant and balanced regional economy.

Fiscal Strength and Responsibility

Maricopa County will continue to efficiently manage County resources and engage in effective fiscal planning with integrity and transparency to promote financial stability and economic prosperity for Maricopa County residents.

Capital Improvement Program Definition

A Capital Improvement Program (CIP) project is defined as a major, non-recurring project that includes one or more of the following:

1. Any acquisition of, or improvement of, land for a public purpose.
2. Any construction of a new facility (e.g., a public building, parking lot, road, or bridge etc.), or an addition to, or extension of, such a facility.
3. A nonrecurring rehabilitation that increases the service potential of the building (i.e., something which is infrequent and would not be considered annual or other recurrent maintenance) or major repair of all or a part of a building, its grounds, or a facility.
4. Any planning, feasibility, engineering, or design study related to an individual capital improvement project or to a program that is implemented through individual capital improvement projects.

The most common examples include the purchase of land and buildings as well as construction of buildings, roads, and bridges. Sources of funding for Capital Improvement Projects may include voter-approved bonds, voter-authorized taxes, other forms of long-term financing such as Certificates of Participation (COPs), operating funds, contributions from other public and private entities, and grants.

The County's CIP is divided into three parts: Facility CIP, Technology CIP and Transportation CIP. The Facility CIP includes typical land and building improvements as described above. The Technology CIP includes the major technology projects that substantially impact the way the County does business. Project codes allow the County to segregate all costs associated with a project which then allows Finance to appropriately capitalize the expenses. The Transportation CIP, more commonly known as the Transportation Improvement Program (TIP), includes projects that are associated with roads and bridges. The County groups similar individual projects into "bins" which is the level at which the Board of Supervisors approves funding. The bin system allows the Department to shift resources between individual projects providing for a more efficient operation.

Intergovernmental and County Facility Improvement Capital Projects Approval Process

During FY 2000, the Board adopted a policy (A1920) establishing a formal review and approval process for Capital Improvement Program project requests, excluding the Transportation Department, which had previously established processes for transportation improvement plans. This policy requires each department to submit to the Facilities Review Committee (FRC) proposals for potential projects that may be undertaken during the next five-year period, regardless of the source of funds or building delivery method.

The FRC is comprised of the Facilities Management Director, senior representatives from the Office of Management and Budget (OMB), representatives from the Judicial Branch and Elected Offices, and a representative from the Department of Finance. The committee also includes an Elected Official and an at-large representative, both of whom are committee appointees.

The process begins with the FRC approving instructions to be used for Capital Improvement Program project requests for the coming year. The instructions are typically provided no later than June 30th. By September 1st of each year, departmental requests need to be submitted to the FRC using the Justification Approval Request format. Departmental requests are not considered without an approved facilities master plan.

There are five phases in the Capital Budget and Planning Process:

1. Justification
2. Concept
3. Design
4. Construction
5. Occupancy

There are specific requirements for each phase as outlined in the aforementioned policy. Recommended projects are entered into the CIP in the latter portion of the concept phase and before the design phase. The new policy has resulted in more consistency and efficiency in capital project planning and implementation. It also ensures that projects are congruent with Countywide, long-term goals and initiatives.

Transportation Capital Improvement Program

The Maricopa County Department of Transportation (MCDOT) employs an objective planning procedure for evaluating and ranking potential projects for inclusion in its five-year Transportation Improvement Program (TIP). This procedure includes using equally weighted, objective criteria to score and rank potential projects. The ranking criteria used by the MCDOT for future roadway improvements include:

- Safety (crash history), pavement conditions, and current sufficiency levels of roadways
- Land use, regional travel usage, and environmental factors
- Current and future traffic volumes compared to the physical capacity of the roadway
- A cost/benefit analysis that measures reductions in delay due to improvements
- Joint sponsorship of the project and the actual commitment of funds by partnering agencies
- Bonus points for intelligent transportation systems, alternative modes and environmental enhancements

Separate ranking systems exist for evaluating potential bridges, channel upgrades, bicycle, pedestrian, and other multi-modal improvements.

The Maricopa County Board of Supervisors (BOS) annually approves the TIP. TIP funding is approved at the bin level, which are groupings of similar projects. Each bin has a reserve to provide funding for additional scoping studies or for projects that were not completed as planned by the end of the prior fiscal year. This annual approval authorizes expenditures by MCDOT for making transportation improvements to roadways and bridges, acquiring rights-of-way, developing Intelligent Transportation Systems (ITS) and conducting future studies of County roadways.

MCDOT staff, representatives from cities and towns, and the public recommend projects for inclusion in the TIP. MCDOT then internally prepares its recommendations for future roadway improvements. Funding from all available sources is then matched against the proposed projects. MCDOT typically considers the highest rated projects first and subsequently recommends improvements based on the rankings, potential financial partners, and available budget. The recommended projects are then submitted to the Transportation Advisory Board for their review and input.

MCDOT funds the TIP through several resources. The primary source is the County's distribution from the State of Arizona Highway User Revenue Fund (HURF). By state law the County must spend these funds only on transportation-related items. In addition, the County occasionally receives funds from several federal agencies, such as the Federal Highway Administration (FHWA), the Maricopa Association of Governments (MAG), and the Federal Emergency Management Administration (FEMA). Other funding sources arise through partnerships with local jurisdictions, federal, state agencies, or private corporations.

Federal funding and partner contributions are projected to be \$24,907,500 with the majority of the funding (\$24.8 million) for the Northern Parkway project.

Transportation Capital Improvement Program (continued)

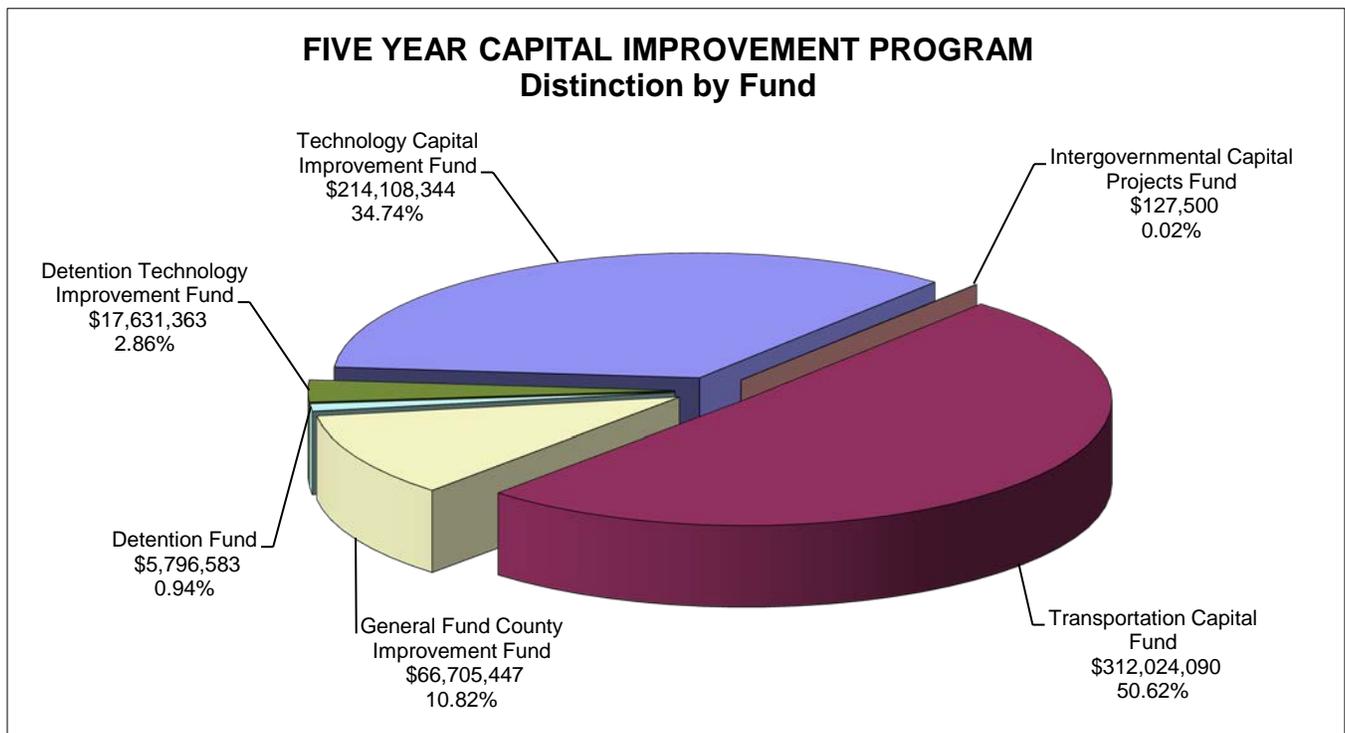
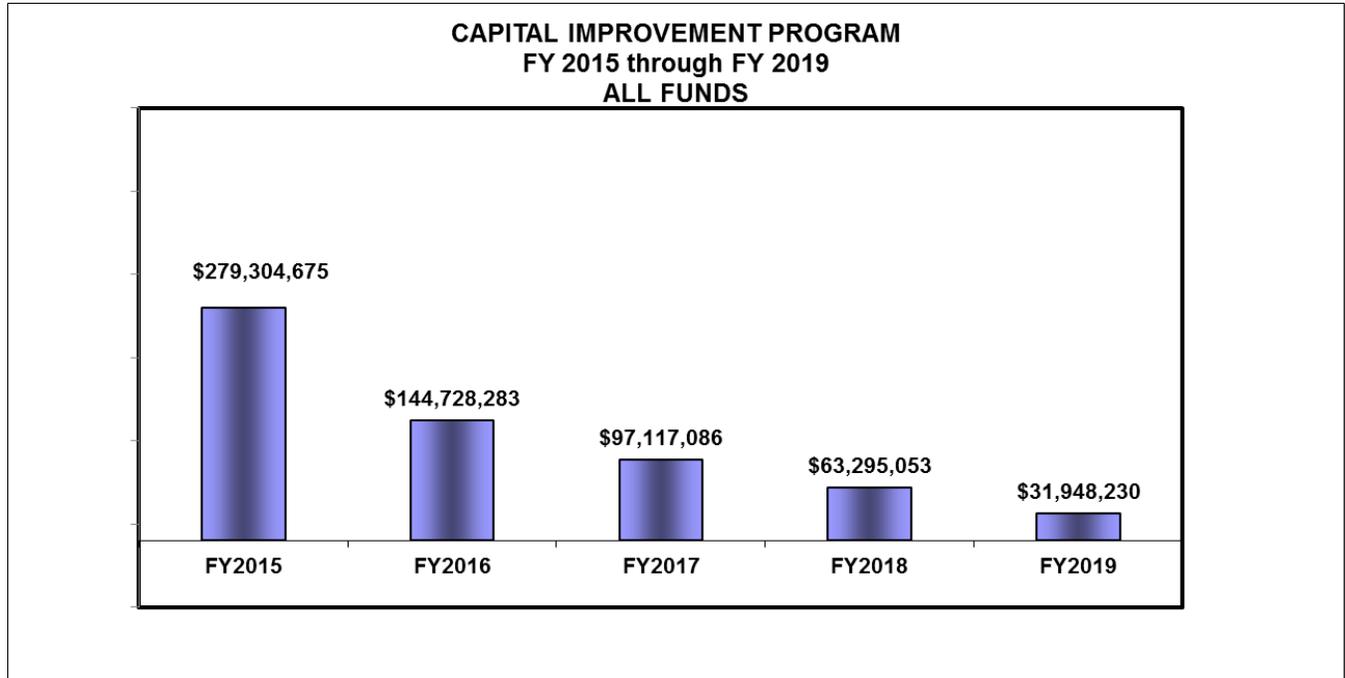
The Transportation priorities for the next five years are to continue the established plan:

- Complete significant regional projects as planned.
- Maintain the existing system through increased emphasis on pavement preservation.
- Reduce congestion through intersection improvements and the use of Intelligent Transportation Systems to improve traffic flow.
- Reduce dust pollution by continuing to pave system dirt roads.
- Start new significant regional projects as funding allows.

A significant portion of the FY 2015 Transportation Improvement Program (TIP) expenditures planned over the next five years will be for projects from the Arterial Street Life Cycle Program (ALCP) of the Maricopa Association of Governments (MAG) Regional Transportation Plan (RTP).

Five Year CIP Budget

The CIP spans a five-year period beginning with Fiscal Year 2015 and ending Fiscal Year 2019. The total anticipated cost for projects presented in the Five Year FY 2015 CIP is \$616,393,327. This does not include dollars set aside in Project Reserve for future capital projects.



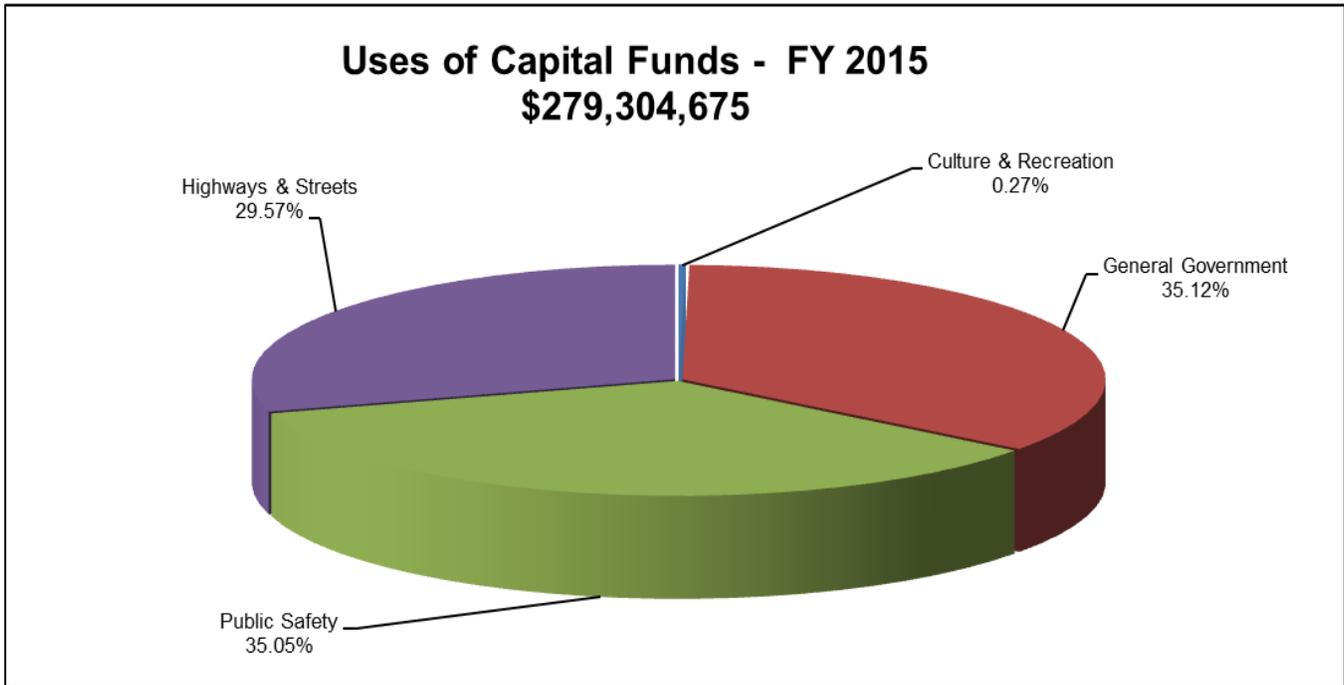
Five Year CIP Budget (continued)

It should be noted that over the five-year period, the cost of a project and its estimated completion date could vary from the initial plan due to changes in Board priorities, greater-than-anticipated costs, unforeseen events, and/or changes in funding assumptions. The following table highlights significant changes from the FY 2014 Capital Improvement Program. The FY 2014 Adopted budget has been restated to exclude project reserves set aside for future capital projects, consistent with the FY 2015 plan.

FY 2015 CAPITAL IMPROVEMENT PROGRAM Five-Year Total By Fund				
CIP Allocation by Fund	ADOPTED FY 2014 THROUGH FY 2018	RECOMMENDED FY 2015 THROUGH FY 2019	(Increase)/ Decrease	
General Fund				
422 INTERGOVERNMENTAL CAPITAL PROJECTS	\$ 127,500	\$ 127,500	\$	-
445 GENERAL FUND COUNTY IMPROVEMENT	52,275,625	66,705,447		(14,429,822)
460 TECHNOLOGY CAPITAL IMPROVEMENT	203,687,521	214,108,344		(10,420,823)
<i>Subtotal General Fund</i>	\$ 256,090,646	\$ 280,941,291	\$	(24,850,645)
Special Revenue				
234 TRANSPORTATION CAPITAL PROJECT	\$ 369,035,201	\$ 312,024,090	\$	57,011,111
455 DETENTION CAPITAL PROJECTS	20,775,000	5,796,583		14,978,417
461 DETENTION TECHNOLOGY IMPROVEMENT	41,248,263	17,631,363		23,616,900
<i>Subtotal Special Revenue</i>	\$ 431,058,464	\$ 335,452,036	\$	95,606,428
TOTAL MARICOPA COUNTY	\$ 687,149,110	\$ 616,393,327	\$	70,755,783

FY 2015 CIP Budget

The largest portion of expenditures for the County’s five-year Capital Improvement Program is in General Government at 35.12%, with the largest project being the Infrastructure Refresh Phase 2, a Technology Project. Public Safety makes up the second largest portion of the Capital Improvement Program, at 35.05% of the total with the Public Safety Radio System being the largest project, also a Technology Project. The remaining 29.84% encompasses funding for Transportation Projects (Highways and Streets) and Culture and Recreation.



The capital projects budget is Year 1 of the Five-Year Capital Improvement Program. The FY 2015 Maricopa County Capital Improvement Program budget is \$279.3 million and is comprised of projects for which funding has been clearly identified for the duration of the projects. Total budgeted expenditures by fund source compared with FY 2014 expenditures are shown in the table below.

CAPITAL BUDGET BY FUND				
FUND	FY 2014 ADOPTED	FY 2014 REVISED	FY 2014 FORECASTED	FY 2015 RECOMMENDED
General Fund				
422 INTERGOVERNMENTAL CAPITAL PROJECTS	\$ 127,500	\$ 127,500	\$ -	\$ 127,500
445 GENERAL FUND COUNTY IMPROVEMENT	51,076,289	51,076,289	24,950,182	38,945,102
460 TECHNOLOGY CAPITAL IMPROVEMENT	114,227,240	127,862,923	41,278,926	136,526,854
<i>Subtotal General Fund</i>	<i>\$ 165,431,029</i>	<i>\$ 179,066,712</i>	<i>\$ 66,229,108</i>	<i>\$ 175,599,456</i>
Special Revenue				
234 TRANSPORTATION CAPITAL PROJECT	\$ 82,089,011	\$ 82,089,011	\$ 66,128,748	\$ 82,578,500
455 DETENTION CAPITAL PROJECTS	20,775,000	20,775,000	6,593,584	5,796,583
461 DETENTION TECHNOLOGY IMPROVEMENT	32,224,268	32,224,268	20,901,850	15,330,136
<i>Subtotal Special Revenue</i>	<i>\$ 135,088,279</i>	<i>\$ 135,088,279</i>	<i>\$ 93,624,182</i>	<i>\$ 103,705,219</i>
TOTAL MARICOPA COUNTY	\$ 300,519,308	\$ 314,154,991	\$ 159,853,290	\$ 279,304,675

FY 2015 CIP Budget (continued)

The FY 2015 CIP budget includes 41 projects totaling \$279,304,675. This is \$21.2 million, or 7%, less than FY 2014, for the six CIP funds: Transportation Capital Project (234), Intergovernmental Capital Projects (422), General Fund County Improvement (445), Detention Capital Project Fund (455), General Fund Technology Improvement (460), and Detention Fund Technology Improvement (461). The year-over-year decrease is attributed to the completion of the Maricopa County Sheriff's Headquarter project, which comprised 9.5% of the FY 2014 CIP budget.

234 TRANSPORTATION CAPITAL PROJECT	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
BRIDGE CONST/PRESERVATION	\$ 12,933,091	\$ 2,290,626	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000	\$ 15,748,717
COUNTY ARTERIALS	33,991,372	3,252,962	14,840,000	21,530,000	13,905,000	8,445,000	5,550,000	64,270,000	95,964,334
DUST MITIGATION	6,993,520	1,625,153	3,160,000	1,700,000	-	-	-	4,860,000	13,478,673
INTELLIGENT TRANS SYST ITS	6,131,269	1,321,423	2,175,000	2,600,000	-	-	-	4,775,000	12,227,692
MAG ALCP PROJECTS	76,909,596	31,561,592	23,400,000	21,378,060	38,754,610	20,581,000	5,100,000	109,213,670	212,584,858
PARTNERSHIP SUPPORT	9,446,163	1,507,500	1,577,500	1,510,000	1,510,000	1,510,000	1,510,000	7,617,500	17,061,163
PAVEMENT CONST/PRESERVATION	27,446,336	11,478,078	15,912,000	2,960,000	2,925,000	3,060,000	325,000	25,182,000	63,781,414
RIGHT-OF-WAY	2,454,384	174,222	180,000	150,000	950,000	1,050,000	1,050,000	3,380,000	4,958,606
SAFETY PROJECTS	6,224,324	708,889	3,155,000	3,665,000	-	3,130,000	-	9,950,000	16,883,213
TRAFFIC IMPROVEMENTS	13,009,966	3,642,739	5,047,000	5,004,000	4,200,000	5,200,000	5,200,000	24,651,000	36,103,705
TRANSPORTATION ADMINISTRATION	6,048,351	7,147,757	10,877,000	7,090,230	8,416,230	11,473,230	11,613,230	49,469,920	51,052,798
TRANSPORTATION PLANNING	11,417,469	928,566	1,730,000	1,600,000	1,600,000	1,600,000	1,600,000	8,130,000	18,876,035
TOTAL FUND 234	\$ 213,005,841	\$ 65,639,507	\$ 82,578,500	\$ 69,187,290	\$ 72,260,840	\$ 56,049,230	\$ 31,948,230	\$ 312,024,090	\$ 558,721,208

422 INTERGOVERNMENTAL CAP PROJ	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
MARICOPA REGIONAL TRAIL SYSTEM	\$ 996,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 996,937
VULTURE MOUNTAIN STUDY	50,000	-	127,500	-	-	-	-	127,500	177,500
TOTAL FUND 422	\$ 1,046,937	\$ -	\$ 127,500	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 1,174,437

445 GENERAL FUND CTY IMPROV	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
CHAMBERS BUILDING	\$ -	\$ -	\$ 1,373,091	\$ -	\$ -	\$ -	\$ -	\$ 1,373,091	\$ 1,373,091
CLERK OF SUP COURT REMODEL	9,125,314	643,471	-	-	-	-	-	-	9,768,785
COURT TOWER	205,953,090	223,450	1,247,290	-	-	-	-	1,247,290	207,423,830
EAST COURT IMPROVEMENTS	916,848	3,000,000	8,513,546	-	-	-	-	8,513,546	12,430,394
MARICOPA REGIONAL TRAIL SYSTEM	3,142,955	100,000	582,886	503,807	670,352	-	-	1,757,045	5,000,000
SECURITY BUILDING	900,671	3,000,000	2,065,187	-	-	-	-	2,065,187	5,965,858
SHERIFF HQ PROJECT	20,335,627	16,127,933	1,000,000	-	-	-	-	1,000,000	37,463,560
SOUTHWEST JUSTICE COURTS	574,988	45,258	23,413,814	26,586,186	-	-	-	50,000,000	50,620,246
SWAT COVERED PARKING	670,549	1,800,000	706,537	-	-	-	-	706,537	3,177,086
VULTURE MOUNTAIN	47,179	10,070	42,751	-	-	-	-	42,751	100,000
TOTAL PROJECTS 445	241,667,221	24,950,182	38,945,102	27,089,993	670,352	-	-	66,705,447	333,322,850
PROJECT RESERVE 445	-	-	-	-	-	-	152,874,532	152,874,532	-
TOTAL FUND 445	\$ 241,667,221	\$ 24,950,182	\$ 38,945,102	\$ 27,089,993	\$ 670,352	\$ -	\$ 152,874,532	\$ 219,579,979	\$ 333,322,850

455 DETENTION CAPITAL PROJECTS	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
4TH AVENUE JAIL	\$ 4,155	\$ 165,554	\$ 2,565,291	\$ -	\$ -	\$ -	\$ -	\$ 2,565,291	\$ 2,735,000
COURT TOWER	28,391,973	-	-	-	-	-	-	-	28,391,973
LOWER BUCKEYE JAIL	9,229	474,479	3,231,292	-	-	-	-	3,231,292	3,715,000
SHERIFF HQ PROJECT	24,046,449	5,953,551	-	-	-	-	-	-	30,000,000
TOTAL PROJECTS 455	\$ 52,451,806	\$ 6,593,584	\$ 5,796,583	\$ -	\$ -	\$ -	\$ -	\$ 5,796,583	\$ 64,841,973
PROJECT RESERVE 455	-	-	-	-	-	-	190,401,976	190,401,976	-
TOTAL FUND 455	\$ 52,451,806	\$ 6,593,584	\$ 5,796,583	\$ -	\$ -	\$ -	\$ 190,401,976	\$ 196,198,559	\$ 64,841,973

FY 2015 CIP Budget (continued)

460 TECHNOLOGY CAP IMPROVEMENT	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
BIX ROOM BYTE INFO EXCHANGE	\$ -	\$ 200,000	\$ 4,299,455	\$ -	\$ -	\$ -	\$ -	\$ 4,299,455	\$ 4,499,455
COMPUTER AIDED MASS APPRAISAL	-	450,000	4,795,000	-	-	-	-	4,795,000	5,245,000
CONTACT CENTER SYSTEM	3,221,896	673,801	-	-	-	-	-	-	3,895,697
COUNTY TELEPHONE SYSTEM	8,569,812	6,824,644	6,473,633	3,755,374	1,566,914	1,895,823	-	13,691,744	29,086,200
ENTERPRISE DATA CENTER	25,098,791	43	18,738,694	4,251,194	-	-	-	22,989,888	48,088,722
ENTERPRISE RESOURCE PLANNING SYS	-	1,000,000	16,060,899	9,845,692	593,373	-	-	26,499,964	27,499,964
INFRASTRUCTURE REFRESH PHASE 1	-	841,773	5,000,000	-	-	-	-	5,000,000	5,841,773
INFRASTRUCTURE REFRESH PHASE 2	14,718,355	10,050,000	37,604,275	-	-	-	-	37,604,275	62,372,630
INTERNAL SERVICE DELIVERY SYSTEM	-	-	350,000	-	-	-	-	350,000	350,000
MAXIMO MAINTENANCE MGMT UPGRADE	-	50,000	750,000	-	-	-	-	750,000	800,000
PUBLIC SAFETY RADIO SYSTEM	18,766,923	16,528,737	40,382,450	28,297,513	22,025,607	5,350,000	-	96,055,570	131,351,230
SHERIFF HQ PROJECT IT INFRA	11,336,022	4,459,928	1,500,000	-	-	-	-	1,500,000	17,295,950
TREASURER TECH SYSTEM UPGRADE	-	200,000	572,448	-	-	-	-	572,448	772,448
TOTAL PROJECTS 460	\$ 81,711,799	\$ 41,278,926	\$ 136,526,854	\$ 46,149,773	\$ 24,185,894	\$ 7,245,823	\$ -	\$ 214,108,344	\$ 337,099,069
PROJECT RESERVE 460	-	-	9,227,552	24,734,720	-	-	18,535,800	52,498,072	52,498,072
TOTAL FUND 460	\$ 81,711,799	\$ 41,278,926	\$ 145,754,406	\$ 70,884,493	\$ 24,185,894	\$ 7,245,823	\$ 18,535,800	\$ 266,606,416	\$ 389,597,141

461 DETENTION TECH CAP IMPROVEMENT	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
CORR HEALTH ZONE H INFRA	\$ 3,350,179	\$ 500,000	-	-	\$ -	\$ -	\$ -	\$ -	\$ 3,850,179
CHS ELECTRONIC HEALTH RECORDS	1,599,718	2,000,000	2,450,331	2,301,227	-	-	-	4,751,558	8,351,276
JAIL MGMT INFORMATION SYSTEM	254,437	450,000	1,795,563	-	-	-	-	1,795,563	2,500,000
JAIL SECURITY SYSTEM UPGRADE	1,663,909	17,951,850	11,084,242	-	-	-	-	11,084,242	30,700,001
TOTAL PROJECTS 461	\$ 6,868,243	\$ 20,901,850	\$ 15,330,136	\$ 2,301,227	\$ -	\$ -	\$ -	\$ 17,631,363	\$ 45,401,456
PROJECT RESERVE	-	-	25,000,000	-	-	-	-	25,000,000	25,000,000
TOTAL FUND 461	\$ 6,868,243	\$ 20,901,850	\$ 40,330,136	\$ 2,301,227	\$ -	\$ -	\$ -	\$ 42,631,363	\$ 70,401,456

Operating Budget Impacts

A direct relationship exists between Maricopa County's capital and operating budgets. Operating cost estimates are the anticipated annual costs to operate capital improvements upon completion or acquisition. Completed capital projects generally require additional operating budget resources for upkeep, maintenance, security, and other costs associated with additional acreage, mileage, or space.

Future operating costs related to new capital improvements or acquisitions through the CIP are carefully considered before project commitments are made. It is the County's philosophy and policy that new capital projects will be undertaken only if future operating revenues are reasonably estimated to be sufficient to support associated future operating costs. Operating costs associated with new facilities are budgeted by the user department in conjunction with the partnering department such as Facilities Management and Enterprise Technology. Estimated operating costs, as well as anticipated savings in lease costs and operating costs are factored into the County's ten-year financial forecast.

Operating costs vary for each project. Thus, the operating cost for each project can be found in the project detail.

Project Detail

Chambers Building Remodel

Project Location: 301 S. 4th Avenue - Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): N/A
 Scheduled Completion Date: June, 2015

Project Purpose Statement



The purpose of the Chambers building remodel is to restore the exterior of the historic Chambers Transfer & Storage Company building, which houses the Office of Enterprise Technology. Built in 1925, the Chambers Transfer & Storage Company building is registered with the Phoenix Historic Property Register and the National Register of Historic Places.

Project Description

The Chambers building remodel involves the restoration of all exterior components of the historic building. Including window replacement, replacement of wood finishing, paint, etc...

Funding/Cost Summary

CHAMBERS BUILDING REMODEL	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ -	\$ -	\$ 1,373,091	\$ -	\$ -	\$ -	\$ -	\$ 1,373,091	\$ 1,373,091
Project Total	\$ -	\$ -	\$ 1,373,091	\$ -	\$ -	\$ -	\$ -	\$ 1,373,091	\$ 1,373,091

Operating Cost Summary

Not applicable.



Court Tower

Project Location: 175 W. Madison Street - Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: February, 2012 - Completed

Project Purpose Statement



The purpose of the Facility Construction Management Activity is to provide new, retrofitted, renovated or remodeled facility project delivery services to Maricopa County Departments so they can occupy facilities that meet their functional needs and are delivered within budget and on schedule to deliver services to residents. The new Court Tower will serve as the anchor facility for the full service downtown courthouse square. As a key component of that design, it is instrumental in providing improved accessibility, more efficient and effective court services to the public while addressing Maricopa County's rapidly growing population.

Project Description

The new Court Tower was dedicated on February 14, 2012, and began full court operations the same month. Final closeout of the project continues with moderate additions/corrections remaining. The carryover funding will provide the opportunity to revisit items that were put on hold as the project closed out. It is anticipated that the project will come in two to three percent below the original budget of \$340 million.

Funding/Cost Summary

COURT TOWER	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
440 - FINANCING SERIES 2007	\$ 48,269,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	48,269,919
441 - FINANCING SERIES 2008	46,389,787	-	-	-	-	-	-	-	46,389,787
445 - GENERAL FUND CTY IMPROV	205,705,083	223,450	1,247,290	-	-	-	-	1,247,290	207,175,823
455 - DETENTION CAPITAL PROJECTS	28,391,973	-	-	-	-	-	-	-	28,391,973
Project Total	\$ 328,756,762	\$ 223,450	\$ 1,247,290	\$ -	\$ -	\$ -	\$ -	\$ 1,247,290	\$ 330,227,502

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Repair & Maintenance	44,520	307,250	500,000	824,750	80,000
Total	\$ 44,520	\$ 307,250	\$ 500,000	\$ 824,750	\$ 80,000

East Court Building Improvements

Project Location: 101 W. Jefferson - Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: June, 2015

Project Purpose Statement



Remove ACM and replace fireproofing to allow for floors 6 - 9 to be available for future construction. Provide needed courtrooms for civil caseload as well as possible overload of CPS caseload being adjudicated.

Project Description

This is the final Abatement and Re-Fireproofing of steel structure and general demolition of floors 6 – 9 required in the East Court Building. It will result in open shell space of approximately 18,680 SF of the 7th floor which will include 4 new courtrooms and judicial chambers, jury deliberation rooms, conference rooms, and ancillary spaces. New restrooms will be built and existing restrooms will be upgraded and remodeled.

Funding/Cost Summary

EAST COURT IMPROVEMENTS	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 916,849	\$ 3,000,000	\$ 8,513,546	\$ -	\$ -	\$ -	\$ -	\$ 8,513,546	\$ 12,430,395
Project Total	\$ 916,849	\$ 3,000,000	\$ 8,513,546	\$ -	\$ -	\$ -	\$ -	\$ 8,513,546	\$ 12,430,395

Operating Cost Summary

Not applicable.



Fourth Avenue Jail Projects

Project Location: 201 S. Fourth Avenue
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): Sheriff's Office
 Scheduled Completion Date: June, 2014

Project Purpose Statement



To create safe and secure cells for an increasing number of inmates who are high risk for harming themselves in the jail environment. In the event of a failure of the automated pneumatic release systems or the electronic control systems, the current cell locking devices require a manual release procedure that cannot be completed by jail security staff in a safe and timely manner.

Project Description

Convert existing cells to flat cells. Conversion requires converting every surface to a flush condition by removing bunks, toilet/sink combo, showers, installing detox toilet in the floor, epoxy coating on the floor and walls, and installing a camera. Improve the emergency cell door release system by installing a manual release device on approximately 2,400 cell doors.

Funding/Cost Summary

FLAT CELL CONVERSION FAJ	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ 1,000	\$ 88,309	\$ 200,691	\$ -	\$ -	\$ -	\$ -	\$ 200,691	\$ 290,000
Project Total	\$ 1,000	\$ 88,309	\$ 200,691	\$ -	\$ -	\$ -	\$ -	\$ 200,691	\$ 290,000

CELL DOOR RELEASE FAJ	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ 3,155	\$ 77,245	\$ 2,364,600	\$ -	\$ -	\$ -	\$ -	\$ 2,364,600	\$ 2,445,000
Project Total	\$ 3,155	\$ 77,245	\$ 2,364,600	\$ -	\$ -	\$ -	\$ -	\$ 2,364,600	\$ 2,445,000

Operating Cost Summary

Not Applicable.



Lower Buckeye Jail Projects

Project Location: 3250 W. Lower Buckeye Rd.
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): Sheriff's Office
 Scheduled Completion Date: June, 2015

Project Purpose Statement



To create safe and secure cells for an increasing number of inmates who are high risk for harming themselves in the jail environment. In the event of a failure of the automated pneumatic release systems or the electronic control systems, the current cell locking devices require a manual release procedure that cannot be completed by jail security staff in a safe and timely manner.

Project Description

Convert existing cells to flat cells. Conversion requires converting every surface to a flush condition by removing bunks, toilet/sink combo, showers, installing detox toilet in the floor, epoxy coating on the floor and walls, and installing a camera. Improve the emergency cell door release system by installing a manual release device on approximately 2,400 cell doors.

Funding/Cost Summary

CELL DOOR RELEASE LBJ	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ 4,481	\$ 78,243	\$ 2,472,275	\$ -	\$ -	\$ -	\$ -	\$ 2,472,275	\$ 2,554,999
Project Total	\$ 4,481	\$ 78,243	\$ 2,472,275	\$ -	\$ -	\$ -	\$ -	\$ 2,472,275	\$ 2,554,999

FLAT CELL CONVERSION LBJ	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
455 - DETENTION CAPITAL PROJECTS	\$ 4,747	\$ 396,236	\$ 759,017	\$ -	\$ -	\$ -	\$ -	\$ 759,017	\$ 1,160,000
Project Total	\$ 4,747	\$ 396,236	\$ 759,017	\$ -	\$ -	\$ -	\$ -	\$ 759,017	\$ 1,160,000

Operating Cost Summary

Not applicable.



Maricopa Regional Trail System

Project Location: Various
 County Districts: All
 Managing Department: Parks & Recreation
 Project Partner(s): Maricopa Trail & Park Foundation
 Scheduled Completion Date: Estimated June, 2017

Project Purpose Statement



The purpose of the Maricopa Trail project is to provide an accessible outdoor recreational experience for the people who live and work locally, so they may travel along the trail as a pathway to the Parks. In addition it will provide open space corridors to protect natural and cultural resources from commercial development. The Maricopa Trail program will design and build a regional trail to connect the Maricopa County Parks with a shared use, non-motorized linear park experience. It will link communities and assist them in becoming more livable by creating open space corridors to protect natural and cultural resources. It will provide enhanced health, educational, multimodal travel, tourism and recreational opportunities for residents and visitors.

Project Description

The Maricopa County Regional Trail System Plan was adopted by the Board of Supervisors in 2004. In 2007, 8.8 miles of trail was built to link Spur Cross Ranch Conservation Area and Cave Creek Regional Park. Another 8 miles of trail was built in the area east of Anthem along Rodger Creek to connect to Cave Creek Park in 2008. In 2009, the County continued to build trails connecting Lake Pleasant to Anthem at Interstate 17. Parks completed the trail connecting Lake Pleasant to Anthem at Interstate 17 and also built trailheads at Lake Pleasant, 7th Street and Linda Lane, and on the Flood Control District McMicken Dam in 2011. Parks also built one mile of trail on the west end of South Mountain Park. In 2012, Parks provided a connection from White Tank Mountain Park to McMicken Dam and outfall components connecting Queen Creek and Sonoqui Wash. In 2013, Parks completed 12.4 miles of trail in Tempe and the Town of Guadalupe. Parks also began work with the US Corps of Engineers to design a trailhead at Tres Rios and 115th Avenue. In 2014, Parks plans to build 21.2 miles of trail.

Funding/Cost Summary

MARICOPA REGIONAL TRAIL SYSTEM	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
422 - INTERGOVERNMENTAL CAP PROJ	\$ 996,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 996,937
445 - GENERAL FUND CTY IMPROV	3,104,263	100,000	582,866	503,807	670,352	-	-	1,757,025	4,961,288
Project Total	\$ 4,101,200	\$ 100,000	\$ 582,866	\$ 503,807	\$ 670,352	\$ -	\$ -	\$ 1,757,025	\$ 5,958,225

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019
Salaries & Benefits	\$ 128,555	\$ 131,769	\$ 135,063	\$ 138,440	\$ 141,901
Supplies & Services	520,000	520,000	520,000	520,000	52,000
Repair & Maintenance	-	-	-	-	-
Total	\$ 648,555	\$ 651,769	\$ 655,063	\$ 658,440	\$ 193,901

Security Building Tenant Improvements

Project Location: 234 N. Central Ave - Phoenix
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: October, 2014

Project Purpose Statement

**Government
 Operations**

Provide new space for the Office of Legal Advocate to allow them to vacate leased space. Provide a meeting facility on 8th and 9th floors which will be available for all County department and agencies while restoring the historic ceiling on 8th floor.

Project Description

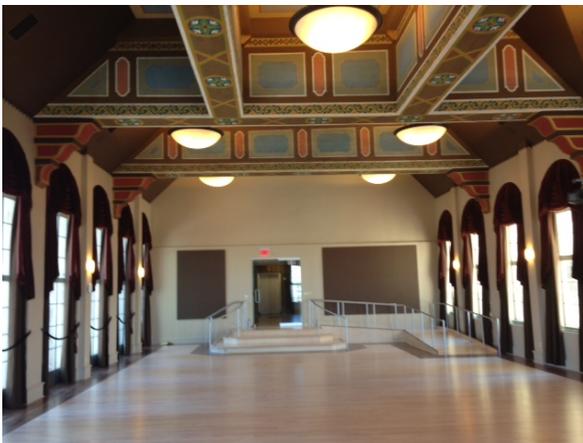
Project includes the build out the first floor and mezzanine space for the relocation of the Office of Legal Advocate from rented space into County owned facilities. In addition, tenant improvements will be done for conference and training space on the 8th and 9th floors.

Funding/Cost Summary

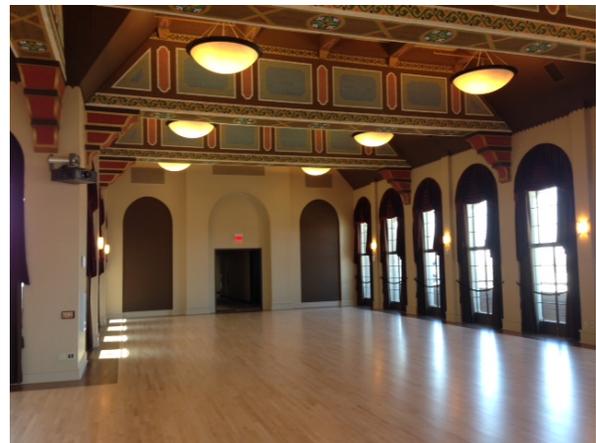
2013 SECURITY CTR TI	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 900,672	\$ 3,000,000	\$ 2,065,187	\$ -	\$ -	\$ -	\$ -	\$ 2,065,187	\$ 5,965,859
Project Total	\$ 900,672	\$ 3,000,000	\$ 2,065,187	\$ -	\$ -	\$ -	\$ -	\$ 2,065,187	\$ 5,965,859

Operating Cost Summary

Not Applicable.



Eighth floor conference space completed



Eighth floor conference space completed

Sheriff's Headquarters Project

Project Location: 550 West Jackson Street
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: July, 2014

Project Purpose Statement



The purpose of constructing this facility is to relocate 326 staff from six locations, and equipment from one other location. Maricopa County Sheriff's Office staff include: Command staff, internal affairs, employee compliance, 911 emergency operations center, MCSO telecommunications, human resources, finance and procurement, OSHA, MCSO IT, CAD/RMS Staff and jail intelligence and inmate phone monitoring.

Project Description

The project is to provide a newly constructed facility of approximately 121,000 square feet to house the operations of the Maricopa County Sheriff's Executive Headquarters as well as new space for the Emergency 911 Call Center and MCSO Communications Operations.

Funding/Cost Summary

SHERIFF HQ PROJECT	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 20,335,620	\$ 16,127,933	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 37,463,553
455 - DETENTION CAPITAL PROJECTS	24,046,449	5,953,551	-	-	-	-	-	-	30,000,000
Project Total	\$ 44,382,069	\$ 22,081,484	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 67,463,553

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019
Salaries & Benefits	\$ 150,127	\$ 153,130	\$ 156,192	\$ 159,316	\$ 162,502
Utilities	993,736	1,032,571	1,073,023	1,115,162	1,159,062
Repair & Maintenance	1,239,899	1,248,896	1,258,163	1,267,708	1,277,539
Total	\$ 2,383,762	\$ 2,434,597	\$ 2,487,378	\$ 2,542,186	\$ 2,599,103



North end of MCSO Headquarters.



MCSO Headquarters front entrance.

Southwest Co-located Justice Courts

Project Location: Avondale
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: June, 2017

Project Purpose Statement



The purpose of the Southwest Co-located Justice Courts project is to house the White Tank, Country Meadows, Agua Fria, and Maryvale Justice Courts in central one location. By doing so, the County will save money and reduce the amount of leased space the County currently has. In addition, Maricopa County residents, in the western portion of the County, will have a centralized location for Justice Court Services.

Project Description

The project is for the design of the Maricopa County Southwest Co-located Justice Courts. The project will provide architectural design, civil engineering and soil testing and the production of construction documents necessary for a single story 60,000 square foot facility to house the White Tank, Country Meadows, Agua Fria, and Maryvale Justice Courts, as well as providing for a future precinct.

Funding/Cost Summary

SOUTHWEST JUSTICE COURTS	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 574,989	\$ 45,258	\$ 23,413,814	\$ 26,586,186	\$ -	\$ -	\$ -	\$ 50,000,000	\$ 50,620,247
Project Total	\$ 574,989	\$ 45,258	\$ 23,413,814	\$ 26,586,186	\$ -	\$ -	\$ -	\$ 50,000,000	\$ 50,620,247

Operating Cost Summary

Operating costs have not been determined.

SWAT Covered Parking

Project Location: Durango Complex
 County District: 5
 Managing Department: Facilities Management
 Project Partner(s): None
 Scheduled Completion Date: March, 2014

Project Purpose Statement



The purpose of the Facility Construction Management Activity is to provide new, retrofitted, renovated or remodeled facility project delivery services to Maricopa County Departments so they can occupy facilities that meet their functional needs and are delivered within budget and on schedule to deliver services to residents.

Project Description

The project is to provide an enclosed, climate-controlled covered parking structure for the Sheriff's Office SWAT equipment and General Investigations Division vehicles.

Funding/Cost Summary

SWAT COVERED PARKING	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
445 - GENERAL FUND CTY IMPROV	\$ 670,548	\$ 1,800,000	\$ 706,537	\$ -	\$ -	\$ -	\$ -	706,537	3,177,085
Project Total	\$ 670,548	\$ 1,800,000	\$ 706,537	\$ -	\$ -	\$ -	\$ -	706,537	3,177,085

Operating Cost Summary

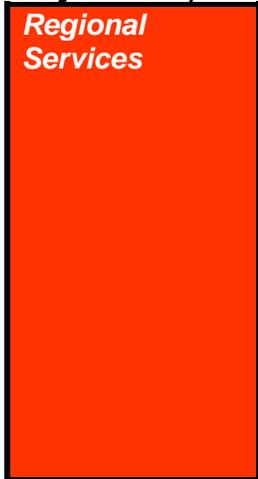
Not applicable.



Vulture Mountain Study

Project Location: Wickenburg
 County District: 4
 Managing Department: Parks & Recreation
 Project Partner(s): Bureau of Land Management
 Scheduled Completion Date: June 30, 2014

Project Purpose Statement



The purpose of the Vulture Mountain Cooperative Recreation Area project is to move forward with acquiring and managing the area as a county-managed park for both residents and visitors so they will have natural open space preserved into the future. The area is currently being managed under BLM's multiple use philosophy which allows, mining, cattle grazing, off-highway vehicle use and a wide variety of other recreational uses in a relatively unsupervised manner. As the County continues to grow in and around the Wickenburg area, more active management will be required to preserve the integrity of the area. Protecting the area as a County-managed recreation area will allow for greater management of the site resulting in more controlled use of the area and greater visitor and resident satisfaction. Maricopa County Parks and BLM have been working with the Town of Wickenburg to assure quality of life and economic benefits provided by the area will be enhanced through park development and management, while preserving the unique western flavor of the community.

Project Description

In January 2012, the Board of Supervisors approved Maricopa County Parks and Recreation's Vulture Mountains Cooperative Recreation Area Master Plan. This is a multi-year and phased response to the public's desire for additional access to park lands. When complete, this will add about 71,000 acres to the County Park system. Bureau of Land Management (BLM) requires an area master plan to be completed for the area prior to any patent action and Parks submitted land patent applications to BLM in mid-2012 to secure the areas needed for trailheads and campsites. The next step is to perform an environmental assessment on these areas. Parks is also working with The Nature Conservancy's Hassayampa River Preserve to develop a cooperative management agreement prior to accepting the Preserve as a donation. This agreement will outline the details of how the Preserve will be managed, including what new facilities may be built.

Funding/Cost Summary

VULTURE MOUNTAIN	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
422 - INTERGOVERNMENTAL CAP PROJ	\$ 50,001	\$ -	\$ 127,500	\$ -	\$ -	\$ -	\$ -	\$ 127,500	\$ 177,501
445 - GENERAL FUND CTY IMPROV	47,179	10,070	42,751	-	-	-	-	42,751	100,000
Project Total	\$ 97,180	\$ 10,070	\$ 170,251	\$ -	\$ -	\$ -	\$ -	\$ 170,251	\$ 277,501

Operating Cost Summary

Not Applicable.

Technology Project Detail

BIX Room Byte Info Exchange Project

Project Location: 111 S. Third Avenue
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: June, 2015

Project Purpose Statement



The existing BIX Room represents a single point of failure for many critical systems including power, HVAC, fire suppression, environmental monitoring, and telecommunications which, should they fail, can take down the full BIX infrastructure for extended periods. This infrastructure is critical to the distribution of secure telecommunications, radio frequency, and high speed data services across a vast network of local and remote IT installations. While a data center provides the heart of an organization's server and storage environment, a BIX Room provides the heart of an organization's network connectivity as it is the entrance point for all communications into, out of, and within that organization.

Project Description

The Building Industry Cross-connect (BIX) Room is a technology equipment room located in the lower level of the West Court Building and is the central entrance point for most of the internet, network, and voice communication services that support Maricopa County. Thus, it is critical for maintaining County communications and business operations. Expected outcomes for this project include resolution to the significant issues outlined in a recently completed comprehensive third-party study of the BIX Room that was conducted by industry experts. This study characterized the BIX Room as a significant operational risk. Therefore, an expected outcome is the remediation of the room's weaknesses as outlined in the study, such as power, cooling, equipment racks, cabinets and wire management.

Funding/Cost Summary

BIX ROOM BYTE INFO EXCHANGE	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ -	\$ 200,000	\$ 4,299,455	\$ -	\$ -	\$ -	\$ -	\$ 4,299,455	\$ 4,499,455
Project Total	\$ -	\$ 200,000	\$ 4,299,455	\$ -	\$ -	\$ -	\$ -	\$ 4,299,455	\$ 4,499,455

Operating Cost Summary

Not Applicable.

CHS Electronic Health Records

Project Location: Correctional Health Services
 Managing Department: Correctional Health Services
 Project/Community Partner(s): Enterprise Technology
 Scheduled Completion Date: June, 2016

Project Purpose Statement



Ancillary products, services, and interfaces will provide: Enhanced quality of care, access and management of data, accuracy of management of data efficiency of processes, compliance with various law suits and accreditation and enhance continuity of care within the jail setting as well as through the community

Project Description

Purchase and implement various ancillary products, services, and interfaces for the Electronic Health Record (EHR) System.

Products include Health Needs Request System, Biometrics, Kiosk's, Vital Machines, and Telemed Video Conferencing.

Interfaces include Scheduled Court Events, Radiology, Parmacueticals, ICIJIS, Labs, Continuity of Care Documents (multiple locations),, Inmate Fund Canteen System, Biometrics, State Health exchange (s), , Police Departments, Re-Entry Programs, Arizona Health Care Cost Containment System (AHCCCS), Maricopa County Adult Probation, and Health Needs Request.

Hardware includes laptops, tablets, and miscellaneous hardware to access the EHR system. As the EHR system increases in size (data) and the SQL servers age, the additional purchase of storage and SQL servers.

Miscellaneous types of services include back scanning documents into the EHR system, enhancements to the EHR system, and electronic faxing from the EHR system to various off-site facilities, ongoing various as necessary.

Funding/Cost Summary

CHS ELECTRONIC HEALTH RECORDS	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
461 - DETENTION TECH CAP IMPROVEMEN	\$ 1,599,716	\$ 2,000,000	\$ 2,450,331	\$ 2,301,227	\$ -	\$ -	\$ -	\$ 4,751,558	\$ 8,351,274
Project Total	\$ 1,599,716	\$ 2,000,000	\$ 2,450,331	\$ 2,301,227	\$ -	\$ -	\$ -	\$ 4,751,558	\$ 8,351,274

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Repair & Maintenance	765,000	856,980	856,974	886,968	918,012
Total	\$ 765,000	\$ 856,980	\$ 856,974	\$ 886,968	\$ 918,012

County Telephone System

Project Location: All County Departments/Locations
 Managing Department: Enterprise Technology
 Project/Community Partner(s): All County IT Groups
 Scheduled Completion Date: June, 2016

Project Purpose Statement



The purpose of the County Telephone System Project is to provide a sustainable and reliable mechanism for citizens to call the County to seek information and conduct business, as well as ensuring County employees have the proper tools to do their jobs. The County's Nortel SL100 system has operated within the County for 15 years and has surpassed end-of-life. The current system components continuously fail, resulting in increasingly prolonged outages to departments and users as support and parts are becoming increasingly scarce.

Project Description

The purpose of the County Telephone System project is to replace the current end-of-life Nortel SL100 phone system county-wide. OET is working with AVAYA to install the new phone system that will include unified communications (UC) and video conferencing services using Voice over Internet Protocol (VoIP) and Session Initiation Protocol (SIP) technologies. During system installation, OET works with each County department to understand their current business needs and to identify opportunities to improve business processes with the new technologies. It is important to note that the VoIP Unified Communications project is dependent on the completion of the County's network infrastructure refresh projects. County buildings and campuses are being brought on to the new phone system in phases, of which 27 departments have successfully been transitioned to the new system. The remaining departments will be transitioned by FY 2016.

Funding/Cost Summary

COUNTY TELEPHONE SYSTEM	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 8,569,814	\$ 6,824,644	\$ 6,473,633	\$ 3,755,374	\$ 1,566,914	\$ 1,895,823	\$ -	\$ 13,691,744	\$ 29,086,202
Project Total	\$ 8,569,814	\$ 6,824,644	\$ 6,473,633	\$ 3,755,374	\$ 1,566,914	\$ 1,895,823	\$ -	\$ 13,691,744	\$ 29,086,202

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Repair & Maintenance	765,000	856,980	856,974	886,968	918,012
Total	\$ 765,000	\$ 856,980	\$ 856,974	\$ 886,968	\$ 918,012

Enterprise Data Center

Project Location: Phoenix
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: June, 2016

Project Purpose Statement

**Government
Operations**

Date centers within the County, which are the critical foundation of the County's ability to provide essential IT services to departments and citizens, including public safety departments, do not meet acceptable standards for an enterprise operation of the County's size. Moreover, the current environment creates unacceptable risk of failure and is costly to maintain or improve, as detailed in the Data Center Co-location study commissioned by OET and developed by a nationally recognized vendor.

Project Description

The Data Center is the critical foundation of the County's ability to provide essential IT services to departments and citizens. It is a computer room fundamentally designed to be secure, reliable, and resilient to failures, thus earning the name "data center." Very few IT systems outside of companies like Google are designed to survive a data center outage without significant downtime and data loss; Maricopa County systems are no exception. Many County departmental computer rooms are woefully out of date, exposing the County to significant risk and are uneconomical to maintain or improve. The Data Center Co-location project will allow County departments to move technology into a co-located, dedicated, and purpose built data center as opposed to housing equipment within employee/customer related buildings. The plan also includes the implementation of a robust Optical Network System (ONS) capable of providing fiber network connectivity to the co-located facility. This project will provide a strong foundation for the future of County IT.

**Enterprise Data Center (Continued)
 Funding/Cost Summary**

ENTERPRISE DATA CTNR CT	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 25,098,791	\$ 43	\$ 18,738,694	\$ 4,251,194	\$ -	\$ -	\$ -	\$ 22,989,888	\$ 48,088,722
Project Total	\$ 25,098,791	\$ 43	\$ 18,738,694	\$ 4,251,194	\$ -	\$ -	\$ -	\$ 22,989,888	\$ 48,088,722

Operating Cost Summary

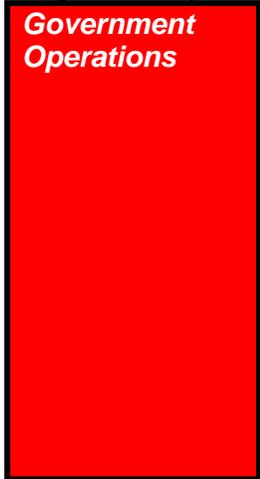
Operating Budget Impact	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Rent & Operating Leases	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
Repair & Maintenance	1,560,850	1,708,800	2,370,500	2,041,900	2,014,900
Total	\$ 2,760,850	\$ 2,908,800	\$ 3,570,500	\$ 3,241,900	\$ 3,214,900



Infrastructure Refresh Phase 1

Project Location: Downtown Locations
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: June, 2016

Project Purpose Statement



The County’s current network infrastructure at the Downtown Campus does not meet The Office of Enterprise Technology and industry minimum standards to ensure a reliable, secure, and supportable infrastructure required for the County to do business and serve the citizens.

The network equipment at the identified sites has reached end-of-life and therefore creates unnecessary risk of failure, which would disrupt County operations at the sites. Inaction would result in:

- Network outages/downtime and can adversely affect the way customers conduct business.
- Inability to replace defective parts or broken parts on outdated network equipment.
- Premature network equipment failure due to inadequate cooling.
- Increased maintenance costs due to aged equipment support requirements.

Project Description

A reliable network is essential to ensuring all County employees have access to the business applications and systems they utilize each day to carry out their responsibilities in serving the public. The Downtown Zone 2 Refresh project is focused on the Downtown Campus having a Zone 2 presence and is designed to improve network service delivery.

The outcomes for this project include: 1) Cable pathways and conduits that provide the ability to expand the network, 2) Telecom rooms that have adequate or better power, cooling, security, and monitoring requirements, 3) Cabling bandwidth that meets or exceeds the demands for video, voice, and data networking services, 4) Comprehensive network gear that is built with redundancy, 5) Secure WiFi services, 6) A network that is architected and supported by industry subject matter experts to operate in an ‘always on – always connected’ fashion – 24/7, and 7) Improve security of equipment and, more importantly, the data contained within the equipment.

Funding/Cost Summary

PHASE I ZONE 2 DOWNTOWN	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ -	\$ 841,773	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,841,773
Project Total	\$ -	\$ 841,773	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000	\$ 5,841,773

Operating Cost Summary

Not Applicable.

Infrastructure Refresh Phase 2

Project Location: Durango Campus, Southeast Regional Facility and Remote Site Locations
Managing Department: Enterprise Technology
Project/Community Partner(s): None
Scheduled Completion Date: June, 2016

Project Purpose Statement

**Government
Operations**

The County's current network infrastructure at the Durango and Southeast Campus, and Remote Site Locations do not meet The Office of Enterprise Technology and industry minimum standards to ensure a reliable, secure, and supportable infrastructure required for the County to do business and serve the citizens.

Project Description

A reliable network is essential to ensuring all County employees have access to the business applications and systems they utilize each day to carry out their responsibilities in serving the public.

The outcomes for this project include 1) Cable pathways and conduits that provide the ability to grow the network 2) Telecom rooms that have adequate or better power, cooling, security, and monitoring requirements 3) Cabling bandwidth that meets or exceeds the demands for video, voice, and data networking services 4) Comprehensive network gear that is built with redundancy 5) Secure WiFi services 6) A network that is architected and supported by industry subject matter experts to operate in an 'always on – always connected' fashion – 24/7 and 7) Improve security of equipment and the data contained within equipment.

Durango Campus: The project is focused on the Durango Campus having a Zone 2 and 3 presence and is designed to improve network service delivery. The project will complete the Durango Campus Zone 3 refresh in FY 2014. Durango Campus Zone 2 is expected to be completed in FY 2014, provided outside contractors and FMD have the resources necessary to complete the required work on this project. If necessary resources cannot be obtained in a timely manner, this portion of the project will carry over into FY 2015.

Southeast Regional Facility: The project is focused on the Southeast Campus having a Zone 2 and 3 presence and is designed to improve network service delivery. The project will complete Southeast Region Zone 3 refresh in FY 2014. Southeast Region Zone 2 is expected to be completed in FY 14 provided outside contractors and FMD have the resources necessary to complete the required work on this project. If necessary resources cannot be obtained in a timely manner, this portion of the project will carry over into FY 2015.

Remote Site Locations: Project is focused on 89 buildings within the Maricopa County region having a Zone 2 and 3 presence and is designed to improve network service delivery. A remote site study was conducted in FY 2014 identifying the needs for each location, therefore the project on the remote sites will begin in FY 2015.

Infrastructure Refresh Phase 2 (Continued)

Funding/Cost Summary

PHASE II ZONE 2 DURANGO	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 57,335	\$ 5,000,000	\$ 15,248,679	\$ -	\$ -	\$ -	\$ -	\$ 15,248,679	\$ 20,306,014
Project Total	\$ 57,335	\$ 5,000,000	\$ 15,248,679	\$ -	\$ -	\$ -	\$ -	\$ 15,248,679	\$ 20,306,014
PHASE II ZONE 2 SOUTHEAST	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ -	\$ 750,000	\$ 5,265,635	\$ -	\$ -	\$ -	\$ -	\$ 5,265,635	\$ 6,015,635
Project Total	\$ -	\$ 750,000	\$ 5,265,635	\$ -	\$ -	\$ -	\$ -	\$ 5,265,635	\$ 6,015,635
PHASE II ZONE 2 REMOTE	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ -	\$ 150,000	\$ 3,175,598	\$ -	\$ -	\$ -	\$ -	\$ 3,175,598	\$ 3,325,598
Project Total	\$ -	\$ 150,000	\$ 3,175,598	\$ -	\$ -	\$ -	\$ -	\$ 3,175,598	\$ 3,325,598
PHASE II ZONE 3 DURANGO	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 14,573,678	\$ 2,000,000	\$ 1,552,780	\$ -	\$ -	\$ -	\$ -	\$ 1,552,780	\$ 18,126,458
Project Total	\$ 14,573,678	\$ 2,000,000	\$ 1,552,780	\$ -	\$ -	\$ -	\$ -	\$ 1,552,780	\$ 18,126,458
PHASE II ZONE 3 SOUTHEAST	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 35,447	\$ 2,000,000	\$ 2,648,817	\$ -	\$ -	\$ -	\$ -	\$ 2,648,817	\$ 4,684,264
Project Total	\$ 35,447	\$ 2,000,000	\$ 2,648,817	\$ -	\$ -	\$ -	\$ -	\$ 2,648,817	\$ 4,684,264
PHASE II ZONE 3 REMOTE	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 51,893	\$ 150,000	\$ 9,712,766	\$ -	\$ -	\$ -	\$ -	\$ 9,712,766	\$ 9,914,659
Project Total	\$ 51,893	\$ 150,000	\$ 9,712,766	\$ -	\$ -	\$ -	\$ -	\$ 9,712,766	\$ 9,914,659

Operating Cost Summary
 Not applicable.

Jail Management Information System

Project Location: County Jail Facilities
 Managing Department: Sheriff's Office
 Project/Community Partner(s): None
 Scheduled Completion Date: June, 2016

Project Purpose Statement



The purpose of the Jail Security System Upgrade Program is to ensure the accurate and reliable management of the classification and movement of defendants and inmates at the jail facilities so that staff and inmates' activities can be safe and monitored.

Project Description

The Jail Management Information System project was approved by the Board in January, 2013. The project funds the design phase and consultant work to allow for the selection of a replacement automation system for the management and classification of in-custody defendants and inmates by the Maricopa County Sheriff's Office.

Funding/Cost Summary

JAIL MGMT INFORMATION SYSTEM	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
461 - DETENTION TECH CAP IMPROVEMEN	\$ 254,438	\$ 450,000	\$ 1,795,563	\$ -	\$ -	\$ -	\$ -	\$ 1,795,563	\$ 2,500,001
Project Total	\$ 254,438	\$ 450,000	\$ 1,795,563	\$ -	\$ -	\$ -	\$ -	\$ 1,795,563	\$ 2,500,001

Operating Cost Summary

Operating costs have not been determined.

Jail Security System Upgrade

Project Location: County Jail Facilities
 Managing Department: Facilities Management
 Project/Community Partner(s): Sheriff's Office
 Scheduled Completion Date: June, 2016

Project Purpose Statement



The existing Jail Security and Surveillance Systems have become technologically outdated and have come to the end of their normal life cycles. The existing hardware and software is no longer supported by the industry which makes obtaining replacement components and software patches nearly impossible. Current jail system technology varies from facility to facility which creates a training burden when personnel are transferred from one facility to another.

Project Description

The Jail Security System Upgrade Program will replace the current video surveillance system that is in place throughout the Maricopa County Jail System. The new system will accurately and reliably record 24 hours per day, 7 days per week and store approximately two months of data. This system allows for monitoring of the facilities, inmates and Officers. It is used to conduct random inspections of staff to verify that security walks are being conducted in accordance with policy, and is frequently used to resolve complaints of misconduct or mistreatment of inmates and staff. The stored data is requested regularly during the course of litigation.

Funding/Cost Summary

JAIL SECURITY SYSTEM UPGRADE	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
461 - DETENTION TECH CAP IMPROVEMEN \$	1,663,909 \$	17,951,850 \$	11,084,242 \$	- \$	- \$	- \$	- \$	11,084,242 \$	30,700,001
Project Total \$	1,663,909 \$	17,951,850 \$	11,084,242 \$	- \$	- \$	- \$	- \$	11,084,242 \$	30,700,001

Operating Cost Summary

MAXIMO Work Order System Upgrade

Project Location: System-wide
 Managing Department: Facilities Management
 Project/Community Partner(s): None
 Scheduled Completion Date: June, 2016

Project Purpose Statement



The purpose of the Maximo Work Order System is to enable the Facilities Management Department to more efficiently provide building maintenance services and increase the reliability of our facilities. It will allow the collection of essential performance metrics and the availability of this information throughout the service delivery process.

Project Description

The Maximo Work Order System Upgrade Project will eliminate obsolescence by converting the existing electronic work order system to the latest version allowing continued use of data collection tools, technology and interface capabilities to support the Facilities Management Department's Operations and Maintenance Division.

Funding/Cost Summary

MAXIMO MAINT MGMT SYSTEM	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ -	\$ 50,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ 800,000
Project Total	\$ -	\$ 50,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000	\$ 800,000

Operating Cost Summary

Operating Budget Impact	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019
Salaries & Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Repair & Maintenance	-	80,000	84,000	88,800	94,560
Total	\$ -	\$ 80,000	\$ 84,000	\$ 88,800	\$ 94,560

Maricopa County Sheriff Headquarters IT Infrastructure

Project Location: 550 W. Jackson
 Managing Department: Facilities Management
 Project/Community Partner(s): Sheriff Information Technology
 Scheduled Completion Date: June, 2016

Project Purpose Statement



The new MCSO Headquarter building allows for the replacement of severely outdated, end-of-life 911 equipment with leading edge technologies, including Voice over Internet Protocol (VoIP) telephone services, a dedicated telephone system to handle emergency 911 calls and responses, a new computer-aided dispatch/records management system (CAD/RMS) to manage emergency 911 calls, audio-visual systems, access control, security cameras, a call logging system, and a new data center. MCSO will experience increased reliability through the modernization of the MCSO information technology systems.

Project Description

The Maricopa County Sheriff's Office (MCSO) is relocating to a new five-story secure facility at 5th Avenue and Madison Street in Phoenix. This publicly accessible facility will house mission critical spaces associated with a new 911 Emergency Dispatch Center, a critical infrastructure data center, Voice over Internet Protocol (VoIP) telephone service, as well as providing administrative workspace for MCSO. MCSO will continue to move technology resources from other data centers to the MCSO Headquarters facility during FY 2015. These moves affect the network architecture, topology, and necessitate changes in documentation. Additionally, there are modifications to the network architecture that are needed to provide redundant telephony services to the headquarters. Completion of the project will be in FY 2015.

Funding/Cost Summary

SHERIFF HQ PROJECT IT INFRA	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 11,149,130	\$ 4,459,928	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 17,109,058
Project Total	\$ 11,149,130	\$ 4,459,928	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ 17,109,058

Operating Cost Summary

Public Safety Radio System

Project Location: Various locations around the County
 Managing Department: Enterprise Technology
 Project/Community Partner(s): None
 Scheduled Completion Date: June, 2018

Project Purpose Statement



The County's current Radio System does not meet portable (on hip) radio coverage requirements and many active components of the system are no longer serviceable by the manufacturer. The proposed system will provide greater interoperability with other Public Safety agencies throughout the region. In addition, the project will also replace all portable and mobile radios on the system today (Approximately 7,000) with state-of-the-art open architected radios that will afford greater interoperability by all end-users.

Project Description

The Radio System Project will upgrade and expand the County owned Public Safety Radio infrastructure and upgrade/replace the user mobile and portable radio fleet. The project will replace the current Public Safety Radio System that has been operational since 1995.

Funding/Cost Summary

PUBLIC SAFETY RADIO	Previous Actuals	Projected FY 2014	Year 1 FY 2015	Year 2 FY 2016	Year 3 FY 2017	Year 4 FY 2018	Year 5 FY 2019	5-Year Total	Total Project
460 - TECHNOLOGY CAP IMPROVEMENT	\$ 18,766,925	\$ 16,528,737	\$ 40,382,450	\$ 28,297,513	\$ 22,025,607	\$ 5,350,000	\$ -	\$ 96,055,570	\$ 131,351,232
Project Total	\$ 18,766,925	\$ 16,528,737	\$ 40,382,450	\$ 28,297,513	\$ 22,025,607	\$ 5,350,000	\$ -	\$ 96,055,570	\$ 131,351,232

Operating Cost Summary

Operating maintenance will begin in FY 2020.



Transportation Project Detail

Bridge Preservation

Managing Department: Transportation
 Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Anthem Box Culverts Scour Protection	3	4 th Qtr FY 2015

Purpose Statement:

The purpose of the Bridge Preservation project is to construct new bridges and box culverts and to inspect and repair bridges and box culverts so that commuters experience less travel delay and have a safe commute.

Project Descriptions:

T459 – Anthem Box Culvert Scour Protection

This project will improve the ability of 7 box culverts in the Anthem area to withstand damage from intense summer storms. A total of \$295,000 is budgeted in FY 2015 to make the improvements.

Funding/Cost Summary:

TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T459 - ANTHEM BOX CLVRT SCOUR PROTECT	\$ -	\$ -	\$ 295,000	\$ -	\$ -	\$ -	\$ -	\$ 295,000	\$ 295,000
Project Total	\$ -	\$ -	\$ 295,000	\$ -	\$ -	\$ -	\$ -	\$ 295,000	\$ 295,000

Operating Cost Summary:

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

County Arterials

Managing Department: Transportation
 Project Partner(s): T248 – City of Peoria
 T251 – Town of Queen Creek

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Deer Valley Road El Mirage to Lake Pleasant	4	1 st Qtr FY 2017
Riggs Ellsworth to Meridian	1	4 th Qtr FY 2018
Riggs Road Hawes to Ellsworth	1	4 th Qtr FY 2018
Riggs Road Power to Hawes	1	1 st Qtr FY 2018
Riggs Road Recker to Power	1	4 th Qtr FY 2018

Purpose Statement:

The purpose of the County Arterials project is to construct transportation infrastructure projects for the traveling public so they will have a safe and economical journey. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel.

Project Descriptions:

T248 – Deer Valley Road from 117th Avenue to 109th Avenue

The project will extend Deer Valley Road across the Agua Fria River from 109th Avenue to El Mirage Road. It will connect Williams Rd at 117th Ave to Deer Valley Rd at 109th Ave. The project will construct 2 bridges, and 2 miles of a 5-Lane new pavement. A total of \$11,575,000 is budgeted for FY 2015 to acquire right-of-way and move utilities. Construction is planned to begin in the summer of 2016.

T251 – Riggs Road from Ellsworth to Meridian

The purpose of this project is to complete a cultural resource data recovery and archaeological investigation along with interim roadway design. The County will contribute a total of \$2.1 million toward the project. A total of \$220,000 is budgeted in FY 2015 for to complete design and environmental clearance. Construction, which is tentatively planned for FY 2018, is contingent on obtaining a funding partnership.

T375 – Riggs Road from Hawes to Ellsworth

This segment of Riggs Road will be expanded to have two travel lanes in each direction, a dual center turning lane, paved shoulders, drainage improvements and alignment improvements. The estimated total cost of the project is \$7.5 million. Construction is tentatively planned for FY 2018.

T404 – Olive from El Mirage to White Tanks

This scoping study will determine the type and cost of roadway improvements needed, i.e. travel lanes, turning lanes, paved shoulders, drainage improvements and alignment improvements so travelers will have a safer route to travel. Construction is not currently planned and is dependent on the total project cost, acquiring funding partners and availability of funds. A total of \$60,000 is budgeted in FY 2015 to complete the scoping study.

T406 – Riggs Road from Power to Hawes

This segment of Riggs Road will be expanded to have three travel lanes in each direction, a dual center turning lane, paved shoulders, signal improvements, drainage improvements and alignment improvements. Total cost is estimated to be \$17.2 million. Construction is tentatively planned for FY 2017 with \$1,555,000 budgeted in FY 2015 to complete design and begin right-of-way acquisition.

T429 – Riggs Road from Recker to Power

This segment of Riggs Road will be expanded to have two travel lanes in each direction, a dual center turning lane, paved shoulders, drainage improvements and alignment improvements. Total cost is estimated to be \$7.3 million. Construction is tentatively planned to begin in FY 2017 with \$400,000 budgeted in FY 2015 to complete design and begin right-of-way acquisition.

Funding/Cost Summary:

SOURCES	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T251 - RIGGS ELLSWORTH TO MERIDIAN	455,958	541,702	-	-	-	6,000,000	-	6,000,000	6,997,660
Project Total	\$ 455,958	\$ 541,702	\$ -	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	\$ 6,997,660
TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T248 - DEER VALLEY EL MIRAGE TO LK P	4,367,550	1,903,165	11,575,000	15,430,000	-	-	-	27,005,000	33,275,715
T251 - RIGGS ELLSWORTH TO MERIDIAN	1,451,662	617,040	220,000	-	-	2,075,000	5,550,000	7,845,000	4,363,702
T375 - RIGGS RD HAWES TO ELLSWORTH	1,755,454	14,085	-	-	-	5,720,000	-	5,720,000	7,489,539
T404 - OLIVE AVE EL MIR TO WT TANKS	747,195	53,112	60,000	-	-	-	-	60,000	860,307
T406 - RIGGS RD POWER TO HAWES	740,415	463,076	1,555,000	3,825,000	10,460,000	-	-	15,840,000	17,043,491
T429 - RIGGS RD RECKER TO POWER	296,090	154,542	400,000	2,275,000	3,445,000	650,000	-	6,770,000	7,220,632
Project Total	\$ 11,301,307	\$ 3,240,132	\$ 13,822,000	\$ 21,530,000	\$ 16,371,000	\$ 8,445,000	\$ 5,550,000	\$ 65,718,000	\$ 74,709,439

Operating Cost Summary:

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

Dust Mitigation

Managing Department: Transportation
 Project Partner(s): None

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Low Volume Roads CAT III	3,4,5	1 st Qtr FY 2015
Low Volume Roads Dove Valley Area	4	1 st Qtr FY 2015

Purpose Statement:

The purpose of this Dust Mitigation project is to reduce dust on dirt roads primarily within the non-attainment area for travelers and citizens so that dust related health problems are reduced and to ensure compliance with federal mandates. The benefit to the public is that it reduces fugitive dust particulates improving public health and making the roads safer to travel.

Project Descriptions:

T411 – Low Volume Roads Category III

This project will pave 3.67 miles of dirt roads to reduce fugitive dust so that motorists will have a safer, less dusty route to travel. The estimated construction cost is \$2,500,000. Construction is planned for FY 2015 with \$2,810,000 budgeted to complete design, right-of-way acquisition and utility relocation prior to construction.

T433 – Low Volume Roads Dove Valley Area

This project will pave 167th Avenue from Dixileta Drive to Windstone Trail and 168th Avenue from Dixileta Drive to Windstone Trail, and Montgomery Road and White Wing Road from 171st Avenue to 163rd Avenue in the Dove Valley area so travelers will have a healthier route to travel. The estimated construction cost is \$2,500,000. Construction is planned for FY 2016 with \$320,000 budgeted in FY 2015 to complete design, right-of-way acquisition and utility relocation prior to construction.

Funding/Cost Summary:

TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T411 - FY 12 CAT III LVR	21,749	329,854	2,810,000	-	-	-	-	2,810,000	3,161,603
T433 - FY 14 LVR DOVE VALLEY AREA	26,947	190,481	320,000	1,700,000	-	-	-	2,020,000	2,237,428
Project Total	\$ 48,696	\$ 520,335	\$ 3,130,000	\$ 1,700,000	\$ -	\$ -	\$ -	\$ 4,830,000	\$ 5,399,031

Operating Cost Summary:

No additional funds are being requested. It is expected that only minimal maintenance (striping, right-of-way maintenance) will be required for several years resulting no net increase.

Intelligent Transportation Systems (ITS)

Managing Department: Transportation

Project Partner(s): T389 – US Department of Transportation

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
MC 85 from Litchfield Road to 83 rd Avenue	5	4 th Qtr FY 2015
West Valley Dynamic Message Signs	4,5	2 nd Qtr FY 2015
Fiber Optics Installation on Indian School, McDowell and Daisy Mountain	2,3,4	4 th Qtr FY 2017
Riggs Road Fiber Optic Installation	1	4 th Qtr FY 2017

Purpose Statement:

The purpose of this Intelligent Transportation Systems (ITS) project is to install Intelligent Transportation System “Smart Instrumentation” along corridors to monitor traffic and adjust traffic signals to improve traffic flow. The project will involve design of vehicle detection systems (VDS), closed circuit TV (CCTV), changeable message signs (CMS) and communications that allow technicians to monitor traffic and make adjustments so that commuters experience less travel delays and have a faster and safer commute.

Project Descriptions:

T352 – MC 85 from Litchfield Road to 83rd Avenue

The project will install approximately 5.5 miles of fiber optic cable and associated intelligent transportation system (ITS) equipment along MC 85 from Agua Fria Bridge to 75th Avenue. A total of \$1,880,000 is budgeted in FY 2015 for construction.

T389 – E-IntelliDrive Study Phase III

The purpose of this study is to test the Emergency and Transit Vehicle Priority System and also an advanced Pedestrian Crossing System along Daisy Mountain Drive. A total of \$60,000 is budgeted in FY 2015 for the study.

T447 – Bell Road Adaptive Signals

The purpose of this project is to install a signal timing system to enable signal timing to systematically respond to the varying traffic conditions along Bell Road between Cotton Lane and 114th Avenue; 99th Avenue and 73rd Avenue; 35th Avenue and 19th Avenue as well as along Frank Lloyd Wright Boulevard between Scottsdale Road and Thompson Peak Parkway so that commuters will have a faster and safer commute. Construction is planned for FY 2016. A total of \$215,000 is budgeted in FY 2015 to design the system.

T466 – Fiber Optics Installation on Indian School, McDowell and Daisy Mountain

This project will install the last mile fiber optic cable needed along Indian School Road west of Loop 101 to 99th Avenue to connect traffic signals at 99th Avenue and Loop 101, integrate McDowell Road MCDOT fiber with ADOT’s fiber optic cable at Loop 101 and will connect MCDOT signals along Daisy Mountain Road to the north terminus of the ADOT Freeway Management System on I-17. A total of \$5,000 is budgeted in FY 2015 for staff to apply for federal funds for construction which is tentatively planned for FY2017.

T467 – Riggs Road Fiber Optics Installation

This project will install fiber optic cable connections primarily along Riggs Road between South Sun Lakes Boulevard and Arizona Avenue so that commuters will experience less delays and safer commute. Also the last mile of fiber optic connections will be provided along Alma School Road between Chandler Heights Boulevard and Riggs Road to integrate with the Regional Community Network System and MCDOT Traffic Management Center. A total of \$5,000 is budgeted in FY 2015 for staff to apply for federal funds for construction which is tentatively planned for FY 2017.

Funding/Cost Summary:

TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T352 - MC85 LITCHFIELD 83RD AV ITS	232,529	165,472	1,880,000	-	-	-	-	1,880,000	2,278,001
T389 - E-INTELLIDRIVE STUDY PH III	219,930	108,957	60,000	-	-	-	-	60,000	388,887
T447 - BELL RD ADAPTIVE SIGNAL	-	28,072	215,000	2,600,000	-	-	-	2,815,000	2,843,072
Project Total \$	452,459 \$	302,501 \$	2,155,000 \$	2,600,000 \$	- \$	- \$	- \$	4,755,000 \$	5,509,960

Operating Cost Summary:

No additional funds are being requested.

Maricopa Association of Governments (MAG)

Arterial Life Cycle Program (ALCP) Projects

Managing Department: Transportation

Project Partner(s): All – Maricopa Association of Governments
 T195, T347, T369, T372, T427 – Cities of El Mirage, Glendale, Peoria, & Flood Control District
 T339 – Salt River Pima and Maricopa Indian Community and City of Mesa
 T342 – Salt River Pima Maricopa Indian Community
 T344, T367 – City of El Mirage
 T441, T442, T443 – City of Chandler

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Northern Parkway Phase I Landscaping	4	2 nd Qtr FY 2016
Gilbert Road Bridge at Salt River	2	To Be Determined
McKellips Road State Route 101 to Alma School	2	To Be Determined
El Mirage Northern to Cactus	4	1 st Qtr FY 2015
Northern Parkway Dysart to 111th Ave	4	4 th Qtr FY 2017
El Mirage Northern to Peoria	4	1 st Qtr FY 2016
Northern Reems & Litchfield Overpass	4	1 st Qtr FY 2016
Northern Parkway Northern at State Route 101	4	1 st Qtr FY 2018
Dysart Avenue Overpass	4	1 st Qtr FY 2018
Gilbert Road Queen Creek to Hunt Highway	1	3 rd Qtr FY 2017
McQueen Road Ocotillo to Riggs	1	3 rd Qtr FY 2017
Ocotillo Road Arizona to McQueen	1	3 rd Qtr FY 2017

*Completion date subject to finalizing project obligation authority and/or funding/partnership agreement

Purpose Statement:

The purpose of the Maricopa Association of Governments (MAG) Arterial Life Cycle Program (ALCP) Projects is to construct those transportation infrastructure projects in the County that are eligible for MAG funding from the Regional Transportation Plan (Prop 400) for the traveling public so they will have a safe and economical journey. The benefit to the public is that once constructed motorists will have a roadway that is safer and more economical to travel.

These projects are contingent on forming financial partnerships and securing MAG funding from the Regional Transportation Plan (Prop 400). Those revenues have slowed due to the economic downturn and as a result MAG is periodically adjusting reimbursement dates which affect project delivery. Most projects have slipped one to two years due to this lack of funding. The County lacks sufficient funds to complete these projects on its own and must secure financial partnerships to complete the projects.

Project Descriptions:

T195 – Northern Parkway Phase I Landscaping

This is a 20 year multi-phased project in partnership with the Maricopa Association of Governments, the Cities of El Mirage, Glendale, Peoria, and Surprise. The project will construct a 12.5 mile long principal arterial with controlled access (parkway) having three travel lanes in each direction extending from 67th Avenue at its intersection with Grand Avenue west to State Route 303 so the traveling public has a safer and more efficient commute. The current estimate is \$315,700,000 to construct with MAG providing \$236,000,000.

The first phase of the 12.5 mile Northern Parkway project from Sarival to Dysart has been completed and landscaping of the right-of-way to prevent erosion and dust is in progress. The landscaping consists of drought-resistant trees, shrubs, accents and decomposed granite for ground covering plus an irrigation system. Once installed the contractor will maintain the plants and irrigation system for one year to insure the plants are established. A total of \$3,256,000 is budgeted in FY 2015 to complete landscaping and corridor right-of-way acquisition to protect the future alignment.

T339 – Gilbert Road Bridge at Salt River

A new six-lane bridge will replace the existing two-lane bridge with a raised roadway approaches to provide an all-weather crossing. The first step is to form the financial partnership with the Salt River Indian Community and the City of Mesa to secure MAG funding from the Regional Transportation Plan. A total of \$4,000,000 is budgeted in FY 2019 to begin design contingent on partnership negotiations. Construction is contingent on successful financial partnership formation.

T342 – McKellips Road State Route 101 to Alma School

This scoping study will determine the type and cost of roadway improvements needed, i.e. travel lanes, turning lanes, paved shoulders, drainage improvements and alignment improvements so travelers will have a safer route to travel. Construction is tentatively planned for FY 2022 consistent with Maricopa Association of Governments funding and is dependent on the total project cost, acquiring funding partners and availability of funds. A total of \$320,000 is budgeted in FY 2015 to complete the scoping study.

T344 – El Mirage Road Northern to Cactus

This project is one of five planned phased improvements being planned in partnership with the City of El Mirage and the Maricopa Association of Governments (MAG) along El Mirage Road from Northern to Bell. The purpose of this project is to design the widening of El Mirage from Northern to Cactus to include the intersection at Cactus from two to four lanes with a dual left turn lane in the middle. A total of \$20,000 is budgeted in FY 2015 to complete design efforts. Construction is planned for FY 2015 as part of T367 El Mirage Northern to Peoria.

T347 – Northern Parkway Dysart to 111th Ave

This is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. This project will acquire the right-of-way needed for the ultimate parkway layout and then construct an interim four lane parkway with additional lanes at major intersections by constructing the eventual east bound two lane frontage road south of the existing Northern Ave. Northern Ave will become the ultimate west bound frontage road. These two future frontage roads will serve as the interim four lane parkway separated by the right-of-way for the future six lane parkway. A new bridge at the Agua Fria River is included in this project. The estimated cost for this project is about \$46.3 million with \$497,000 budget in FY 2015 for design. A total of \$27.5 million in federal funding is available for this project with the majority of the funding scheduled to be available in the FY 2016 - 2017 timeframe. Advanced obligation authority has been received from the Federal Highway Authority which allows the costs for design, right-of-way acquisition, utility relocation and construction to be reimbursed when federal funds become available.

T367 – El Mirage Road Northern to Peoria

This project is one of five planned phased improvements being planned in partnership with the City of El Mirage and the Maricopa Association of Governments (MAG) along El Mirage Road from Northern to Bell. The purpose of this project is to design the widening of El Mirage from Cactus to 1500 feet south of Peoria, right-of-way acquisition and construction from Northern to 1500 feet south of Peoria from two to four lanes with a dual left turn lane in the middle so travelers will have a safer route to travel. A total of \$5,550,000 is budgeted in FY 2015 for construction.

T369 – Northern Reems and Litchfield Overpass

These two overpasses are part of the 20 year multi-phased project in partnership with the Maricopa Association of Governments, the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. A total of \$11,125,000 is budgeted in FY 2015 to complete construction. These two overpasses will be constructed to the ultimate six lane width with wide shoulders to accommodate future expansion but striped to have two travel lanes in each direction consistent with initial construction of the other portions of the 20 year multi-phased project.

T372 – Northern Parkway Northern at State Route 101

This is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. Northern Ave will be widened initially to four lanes with additional lanes at major intersections. A total of \$12.7 million is budget for this project with \$1,580,000 budgeted in FY 2015 to continue the design.

T427 – Dysart Avenue Overpass

The Dysart overpass is one of four projects in the second phase of the 20 year multi-phased project in partnership with the Maricopa Association of Governments and the Cities of El Mirage, Glendale, Peoria, and the Maricopa Flood Control District. Northern Ave will be widened initially to four lanes with additional lanes at major intersections. Construction of the overpass is tentatively planned for FY 2017 with the design scheduled to start in FY 2016. The estimated cost of the project is \$11.8 million. The overpass will be constructed to the ultimate six lane width with wide shoulders to accommodate future expansion but striped to have two travel lanes in each direction consistent with initial construction of the other portions of the 20 year multi-phased project.

T441 – Gilbert Road Queen Creek to Hunt Hwy

The City of Chandler is the lead agency on this project. Improvements include widening to six lanes, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals, and landscaping. The County will contribute not more than \$1,037,000 to the project in FY 2017.

T442 – McQueen Road Ocotillo to Riggs

The City of Chandler is the lead agency on this project. Improvements include widening to city standards, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals, and landscaping. The County will contribute not more than \$309,000 to the project in FY 2017.

T443 – Ocotillo Road Arizona Avenue to McQueen

The City of Chandler is the lead agency on this project. Improvements include widening to city standards, adding bike lanes, curb and gutter, sidewalks, street lighting, new traffic signals, and landscaping. The County will contribute not more than \$1,120,000 to the project in FY 2017.

Funding/Cost Summary:

SOURCES	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T339 - GILBERT ROAD BRIDGE	-	-	-	-	2,800,000	-	2,800,000	5,600,000	2,800,000
T341 - EL MIRAGE PICERNE TO BELL	-	750,000	750,000	-	-	-	-	750,000	1,500,000
T344 - EL MIRAGE: NORTHERN TO CACTUS	669,005	10,582	-	-	-	-	-	-	679,587
T347 - NORTHERN PARKWAY PHASE II	1,747,321	4,566,913	1,933,575	17,526,272	11,432,778	15,970,132	3,106,947	49,969,704	53,176,991
T367 - EL MIRAGE: NORTHERN TO PEORIA	-	20,170	1,033,672	3,373,310	3,894,389	3,894,389	-	12,195,760	12,215,930
T369 - NORTHERN REEMS LTCHFLD OVRPS	228,093	-	6,366,000	-	-	-	-	6,366,000	6,594,093
T372 - NORTHERN PKWY NORTHERN AT L101	-	-	-	3,108,784	3,000,000	-	-	6,108,784	6,108,784
T427 - DYSART AVE OVERPASS	-	-	-	200,000	12,449,399	10,707,494	-	23,356,893	23,356,893
Project Total	\$ 98,736,158	\$ 14,423,130	\$ 13,158,112	\$ 28,597,501	\$ 33,576,566	\$ 36,572,015	\$ 12,522,947	\$ 124,427,141	\$ 225,063,482
TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T195 - NORTHERN AVE SR 303 TO GRAND	62,489,326	12,557,035	3,256,000	1,055,000	1,000,000	20,581,000	-	25,892,000	100,938,361
T339 - GILBERT ROAD BRIDGE	16,711	2,691	-	-	-	-	4,000,000	4,000,000	19,402
T342 - MCKELLIPS RD I10 TO ALMA SCHL	2,609	167,173	320,000	-	-	-	1,100,000	1,420,000	489,782
T344 - EL MIRAGE: NORTHERN TO CACTUS	1,061,822	72,455	20,000	-	-	-	-	20,000	1,174,277
T347 - NORTHERN PARKWAY PHASE II	3,626,198	7,235,071	507,000	15,964,060	17,070,610	-	-	33,541,670	44,402,939
T367 - EL MIRAGE: NORTHERN TO PEORIA	859,838	1,740,446	5,550,000	-	-	-	-	5,550,000	8,150,284
T369 - NORTHERN REEMS LTCHFLD OVRPS	841,045	8,483,572	11,125,000	-	-	-	-	11,125,000	20,449,617
T372 - NORTHERN PKWY NORTHERN AT L101	224,992	24,400	1,580,000	3,450,000	7,300,000	-	-	12,330,000	12,579,392
T427 - DYSART AVE OVERPASS	-	1,443	-	909,000	10,918,000	-	-	11,827,000	11,828,443
T441 - GILBERT RD QC TO HUNT HWY	2,214	-	-	-	1,037,000	-	-	1,037,000	1,039,214
T442 - MCQUEEN RD OCOTILLO TO RIGGS	-	-	-	-	309,000	-	-	309,000	309,000
T443 - OCOTILLO ARIZONA TO MCQUEEN	-	-	-	-	1,120,000	-	-	1,120,000	1,120,000
Project Total	\$ 69,144,755	\$ 30,284,286	\$ 22,358,000	\$ 21,378,060	\$ 38,754,610	\$ 20,581,000	\$ 5,100,000	\$ 108,171,670	\$ 202,500,711

Operating Cost Summary:

No additional funds are being requested. The projects on Northern and El Mirage and will be annexed by partners.

Partnership Support

Managing Department: Transportation
 Project Partner(s): T462 – Town of Queen Creek & City of Mesa

Scheduled Completion Dates:

Improvement	District	Scheduled Payment Date
Special Projects	TBD	4 th Qtr FY 2014
Germann at Sossamann	1,2	To Be Determined

Purpose Statement:

The purpose of Partnership Support is to provide funding for other agency led projects on the County road system or adjacent to unincorporated Maricopa County land so that commuters experience less travel delay and have a faster and safer commute.

Project Descriptions:

T003 – Special Projects

Special Projects is a reserve fund for projects selected by the Transportation Advisory Board to assist other agencies so that small projects can be funded that otherwise would not qualify through the normal review and prioritization process. The County will contribute up to \$1.5 million annually to Special Projects.

T462 – Germann at Sossamann

The Town of Queen Creek, in partnership with the City of Mesa and the County, is studying the Germann at Sossaman intersection to investigate the feasibility of an at grade railroad crossing. The County will contribute up to \$50,000 to the study and provide staff participation to the study team. A total of \$37,500 is budgeted in FY 2015 for the study.

Funding/Cost Summary:

TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T003 - SPECIAL PROJECTS	5,505,320	1,507,500	1,510,000	1,510,000	1,510,000	1,510,000	1,510,000	7,550,000	13,052,820
T462 - GERMAN AT SOSSAMAN DCR	-	-	37,500	-	-	-	-	37,500	37,500
Project Total \$	5,505,320 \$	1,507,500 \$	1,547,500 \$	1,510,000 \$	1,510,000 \$	1,510,000 \$	1,510,000 \$	7,587,500 \$	13,090,320

Operating Cost Summary:

Not applicable.

Pavement Preservation

Managing Department: Transportation
 Project Partner(s): T468 – City of Apache Junction

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Miller Road I-10 to One Mile North	4	To Be Determined
Bush Highway Asphalt Rubber Overlay	2	4 th Qtr FY 2018
McDowell Road 76 th Street to Usery Pass	2	4 th Qtr FY 2015
East Mesa Subdivision Rehabilitation	2	4 th Qtr FY 2014
Meridian Road Asphalt Overlay	2	4 th Qtr FY 2014
Northeast Area Arterials Asphalt Rubber Overlays	3	4 th Qtr FY 2015
Southeast Area Arterials Asphalt Rubber Overlays	1	4 th Qtr FY 2015
Loop 303 Northern Area Asphalt Rubber Overlays	4	4 th Qtr FY 2015

Purpose Statement:

The purpose of this Pavement Preservation project is to complete timely and cost effective roadway pavement restoration projects for the traveling public so they can safely and efficiently transport goods, services and people on well maintained roadways.

Project Descriptions:

T338 – Miller Road I-10 to one mile North

This project will pave Miller Rd from I-10 to the Army National Guard Facility so travelers will have a healthier and safer route to travel. Construction is not currently planned and is dependent on National Guard participation, the total project cost, and availability of funds. A total of \$25,000 is budgeted in FY 2015 to complete the scoping study.

T348 – Bush Highway Asphalt Rubber Overlay

This 15.4 mile long project will overlay the existing pavement and make other improvements to improve safety. It will begin near the City of Mesa city limits and extend to 1200 feet south of SR 87. In addition it will pave approximately 500 feet of Usery Pass Road and Goldfield Road. Other improvements include replacing an existing fence with a concrete barrier, upgrading existing guardrails and replacing the existing drainage pipe with two 24 inch pipes to reduce roadway flooding. A total of \$800,000 is budgeted in FY 2015 to start the design of the project. The project is planned to be completed in phases due to limitations on construction from nesting bald eagles and heavy summer traffic.

T432 – McDowell Road 76th Street to Usery Pass

McDowell Rd is a popular cycling route. This project will add bike lanes to McDowell Rd from 76th Street to Usery Pass to improve safety for both cyclists and motorists. A total of \$777,000 is budget in FY 2015 to complete the project.

T434 – East Mesa Subdivision Rehabilitation

This project will remove existing pavement and replace with new pavement with valley gutter as needed in subdivisions in the vicinity of Loop 202 and Broadway Road. Construction is planned for FY 2015 with \$6,150,000 budgeted for construction.

T468 – Meridian Road Asphalt Overlay

This project will overlay Meridian Road from Southern to Brown Road with rubberized asphalt. A total of \$655,000 is budgeted in FY 2015 to complete the project. The roadway is on the county line and half the roadway is in the City of Apache Junction. The City has agreed to partner in the cost of the project.

T469 – Northeast Area Arterials Asphalt Rubber Overlays

This project will overlay 16th Street between Carefree Highway and Joy Ranch with rubberized asphalt. A total of \$390,000 is budgeted in FY 2015 to complete the project.

T470 – Southeast Area Arterials Asphalt Rubber Overlays

This project will overlay Hawes Road between Empire Blvd and Riggs Road; Recker Road from Chandler Heights Road to Brooks Farm Road; and San Tan Boulevard from Recker Road to Ellsworth Road with rubberized asphalt. A total of \$1,000,000 is budgeted in FY 2015 to complete the project.

T472 – Loop 303 Northern Area Asphalt Rubber Overlays

This project will overlay Citrus from Northern Ave to Butler, Cotton Lane from Camelback to Peoria, Sarival from Camelback to Northern Pkwy, Reems from Glendale to Peoria, Glendale from Cotton Lane to Reems, Northern Ave from Cotton Lane to Reems and from to 147th Avenue to the junction with Northern Parkway, Olive from Cotton Lane to Sarival and from Reems to 147th Avenue, and Peoria from Sarival to Reems so travelers will have a safer route to travel. A total of \$4,085,000 is budgeted in FY 2015 for construction.

Funding/Cost Summary:

SOURCES	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T432 - MCDOWELL RD 76TH TO USERY PASS	-	-	556,747	-	-	-	-	556,747	556,747
T468 - MERIDIAN RD AR OVERLAY	-	-	166,800	-	-	-	-	166,800	166,800
Project Total \$	- \$	- \$	723,547 \$	- \$	- \$	- \$	- \$	723,547 \$	723,547
TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T338 - MILLER RD I10 TO 1 MI N I10	48,923	102,410	25,000	-	-	-	-	25,000	176,333
T348 - BUSH HWY ASPHALT RUBBER OVRLY	611,721	89,529	800,000	2,960,000	2,925,000	3,060,000	-	9,745,000	10,446,250
T432 - MCDOWELL RD 76TH TO USERY PASS	96,988	20,740	777,000	-	-	-	-	777,000	894,728
T434 - EAST MESA SUB REHAB	507,106	1,268,731	6,150,000	-	-	-	-	6,150,000	7,925,837
T468 - MERIDIAN RD AR OVERLAY	-	-	655,000	-	-	-	-	655,000	655,000
T469 - NE AREA ARTERIALS AR OVERLAY	-	-	390,000	-	-	-	-	390,000	390,000
T470 - SE AREA ARTERIALS AR OVERLAY	-	-	1,000,000	-	-	-	-	1,000,000	1,000,000
T472 - LOOP 303 NORTHERN AR OVERLAY	-	-	4,085,000	-	-	-	-	4,085,000	4,085,000
Project Total \$	1,264,738 \$	1,481,410 \$	13,882,000 \$	2,960,000 \$	2,925,000 \$	3,060,000 \$	- \$	22,827,000 \$	25,573,148

Operating Cost Summary:

No additional funds are being requested.

Transportation Planning

Managing Department: Transportation
 Project Partner(s): Town of Buckeye and the City of Surprise

Scheduled Completion Dates:

Study	District	Scheduled Completion
Wintersburg Parkway Salome Highway to Turner Parkway	4 & 5	1 st Qtr FY 2015
Southern Parkway State Route 85 to Salome Highway	4	2 nd Qtr FY 2015

Purpose Statement:

The purpose of Transportation Planning is to provide plans, studies, research, recommendations and consultation services to planning, development, and project delivery professionals so they can design and construct transportation infrastructure projects that are in line with County goals as established in the Transportation System Plan. This project provides funding for advance planning and more accurate initial assessments of projects, which results in a better use of public funds. A total of \$1,600,000 million is budgeted in FY 2014 for planning studies.

Study Descriptions:

T005 – Wintersburg Parkway Salome Highway to Turner Parkway

This Parkway Feasibility Study will focus only on corridor feasibility and alignment. The Town of Buckeye is within the 23 mile study corridor. The estimated study cost is \$420,000. The study is planned for completion in FY 2015.

T005 – Southern Parkway State Route 85 to Salome Highway

This Parkway Feasibility Study will focus only on corridor feasibility and alignment. The Town of Buckeye is within the 10 mile study corridor. The estimated study cost is \$320,000. The study is planned for completion in FY 2015.

Funding/Cost Summary:

TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T005 - TRANSPORTATION PLAN STUDIES	11,417,469	878,566	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	8,000,000	18,696,035
Project Total	\$ 11,417,469	\$ 878,566	\$ 1,600,000	\$ 8,000,000	\$ 18,696,035				

Operating Cost Summary:

Not applicable.

Right-of-Way

Managing Department: Transportation
 Project Partner(s): T450 – Town of Gilbert
 T451 – City of Buckeye
 T465 – City of Phoenix

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Property Management	TBD	On-going
Right of Way (ROW) In-fill on Road Inventory System	TBD	On-going
Williams Field Union Pacific Railroad to Power	1	On-going
Yuma Road 219 th Avenue to Tuthill Road	4	To Be Determined
Broadway Road 51 st Avenue to 7 th Street	5	On-going

Purpose Statement:

One purpose of this Right-of-way (ROW) project is to fund the fees for the purchase of property and titles on existing roads. Other purposes include managing excess property purchased for projects and disposing of excess property. In the early years of the County, roads were built to allow farmers to get their products to market. Citizens were happy to get the road and often title to the land used for the road was not transferred to the County. This fund is used to obtain this type of property when these situations are identified. The benefit to the public is that it provides better fiscal management by providing a funding mechanism for acquisition of public right-of-way for existing County roads.

Project Descriptions:

T008 – Property Management

Excess land occurs from situations where it is more cost effective to purchase the entire parcel rather than a portion of the parcel, thus avoiding costly litigation and severance damage claims. The estimated annual cost is \$50,000.

T011 – ROW In-fill on Road Inventory System

Right-of-way Infill is a reserve fund for the purchase of property and titles on existing roads. The FY 2015 budget is \$100,000 to acquire right-of-way when identified.

T450 – Williams Field Union Pacific Railroad to Power

The County will assist the Town of Gilbert with the acquisition of right-of-way in the unincorporated portions of the County needed for their project to include condemnation. The Town will reimburse the County for all expenses associated with the right-of-way acquisition and will annex the roadway upon project completion.

T451 – Yuma Road 219th Avenue to Tuthill Road

The County will assist the Town of Buckeye with the acquisition of right-of-way on Yuma Road from the Arizona State Land Department. The Town will annex the roadway upon acquisition.

T465 – Broadway Road 51st Avenue to 7th Street

The County will assist the City of Phoenix with the acquisition of right-of-way in the unincorporated portions of the County need for their project to include condemnation. The City will reimburse the County for all expenses associated with the right-of-way acquisition and will annex the roadway upon project completion.

Funding/Cost Summary:

TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T008 - PROP MGMT PRIOR YEARS PROJECTS	243,482	55,684	50,000	50,000	50,000	50,000	50,000	250,000	499,166
T011 - ROW IN FILL ROAD INVENTORY SYS	1,751,482	54,496	100,000	100,000	900,000	1,000,000	1,000,000	3,100,000	3,905,978
T450 - WILLIAMS FIELD UPPR TO POWER	433,425	982	-	-	-	-	-	-	434,407
Project Total \$	2,428,389 \$	111,162 \$	150,000 \$	150,000 \$	950,000 \$	1,050,000 \$	1,050,000 \$	3,350,000 \$	4,839,551

Operating Cost Summary:

Not applicable.

Safety Improvements

Managing Department: Transportation
 Project Partner(s): T345 & T445 – City of Phoenix

Scheduled Completion Date:

Improvement	District	Scheduled Completion
MC 85 at 83 rd Avenue	5	4 th Qtr FY 2018
Aguila Road at Western Area Power	4	2 nd Qtr FY 2015
New River Trail at Linda lane	3	4 th Qtr FY 2018

Purpose Statement:

The purpose of this Safety Improvement project is to investigate potential hazardous situations and make necessary safety related improvements to reduce accidents and improve safety so that commuters have a safer commute.

Project Descriptions:

T345 – MC 85 at 83rd Avenue

This project will create a constant roadway profile from 107th Avenue to 75th Avenue by adding a dual center turning lane where currently missing, improving the 75th, 83rd, 91st, and 107th Avenue intersections plus overlay the roadway from 107th Avenue to 75th Avenue so the traveling public will have a safer commute. The estimated cost is \$55 million with \$2,255,000 budgeted in FY 2015 to start construction.

T444 – Aguila Road at Western Area Power

Realign Aguila Road around three Western Area Power Administration (Western) towers to provide a 50 foot clear zone around the towers. It will require purchasing land from the Arizona State Land Department. A total of \$12,000 is budgeted in FY 2015 to acquire the land needed.

T445 – New River Trail at Linda lane

The County Trail System crosses New River Road just south of Linda Lane. Due to limited sight distance to observe on-coming traffic hikers are in danger when crossing the road. This project will acquire right-of-way and make other improvements to improvements allow hikers to observe on-coming traffic at a greater distance so they can safely cross the road. The estimated cost is \$404,000 with \$90,000 budgeted in FY 2015.

Funding/Cost Summary:

TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T345 - MC85 AT 83RD CTR TURN LN EXP	3,274,667	217,995	2,555,000	3,430,000	-	3,130,000	-	9,115,000	12,607,662
T444 - AGUILA RD AT WAPA TOWERS	30,834	35,112	12,000	-	-	-	-	12,000	77,946
T445 - NEW RIVER TRAIL AT LINDA LN	39,122	39,657	90,000	235,000	-	-	-	325,000	403,779
Project Total	\$ 3,344,623	\$ 292,764	\$ 2,657,000	\$ 3,665,000	\$ -	\$ 3,130,000	\$ -	\$ 9,452,000	\$ 13,089,387

Operating Cost Summary:

Not applicable.

Traffic Improvements

Managing Department: Transportation
 T391 – City of Avondale
 T420 – Pinal County & Town of Queen Creek

Scheduled Completion Dates:

Improvement	District	Scheduled Completion
Elliot at Sossaman	1	3 rd Qtr FY 2015
Traffic Calming	All	On-going
Avondale Blvd at MC 85	5	4 th Qtr FY 2016
Empire at Meridian	1	4 th Qtr FY 2015
Del Webb at Hutton	4	4 th Qtr FY 2015
Alma School at Michigan	1	4 th Qtr FY 2015
University Drive at Meridian Road	2	4th Qtr FY 2015
Gavilan Peak at Venture Drive	3	4th Qtr FY 2015

Purpose Statement:

The purpose of the Traffic Improvements project is to install traffic signals and make other intersection improvements to improve safety, reduce congestion, improve traffic flow, and provide real time traffic data so that commuters experience less travel delays and have a faster and safer commute.

Project Descriptions:

T004 – Warranted Traffic Improvements

Warranted Traffic Improvements is a reserve to provide budget for new scoping studies. These scoping studies provide information to assess the cost and benefit of proposed traffic signals and other intersection improvements to improve safety, reduce congestion, improve traffic flow, and provide real time traffic data so that commuters experience less travel delays and have a faster and safer commute. A total of \$1,280,000 is budgeted for traffic scoping studies and construction reserves in FY 2015.

T333 – Elliot at Sossaman

This project will install traffic signals and make other improvements to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. The estimated cost to complete the project is \$2.5 million with \$940,000 budgeted in FY 2015 to Complete construction.

T365 – Traffic Calming

This project will install speed humps and other traffic calming solutions at yet to be selected locations to improve safety. A total of \$200,000 is budgeted in 2015 to design and install traffic calming devices.

T391 – Avondale Boulevard at MC 85

This project will upgrade the existing traffic signal, make other improvements and railroad safety improvements at this intersection to improve safety, reduce congestion, and improve traffic flow so the travelling public will have a safer commute. A total of \$60,000 is budgeted in FY 2015 to acquire right-of-way. Construction is planned for FY 2016.

T420 – Empire at Meridian

The intersection is at the southeast corner of the County with three legs of the intersection in Pinal County. The northwest corner is in Maricopa County. Pinal County has previously improved their three legs of the intersection. The County will improve the final leg of the intersection, install new signals and move private irrigation to make room for the additional lanes being constructed. A total of \$865,000 is budgeted for FY 2015 to complete construction.

T437 – Del Webb at Hutton

This project will construct a new traffic signal at the intersection and reconstruct the existing sidewalk ramps to be Americans with Disabilities Act compliant. A total of \$413,000 is budgeted in FY 2015 to complete construction.

T439 – Alma School at Michigan

This project will install a new traffic signal at the intersection, extend the north and south bound turn lanes, and reconstruct the existing sidewalk ramps to be Americans with Disabilities Act compliant. A total of \$139,000 is budgeted in FY 2015 to complete construction.

T460 – University Drive at Meridian Road

This project will replace the obsolete existing traffic signal with a new traffic signal at the intersection. A total of \$400,000 is budgeted in FY 2015 to complete construction.

T479 – Gavilan Peak at Venture Drive

This project will install a High-Intensity Activated crossWalk (HAWK) Signal at the intersection. A total of \$220,000 is budgeted in FY 2015 to complete construction.

Funding/Cost Summary:

SOURCES	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T391 - AVONDALE AT MC 85	-	37,533	-	1,029,680	-	-	-	1,029,680	1,067,213
Project Total \$	- \$	37,533 \$	- \$	1,029,680 \$	- \$	- \$	- \$	1,029,680 \$	1,067,213
TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T004 - WARRANTED TRAFFIC IMPROVEMENTS	211,248	-	1,240,000	3,000,000	4,000,000	5,000,000	5,000,000	18,240,000	13,451,248
T333 - ELLIOT RD AND SOSSAMAN RD	1,346,670	916,758	940,000	-	-	-	-	940,000	3,203,428
T365 - TRAFFIC CALMING	321,353	90,621	200,000	200,000	200,000	200,000	200,000	1,000,000	1,211,974
T391 - AVONDALE AT MC 85	133,472	78,412	60,000	1,804,000	-	-	-	1,864,000	2,075,884
T420 - EMPIRE AND MERIDIAN	152,192	109,900	865,000	-	-	-	-	865,000	1,127,092
T437 - DEL WEBB AT HUTTON	85,296	73,801	413,000	-	-	-	-	413,000	572,097
T439 - ALMA SCHOOL AT MICHIGAN	80,842	301,463	139,000	-	-	-	-	139,000	521,305
T460 - UNIVERSITY DR AT MERIDIAN RD	-	16,820	400,000	-	-	-	-	400,000	416,820
T479 - GAVILAN PK AND VENTURE DR HAWK	-	-	220,000	-	-	-	-	220,000	220,000
T481 - HAPPY VALLEY AT 115TH AVE	-	-	45,000	-	-	-	-	45,000	45,000
Project Total \$	2,331,073 \$	1,587,775 \$	4,522,000 \$	5,004,000 \$	4,200,000 \$	5,200,000 \$	5,200,000 \$	24,126,000 \$	22,844,848

Operating Cost Summary:

No additional funds are being requested.

Transportation Administration

Managing Department: Transportation

Project Partner(s): None

Purpose Statement:

The purpose of Transportation Administration is to provide project oversight and delivery services to construction delivery teams so they can complete transportation projects on time, within budget and scope that satisfies or meets predetermined project objectives. The benefit to the public is that it provides better fiscal management of the capital program.

Project Descriptions:

T001 – TIP Development

The purpose of Transportation Administration is to provide project oversight and delivery services to construction delivery teams so they can complete transportation projects on time, within budget and scope that satisfies or meets predetermined project objectives. A total of \$450,000 is budgeted in FY 2015 to manage the program.

T002 – Project Reserve

The purpose of the Project Reserve fund is to reserve monies to cover project costs increases so that County citizens receive planned infrastructure projects are completed as planned and funds are available for projects that were scheduled at budget preparation time to be completed but extend into the new fiscal year. A total of \$8 million has been budgeted for carry over projects.

T006 – Unallocated Force Account

The purpose of the Unallocated Force Account is to provide additional budget for staff to work on planned or added projects. A total of \$281,000 has been budgeted for additional staff support.

T012 – General Civil Engineering

The General Civil Engineering fund is a reserve to provide budget for new scoping studies approved by the Department Director and County Engineer so these studies can begin with minimal administrative costs. These scoping studies determine the type and cost of roadway improvements needed, i.e. travel lanes, turning lanes, paved shoulders, drainage improvements and alignment improvements so travelers will have a safer route to travel. A total of \$1,336,000 is budget for scoping studies and investigations.

T387 – Buckeye Yard Improvements

The Buckeye Yard building need extensive repairs and the decision was made to construct a new building at the same site. The new building will be connected to the Town of Buckeye's water and sewer systems. Total cost is estimated to be \$5.3 million with \$510,000 budgeted in FY 2015 to complete construction.

Funding/Cost Summary:

TRANSPORTATION CAPITAL PROJECT	Previous	Projected	Year 1	Year 2	Year 3	Year 4	Year 5	5-Year	Total
	Actuals	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total	Project
T001 - TIP DEVELOPMENT	2,839,931	288,149	450,000	450,000	450,000	450,000	450,000	2,250,000	4,928,080
T002 - PROJECT RESERVES ACCOUNT	104,475	-	-	4,200,000	4,700,000	5,700,000	5,700,000	20,300,000	14,704,475
T006 - UNALLOCATED FORCE ACCOUNT	286	-	581,000	1,840,230	2,166,230	2,223,230	2,363,230	9,173,920	6,810,976
T012 - GENERAL CIVIL ENGINEERING	475,558	1,325,429	1,336,000	600,000	1,100,000	3,100,000	3,100,000	9,236,000	7,936,987
T387 - IMPROVEMENTS TO BUCKEYE YARD	369,466	5,534,179	510,000	-	-	-	-	510,000	6,413,645
TADM - TRANSPORTATION ADMINISTRATION	-	-	8,000,000	-	-	-	-	8,000,000	8,000,000
Project Total	\$ 213,005,841	\$ 65,639,507	\$ 82,578,500	\$ 69,187,290	\$ 72,260,840	\$ 56,049,230	\$ 31,948,230	\$ 312,024,090	\$ 558,721,208

Operating Cost Summary:

Not applicable.



Auditor General Forms

MARICOPA COUNTY
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2015

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2014	ACTUAL EXPENDITURES/EXPENSES** 2014	FUND BALANCE/NET ASSETS** July 1, 2014	PROPERTY TAX REVENUES 2015****)	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2015	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015		TOTAL FINANCIAL RESOURCES AVAILABLE 2015	BUDGETED EXPENDITURES/EXPENSES 2015
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	942,756,043	884,424,725	113,712,308	436,942,622 Primary; Secondary.	688,165,918	-	-	14,805,346	237,725,078	1,015,901,116	1,015,901,116
2. General Fund - Override Election											
3. Total General Fund	942,756,043	884,424,725	113,712,308	436,942,622	688,165,918			14,805,346	237,725,078	1,015,901,116	1,015,901,116
4. Special Revenue Funds	887,308,022	772,411,583	200,277,009	62,356,620	598,236,619	200,000		173,991,457	84,806,080	955,255,625	866,943,033
5. Debt Service Funds Available	27,324,918	26,119,786	22,440,396		6,933,291			6,415,560	1,175,613	34,613,634	20,453,558
6. Less: Designation for Future Debt Retirement			14,160,075							14,160,075	
7. Total Debt Service Funds	27,324,918	26,119,786	8,280,321		6,933,291			6,415,560	1,175,613	20,453,559	20,453,558
8. Capital Projects Funds	421,533,640	190,068,114	845,203,760		20,031,179			156,435,279	38,142,837	983,527,381	355,535,227
9. Internal Service Funds	226,210,956	225,768,801	42,727,072		199,362,145			5,201,966		247,291,183	223,465,293
10. Total Eliminations Funds	(171,175,657)	(182,088,812)	0		(172,767,713)			(361,849,608)	(361,849,608)	(172,767,713)	(172,767,713)
11. TOTAL ALL FUNDS	\$ 2,333,957,922	\$ 1,916,704,197	\$ 1,210,200,470	\$ -499,299,242	\$ 1,339,961,439	\$ 200,000	\$	\$	\$	\$ -3,049,661,151	\$ 2,309,530,514

	2014	2015
EXPENDITURE LIMITATION COMPARISON		
1. Budgeted expenditures/expenses	\$ 2,333,957,922	\$ 2,309,530,514
2. Add/subtract: estimated net reconciling items	(262,764,224)	(259,991,174)
3. Budgeted expenditures/expenses adjusted for reconciling items	2,071,193,698	2,049,539,340
4. Less: estimated exclusions	(669,955,575)	(841,227,943)
5. Amount subject to the expenditure limitation	\$ 1,201,238,123	\$ 1,208,311,397
6. EEC expenditure limitation	\$ 1,201,238,124	\$ 1,208,311,398

* Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.
 ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
 *** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund). These amounts are estimates based on the actual FY 2013 ending fund balances and the estimated FY 2014 Revenue and Expenditures.
 (****) Anticipated amount of Property Tax collections.

MARICOPA COUNTY
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2015

	2014	2015
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>581,339,049</u>	\$ <u>605,635,662</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ _____	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>409,775,397</u>	\$ <u>442,762,977</u>
B. Secondary property taxes		
General Fund - Override election	\$ _____	\$ _____
Flood Control District	<u>39,842,985</u>	<u>43,660,332</u>
Library District	<u>14,116,305</u>	<u>19,504,284</u>
Total secondary property taxes	\$ <u>53,959,290</u>	<u>63,164,616</u>
C. Total property tax levy amounts	\$ <u>463,734,687</u>	<u>505,927,593</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>397,482,135</u>	<u>429,480,088</u>
(2) Prior years' levies	<u>7,419,960</u>	<u>7,462,534</u>
(3) Total primary property taxes	\$ <u>404,902,095</u>	<u>436,942,622</u>
B. Secondary property taxes		
(1) Current year's levy	\$ <u>52,340,511</u>	<u>61,269,678</u>
(2) Prior years' levies	<u>971,267</u>	<u>1,086,942</u>
(3) Total secondary property taxes	\$ <u>53,311,778</u>	<u>62,356,620</u>
C. Total property taxes collected **	<u>458,213,873</u>	<u>499,299,242</u>
5. Property tax rates		
A. County tax rate		
(1) Primary property tax rate	<u>1.2807</u>	<u>1.3209</u>
(2) Secondary property tax rate		
General Fund - Override election	<u>1.2807</u>	<u>1.3209</u>
(3) Total county tax rate	<u>1.2807</u>	<u>1.3209</u>
B. Special assessment district tax rates		
Secondary property tax rates		
Flood Control District	<u>0.1392</u>	<u>0.1392</u>
Library District	<u>0.0438</u>	<u>0.0556</u>

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

** Represents budgeted Property Tax Revenue. Property tax revenue is budgeted in FY 2015 based on prior years' collection trends, rather than on the actual levy amount. Each year, approximately 3.0% of levied taxes go unpaid. While a portion (approximately 2.0%) are paid in the following tax year, approximately 1.0% are never paid, or are not levied due to resolutions which actually reduce assessed value amounts. Levy for General Fund is \$442,762,977; for Flood Control District is \$43,660,332 and for Library District is \$19,504,284.

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2015

SOURCE OF REVENUES	ESTIMATED	ACTUAL	ESTIMATED
	REVENUES **	REVENUES*	REVENUES
	2014	2014	2015
GENERAL FUND			
Taxes			
TAX PENALTIES & INTEREST	\$ 18,500,000	\$ 14,010,671	\$ 13,500,000
PAYMENTS IN LIEU OF TAXES	11,972,067	12,000,000	12,340,468
STATE SHARED SALES TAX	437,402,846	447,677,168	465,300,725
STATE SHARED VEHICLE LICENSE	119,748,223	125,920,104	132,858,100
Licenses and permits			
LICENSES AND PERMITS	2,292,821	2,315,750	2,296,821
Intergovernmental			
GRANTS	41,110		
OTHER INTERGOVERNMENTAL	2,812,302	5,381,278	4,727,302
Charges for services			
INTERGOV CHARGES FOR SERVICES	13,444,010	13,947,402	15,146,216
OTHER CHARGES FOR SERVICES	26,248,551	25,311,363	24,937,474
PATIENT SERVICES REVENUE	7,000	7,000	7,000
Fines and forfeits			
FINES & FORFEITS	12,288,138	11,676,267	11,601,839
Investments			
INTEREST EARNINGS	4,000,000	2,838,421	2,800,000
Miscellaneous			
MISCELLANEOUS REVENUE	2,725,088	6,632,157	2,649,973
Total General Fund	\$ 651,482,156	\$ 667,717,581	\$ 688,165,918
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
SPECIAL REVENUE FUNDS			
Road Fund			
TRANSPORTATION OPERATIONS	\$ 94,767,838	\$ 94,615,379	\$ 94,739,958
Total Road Fund	\$ 94,767,838	\$ 94,615,379	\$ 94,739,958
Health Services Fund			
PATIENT SERVICES REVENUE	\$ 2,148,514	\$ 2,150,660	\$ 2,449,959
Total Health Services Fund	\$ 2,148,514	\$ 2,150,660	\$ 2,449,959
List Fund: Other Special Revenue			
GRANTS, MISC. REVENUE, ETC.	\$ 518,260,682	\$ 480,295,947	\$ 501,046,702
Total Other Special Revenue	\$ 518,260,682	\$ 480,295,947	\$ 501,046,702
Total Special Revenue Funds	\$ 615,177,034	\$ 577,061,986	\$ 598,236,619

MARICOPA COUNTY
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2015

SOURCE OF REVENUES	ESTIMATED	ACTUAL	ESTIMATED
	REVENUES **	REVENUES*	REVENUES
	2014	2014	2015
DEBT SERVICE FUNDS			
NON-DEPARTMENTAL	\$ 2,058,265	\$ 761,284	\$ 2,057,300
STADIUM DISTRICT	4,997,802	4,985,202	4,875,991
Total Debt Service Funds	\$ 7,056,067	\$ 5,746,486	\$ 6,933,291
CAPITAL PROJECTS FUNDS			
TRANSPORTATION	\$ 17,979,963	\$ 16,205,372	\$ 13,574,779
LIBRARY DISTRICT		18,451	6,000
STADIUM DISTRICT	750,200	789,733	750,200
NON DEPARTMENTAL		130,633	200
FLOOD CONTROL DISTRICT	7,886,000	7,026,694	5,700,000
Total Capital Projects Funds	\$ 26,616,163	\$ 24,170,883	\$ 20,031,179
INTERNAL SERVICE FUNDS			
EMPLOYEE BENEFITS AND HEALTH	\$ 141,277,234	\$ 146,290,896	\$ 144,576,843
ENTERPRISE TECHNOLOGY	16,152,915	16,267,789	16,514,603
PROCUREMENT SERVICES	788,689	860,699	845,217
EQUIPMENT SERVICES	16,815,760	19,049,992	16,854,693
RISK MANAGEMENT	20,570,789	26,024,026	20,570,789
Total Internal Service Funds	\$ 195,605,387	\$ 208,493,402	\$ 199,362,145
ELIMINATIONS FUNDS			
ELIMINATIONS	\$ (171,175,657)	\$ (182,088,812)	\$ (172,767,713)
Total Eliminations Funds	\$ (171,175,657)	\$ (182,088,812)	\$ (172,767,713)
TOTAL ALL FUNDS	\$ 1,324,761,150	\$ 1,301,101,526	\$ 1,339,961,439

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

** Includes revenues from adopted budget plus any approved adjustments

MARICOPA COUNTY
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2015

FUND	OTHER FINANCING 2015		INTERFUND TRANSFERS 2015	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
NON DEPARTMENTAL	\$	\$	\$ 14,805,346	\$ 237,695,078
PUBLIC HEALTH				30,000
Total General Fund	\$	\$	\$ 14,805,346	\$ 237,725,078
SPECIAL REVENUE FUNDS				
PARKS AND RECREATION	\$	\$	\$ 15,206	\$ 15,206
PLANNING AND DEVELOPMENT		\$	\$ 525,000	\$ 525,000
NON DEPARTMENTAL			176,801,288	3,160,389
ANIMAL CARE AND CONTROL				1,140,560
PUBLIC HEALTH			30,000	
TRANSPORTATION	200,000			48,134,797
FLOOD CONTROL DISTRICT				30,000,000
STADIUM DISTRICT			1,175,613	1,385,778
LIBRARY DISTRICT			444,350	444,350
Total Special Revenue Funds	\$ 200,000	\$	\$ 178,991,457	\$ 84,806,080
DEBT SERVICE FUNDS				
NON DEPARTMENTAL	\$	\$	\$ 6,415,560	\$
STADIUM DISTRICT				1,175,613
Total Debt Service Funds	\$	\$	\$ 6,415,560	\$ 1,175,613
CAPITAL PROJECTS FUNDS				
FLOOD CONTROL DISTRICT	\$	\$	\$ 30,000,000	\$
NON DEPARTMENTAL			76,914,704	38,142,837
TRANSPORTATION			48,134,797	
STADIUM DISTRICT			1,385,778	
Total Capital Projects Funds	\$	\$	\$ 156,435,279	\$ 38,142,837
INTERNAL SERVICE FUNDS				
RISK MANAGEMENT	\$	\$	\$ 5,201,966	\$
Total Internal Service Funds	\$	\$	\$ 5,201,966	\$
ELIMINATIONS FUNDS				
ELIMINATIONS COUNTY	\$	\$	\$ (280,693,864)	\$ (280,693,864)
PARKS AND RECREATION			(15,206)	(15,206)
TRANSPORTATION			(48,134,797)	(48,134,797)
FLOOD CONTROL DISTRICT			(30,000,000)	(30,000,000)
LIBRARY DISTRICT			(444,350)	(444,350)
STADIUM DISTRICT			(2,561,391)	(2,561,391)
Total Eliminations Funds	\$	\$	\$ (361,849,608)	\$ (361,849,608)
TOTAL ALL FUNDS	\$ 200,000	\$ -	\$ -	\$ -

MARICOPA COUNTY
 Summary by Department of Expenditures/Expenses Within Each Fund Type
 Fiscal Year 2015

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
GENERAL FUND				
ADULT PROBATION	\$ 41,835,539	\$ 4,769,827	\$ 46,597,919	\$ 48,285,266
AIR QUALITY	1,158,313	27,385	1,185,698	1,209,008
ANIMAL CARE AND CONTROL	258,954		258,954	258,954
ASSESSOR	22,927,345	821,453	23,063,043	23,977,875
ASSISTANT COUNTY MANAGER 940	581,036	32,035	584,890	611,468
ASSISTANT COUNTY MANAGER 950	1,201,936	16,764	681,582	953,890
BOARD OF SUPERVISORS DIST 1	354,968	8,765	363,435	361,973
BOARD OF SUPERVISORS DIST 2	354,968	8,765	362,348	361,973
BOARD OF SUPERVISORS DIST 3	354,968	8,765	352,538	361,973
BOARD OF SUPERVISORS DIST 4	354,968	8,765	358,466	361,973
BOARD OF SUPERVISORS DIST 5	354,968	8,765	357,461	361,973
CALL CENTER	1,554,912	47,802	1,537,920	1,606,697
CLERK OF THE BOARD	1,437,029	34,423	1,157,213	1,447,540
CLERK OF THE SUPERIOR COURT	32,330,898	1,162,209	29,802,039	34,081,202
CONSTABLES	2,749,646	83,016	2,789,276	2,809,625
CONTRACT COUNSEL	37,009,695	77,446	37,154,288	47,359,333
CORRECTIONAL HEALTH	3,123,860	57,257	3,171,075	3,180,331
COUNTY ATTORNEY	70,940,676	6,390,138	77,266,218	83,535,142
COUNTY MANAGER	2,439,400	77,340	2,454,195	2,520,696
DEPUTY COUNTY MANAGER 920	1,358,840	89,133	1,326,087	1,419,821
EDUCATION SERVICE	3,511,902	47,122	3,513,764	2,657,408
ELECTIONS	8,746,417	2,548,977	11,169,482	20,965,594
EMERGENCY MANAGEMENT	234,457	7,228	240,455	242,187
EMPLOYEE BENEFITS AND HEALTH	241,588	14,824	256,412	258,539
ENTERPRISE TECHNOLOGY	24,139,806	413,224	20,327,317	33,965,094
ENVIRONMENTAL SERVICES	3,940,266	99,365	3,986,912	4,280,997
FACILITIES MANAGEMENT	52,260,828	544,610	42,006,954	49,263,728
FINANCE	2,769,592	97,605	2,630,786	2,772,594
HUMAN RESOURCES	3,277,286	106,910	3,354,797	4,308,734
HUMAN SERVICES	2,260,912		2,260,912	2,260,912
INTERNAL AUDIT	1,734,205	65,033	1,676,419	1,799,337
JUSTICE COURTS	15,792,908	544,083	16,891,568	17,582,811
JUVENILE PROBATION	15,428,434	1,651,252	16,870,047	17,378,824
LEGAL ADVOCATE	9,123,335	889,118	9,859,531	10,780,498
LEGAL DEFENDER	10,324,234	1,076,648	11,587,482	12,001,175
MANAGEMENT AND BUDGET	2,278,881	54,717	2,256,656	2,382,650
MEDICAL EXAMINER	7,776,675	415,486	7,935,065	8,259,706
NON DEPARTMENTAL*	316,273,248	(46,154,936)	238,740,140	294,415,651
PARKS AND RECREATION	3,000,512		2,633,008	1,279,802
PLANNING AND DEVELOPMENT	868,232		862,305	868,232
PROCUREMENT	2,343,332	92,741	2,288,313	2,412,871
PROTECTIVE SERVICES	3,719,757	137,110	3,763,541	3,861,489
PUBLIC ADVOCATE	6,888,167	623,907	7,817,979	9,226,145
PUBLIC DEFENDER	33,974,467	3,576,546	37,557,044	38,669,313
PUBLIC FIDUCIARY	2,991,842	152,323	2,997,583	3,113,186
PUBLIC HEALTH	10,727,580	486,535	10,777,876	11,334,457
RECORDER	2,077,838	44,431	1,810,507	2,131,652
RESEARCH AND REPORTING	326,943	11,635	319,801	338,603
SHERIFF	87,034,879	16,124,997	98,189,984	109,842,868
SUPERIOR COURT	76,093,152	2,312,351	79,143,974	83,999,594
TREASURER	4,707,756	214,588	4,906,684	4,901,783
WASTE RESOURCES AND RECYCLING	5,228,083	47,127	4,966,782	3,277,969
Total General Fund	\$ 942,780,433	\$ (24,390)	\$ 884,424,725	\$ 1,015,901,116
* Non Departmental includes general contingency of	\$ 19,779,591	\$ (8,072,916)	\$ -	\$ 30,734,687

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2015

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
SPECIAL REVENUE FUNDS				
ADULT PROBATION	\$ 40,376,440	\$ 1,977,342	\$ 41,043,678	\$ 43,133,899
AIR QUALITY	16,075,220	321,017	15,542,267	17,211,507
ANIMAL CARE AND CONTROL	12,910,725	445,247	13,285,815	12,959,594
ASSISTANT COUNTY MANAGER 950	722,386	1,129,822	1,454,376	483,599
CLERK OF THE SUPERIOR COURT	9,472,733	1,655,790	9,589,004	8,385,254
CORRECTIONAL HEALTH	55,157,821	2,226,603	57,070,122	58,229,181
COUNTY ATTORNEY	22,287,191	952,408	17,606,794	15,843,054
COUNTY MANAGER	2,000	1,242,810	1,237,065	7,000
EDUCATION SERVICES	24,622,809	2,771	21,813,359	28,604,284
ELECTIONS	2,181,549		2,586,918	861,153
EMERGENCY MANAGEMENT	1,654,176		1,560,287	1,631,254
EMPLOYEE BENEFITS AND HEALTH	7,405,038		6,948,980	7,323,579
ENTERPRISE TECHNOLOGY				1,019,055
ENVIRONMENTAL SERVICES	23,174,602	569,227	21,701,563	21,247,840
FACILITIES MANAGEMENT	35,299,705	69,335	25,442,523	32,991,406
FLOOD CONTROL DISTRICT	32,009,409	6,147,116	36,152,323	32,495,393
HUMAN SERVICES	62,328,934	4,228,895	57,473,302	60,598,645
INTEGRATED CRIMINAL JUSTICE INFO	1,564,383	95,547	1,599,826	1,628,554
JUSTICE COURTS	7,943,603		6,982,609	7,317,800
JUVENILE PROBATION	39,343,359	3,387,543	39,799,697	42,725,218
LEGAL ADVOCATE	53,723		24,744	48,269
LEGAL DEFENDER	172,100		146,736	160,310
LIBRARY DISTRICT	25,525,017	1,387,134	24,000,234	25,226,495
MEDICAL EXAMINER	63,614	282,479	340,714	
NON DEPARTMENTAL	82,299,178	(26,252,411)	4,037,199	56,442,988
PARKS AND RECREATION	9,086,412	155,558	7,791,626	10,450,443
PLANNING AND DEVELOPMENT	8,057,806	215,275	8,146,673	8,538,986
PROTECTIVE SERVICES	48,942		48,942	48,942
PUBLIC DEFENDER	2,417,979		1,771,824	1,918,051
PUBLIC HEALTH	48,249,571	404,167	46,581,890	46,868,188
RECORDER	5,757,989	129,508	4,736,427	5,906,601
SHERIFF	211,301,486	13,573,759	217,654,586	230,290,054
STADIUM DISTRICT	2,925,816	57,957	2,862,030	2,985,808
SUPERIOR COURT	17,093,360	175,923	15,427,829	15,882,423
TRANSPORTATION	58,872,678	1,213,494	54,908,657	62,422,254
TREASURER	304,341		304,341	304,341
WASTE RESOURCES AND RECYCLING	4,748,332	3,279	4,736,623	4,751,611
Total Special Revenue Funds	\$ 871,510,427	\$ 15,797,595	\$ 772,411,583	\$ 866,943,033
<i>* Non Departmental includes general contingency of</i>	\$ 24,400,732	\$ (41,500)	\$ -	\$ 25,000,000
DEBT SERVICE FUNDS				
NON DEPARTMENTAL	\$ 16,715,180		\$ 16,715,180	\$ 16,753,180
STADIUM DISTRICT	4,902,882	5,706,856	9,404,606	3,700,378
Total Debt Service Funds	\$ 21,618,062	\$ 5,706,856	\$ 26,119,786	\$ 20,453,558
CAPITAL PROJECTS FUNDS				
FLOOD CONTROL DISTRICT	\$ 40,000,000		\$ 26,712,324	\$ 40,000,000
NON DEPARTMENTAL	293,226,126	2,715,503	93,724,542	230,953,727
TRANSPORTATION	82,089,011		66,128,748	82,578,500
STADIUM DISTRICT	3,503,000		3,502,500	2,003,000
Total Capital Projects Funds	\$ 418,818,137	\$ 2,715,503	\$ 190,068,114	\$ 355,535,227
INTERNAL SERVICE FUNDS				
EMPLOYEE BENEFITS AND HEALTH	\$ 155,944,779		\$ 155,136,994	\$ 155,681,205
ENTERPRISE TECHNOLOGY	16,980,745	199,932	16,780,498	17,566,149
EQUIPMENT SERVICES	17,273,320	133,440	18,794,781	17,711,693
PROCUREMENT	788,689		814,928	915,217
RISK MANAGEMENT	34,890,051		34,241,600	31,591,029
Total Internal Service Funds	\$ 225,877,584	\$ 333,372	\$ 225,768,801	\$ 223,465,293

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2015

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES*	BUDGETED EXPENDITURES/ EXPENSES
ELIMINATIONS FUNDS				
ELIMINATIONS COUNTY	(163,263,729)		(174,368,036)	(164,758,171)
ELIMINATIONS COUNTY AND DIST	(7,911,928)		(7,720,776)	(8,009,542)
Total Eliminations Funds	\$ (171,175,657)	\$	\$ (182,088,812)	\$ (172,767,713)
TOTAL ALL FUNDS	\$ 2,309,428,986	\$ 24,528,936	\$ 1,916,704,197	\$ 2,309,530,514

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2015

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2014</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2015</u>
ADULT PROBATION:				
ADULT PROBATION FEES	\$ 13,777,133	\$	\$ 12,862,021	\$ 13,427,008
DETENTION OPERATIONS	23,515,048	1,904,830	25,419,375	26,829,896
ADULT PROBATION GRANTS	3,084,259	72,512	2,762,282	2,876,995
GENERAL	41,835,539	4,769,827	46,597,919	48,285,266
Department Total	\$ 82,211,979	\$ 6,747,169	\$ 87,641,597	\$ 91,419,165
AIR QUALITY:				
GENERAL	\$ 1,158,313	\$ 27,385	\$ 1,185,698	\$ 1,209,008
AIR QUALITY FEES	12,150,266	321,017	11,665,753	13,105,170
AIR QUALITY GRANT	3,924,954		3,876,514	4,106,337
Department Total	\$ 17,233,533	\$ 348,402	\$ 16,727,965	\$ 18,420,515
ANIMAL CARE AND CONTROL:				
ANIMAL CONTROL FIELD OPERATION	\$ 3,497,456	\$ 79,433	\$ 3,512,165	\$ 3,671,437
ANIMAL CONTROL GRANTS	1,663,711	155,957	1,719,780	1,539,157
ANIMAL CONTROL LICENSE SHELTER	7,749,558	209,857	8,053,870	7,749,000
GENERAL	258,954		258,954	258,954
Department Total	\$ 13,169,679	\$ 445,247	\$ 13,544,769	\$ 13,218,548
ASSESSOR:				
GENERAL	\$ 22,927,345	\$ 821,453	\$ 23,063,043	\$ 23,977,875
Department Total	\$ 22,927,345	\$ 821,453	\$ 23,063,043	\$ 23,977,875
ASSISTANT COUNTY MANAGER 940:				
GENERAL	\$ 581,036	\$ 32,035	\$ 584,890	\$ 611,468
Department Total	\$ 581,036	\$ 32,035	\$ 584,890	\$ 611,468
ASSISTANT COUNTY MANAGER 950:				
GENERAL	\$ 1,201,936	\$ 16,764	\$ 681,582	\$ 953,890
NON DEPARTMENTAL GRANT	317,688	1,116,262	1,093,020	89,121
DETENTION OPERATIONS	404,698	13,560	361,356	394,478
Department Total	\$ 1,924,322	\$ 1,146,586	\$ 2,135,958	\$ 1,437,489
BOARD OF SUPERVISORS DIST 1:				
GENERAL	\$ 354,968	\$ 8,765	\$ 363,435	\$ 361,973
Department Total	\$ 354,968	\$ 8,765	\$ 363,435	\$ 361,973
BOARD OF SUPERVISORS DIST 2:				
GENERAL	\$ 354,968	\$ 8,765	\$ 362,348	\$ 361,973
Department Total	\$ 354,968	\$ 8,765	\$ 362,348	\$ 361,973
BOARD OF SUPERVISORS DIST 3:				
GENERAL	\$ 354,968	\$ 8,765	\$ 352,538	\$ 361,973
Department Total	\$ 354,968	\$ 8,765	\$ 352,538	\$ 361,973

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2015

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2014</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2015</u>
BOARD OF SUPERVISORS DIST 4:				
GENERAL	\$ 354,968	\$ 8,765	\$ 358,466	\$ 361,973
Department Total	\$ 354,968	\$ 8,765	\$ 358,466	\$ 361,973
BOARD OF SUPERVISORS DIST 5:				
GENERAL	\$ 354,968	\$ 8,765	\$ 357,461	\$ 361,973
Department Total	\$ 354,968	\$ 8,765	\$ 357,461	\$ 361,973
CALL CENTER:				
GENERAL	\$ 1,554,912	\$ 47,802	\$ 1,537,920	\$ 1,606,697
Department Total	\$ 1,554,912	\$ 47,802	\$ 1,537,920	\$ 1,606,697
CLERK OF THE BOARD:				
GENERAL	\$ 1,437,029	\$ 34,423	\$ 1,157,213	\$ 1,447,540
Department Total	\$ 1,437,029	\$ 34,423	\$ 1,157,213	\$ 1,447,540
CLERK OF THE SUPERIOR COURT:				
CLERK OF COURT FILL THE GAP	2,314,029	394,810	2,359,182	2,054,822
CLERK OF THE COURT EDMS	3,522,120		3,226,220	2,632,872
CLERK OF THE COURT GRANTS	1,072,654	778,960	1,406,320	1,484,995
COURT DOCUMENT RETRIEVAL	1,838,536		1,600,800	1,147,606
GENERAL	32,330,898	1,162,209	29,802,039	34,081,202
JUDICIAL ENHANCEMENT	657,394	482,020	972,434	989,959
VICTIM LOCATION	68,000		24,048	75,000
Department Total	\$ 41,803,631	\$ 2,817,999	\$ 39,391,043	\$ 42,466,456
CONSTABLES:				
GENERAL	\$ 2,749,646	\$ 83,016	\$ 2,789,276	\$ 2,809,625
Department Total	\$ 2,749,646	\$ 83,016	\$ 2,789,276	\$ 2,809,625
CONTRACT COUNSEL:				
GENERAL	\$ 37,009,695	\$ 77,446	\$ 37,154,288	\$ 47,359,333
Department Total	\$ 37,009,695	\$ 77,446	\$ 37,154,288	\$ 47,359,333
CORRECTIONAL HEALTH:				
CORRECTIONAL HEALTH GRANT	\$ 50,000	\$	\$ 25,000	\$
DETENTION OPERATIONS	55,107,821	2,226,603	57,045,122	58,229,181
GENERAL	3,123,860	57,257	3,171,075	3,180,331
Department Total	\$ 58,281,681	\$ 2,283,860	\$ 60,241,197	\$ 61,409,512
COUNTY ATTORNEY:				
CHECK ENFORCEMENT PROGRAM	\$ 359,900	\$ 19,860	\$ 358,321	\$ 180,058
COUNTY ATTORNEY FILL THE GAP	1,995,341	175,068	2,022,613	1,555,630
COUNTY ATTORNEY GRANTS	6,938,464	137,480	6,449,975	5,185,349
COUNTY ATTORNEY RICO	7,574,334		4,471,864	3,722,040
CRIM JUSTICE ENHANCEMENT	1,624,052	70,000	1,635,459	1,621,686
DIVERSION	3,620,100		2,578,451	2,697,823
GENERAL	70,940,676	6,390,138	77,266,218	83,535,142
VICTIM COMP AND ASSISTANCE	135,000	480,000	71,000	701,308
VICTIM COMP RESTITUTION INT	40,000	70,000	19,111	179,160
Department Total	\$ 93,227,867	\$ 7,342,546	\$ 94,873,012	\$ 99,378,196

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2015

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2014</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2015</u>
COUNTY MANAGER:				
GENERAL	\$ 2,439,400	\$ 77,340	\$ 2,454,195	\$ 2,520,696
NON DEPARTMENTAL GRANT	2,000	1,242,810	1,237,065	7,000
Department Total	\$ 2,441,400	\$ 1,320,150	\$ 3,691,260	\$ 2,527,696
DEPUTY COUNTY MANAGER 920:				
GENERAL	\$ 1,358,840	\$ 89,133	\$ 1,326,087	\$ 1,419,821
Department Total	\$ 1,358,840	\$ 89,133	\$ 1,326,087	\$ 1,419,821
EDUCATION SERVICE:				
GENERAL	\$ 3,511,902	\$ 47,122	\$ 3,513,764	\$ 2,657,408
SCHOOL GRANT	20,593,590		19,117,477	25,224,197
SMALL SCHOOL SERVICE	109,657		99,259	181,708
SCHOOL TRANSPORTATION	600,000		411,916	600,000
SCHOOL COMMUNICATION	603,452		275,159	796,726
EDUCATIONAL SUPPLEMENTAL PROG	1,061,291		973,790	684,430
DETENTION OPERATIONS	1,654,819	2,771	935,758	1,117,223
Department Total	\$ 28,134,711	\$ 49,893	\$ 25,327,123	\$ 31,261,692
ELECTIONS:				
ELECTIONS GRANT	\$ 2,181,549	\$	\$ 2,586,918	\$ 861,153
GENERAL	8,746,417	2,548,977	11,169,482	20,965,594
Department Total	\$ 10,927,966	\$ 2,548,977	\$ 13,756,400	\$ 21,826,747
EMERGENCY MANAGEMENT:				
EMERGENCY MANAGEMENT	\$ 931,260	\$	\$ 904,159	\$ 874,990
GENERAL	234,457	7,228	240,455	242,187
PALO VERDE	722,916		656,128	756,264
Department Total	\$ 1,888,633	\$ 7,228	\$ 1,800,742	\$ 1,873,441
EMPLOYEE BENEFITS AND HEALTH:				
GENERAL	\$ 241,588	\$ 14,824	\$ 256,412	\$ 258,539
PUBLIC HEALTH GRANTS	7,405,038		6,948,980	7,323,579
MEDICAL HMO	53,061,629		47,315,910	50,236,155
MEDICAL PPO	35,848,681		38,051,720	39,134,609
MEDICAL HDHP W HSA	15,520,423		21,824,187	21,017,804
FI DENTAL PPO	5,192,538		5,212,272	5,481,882
COINSURANCE PHARMACY	15,835,192		14,948,231	14,697,568
60 PERCENT STD	7,608,140		2,357,865	2,344,571
50 PERCENT STD	304,556		309,174	408,473
40 PERCENT STD	142,180		110,748	161,260
BEHAVIORAL HEALTH	1,749,785		1,461,665	1,797,391
WELLNESS	1,905,290		1,471,330	1,726,365
BENEFIT ADMINISTRATION	3,015,172		6,125,183	3,170,781
ONSITE PHARMACY CLINIC	1,736,000		1,969,147	1,969,148
BENEFITS ELIMINATIONS	(1,245,000)		(1,157,990)	(1,157,990)
FLEX SPENDING HEALTH	2,356,070		2,269,651	2,269,651
FLEX SPENDING DEP CARE	888,092		801,620	801,620
VISION	1,658,880		1,620,443	1,706,262
FI PREPAID DENTAL	269,861		226,860	226,860
FI LIFE AND AD AND D	397,832		398,661	398,661

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2015

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2014</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2015</u>
EMPLOYEE BENEFITS AND HEALTH:				
SUPPLEMENTAL LIFE	3,140,997		3,471,236	3,471,236
EMPLOYEE ASSISTANCE	369,603		389,111	400,320
SI DENTAL PPO	4,309,610		4,148,047	4,238,527
DEPENDENT LIFE	348,516		345,300	345,300
VOLUNTARY BENEFITS	892,212		906,751	834,751
CIGNA FOR SENIORS	638,520		559,872	
Department Total	\$ 163,591,405	\$ 14,824	\$ 162,342,386	\$ 163,263,323
ENTERPRISE TECHNOLOGY:				
GENERAL	\$ 24,139,806	\$ 413,224	\$ 20,327,317	\$ 33,965,094
DETENTION OPERATIONS				\$ 1,019,055
TECHNOLOGY INFRASTRUCTURE	16,980,745	199,932	16,780,498	17,566,149
Department Total	\$ 41,120,551	\$ 613,156	\$ 37,107,815	\$ 52,550,298
ENVIRONMENTAL SERVICES:				
ENVIRONMTL SVCS ENV HEALTH	23,174,602	569,227	21,701,563	21,247,840
GENERAL	3,940,266	99,365	3,986,912	4,280,997
Department Total	\$ 27,114,868	\$ 668,592	\$ 25,688,475	\$ 25,528,837
EQUIPMENT SERVICES:				
EQUIPMENT SERVICES	\$ 17,273,320	\$ 133,440	\$ 18,794,781	\$ 17,711,693
Department Total	\$ 17,273,320	\$ 133,440	\$ 18,794,781	\$ 17,711,693
FACILITIES MANAGEMENT:				
GENERAL	\$ 52,260,828	\$ 544,610	\$ 42,006,954	\$ 49,263,728
DETENTION OPERATIONS	35,299,705	69,335	25,442,523	32,991,406
Department Total	\$ 87,560,533	\$ 613,945	\$ 67,449,477	\$ 82,255,134
FINANCE:				
GENERAL	\$ 2,769,592	\$ 97,605	\$ 2,630,786	\$ 2,772,594
Department Total	\$ 2,769,592	\$ 97,605	\$ 2,630,786	\$ 2,772,594
FLOOD CONTROL DISTRICT:				
FLOOD CONTROL	\$ 31,934,409	\$ 6,062,982	\$ 35,993,189	\$ 32,495,393
FLOOD CONTROL GRANTS	75,000	84,134	159,134	
FLOOD CONTROL CAPITAL PROJECTS	40,000,000		26,712,324	40,000,000
Department Total	\$ 72,009,409	\$ 6,147,116	\$ 62,864,647	\$ 72,495,393
HUMAN RESOURCES:				
GENERAL	\$ 3,277,286	\$ 106,910	\$ 3,354,797	\$ 4,308,734
Department Total	\$ 3,277,286	\$ 106,910	\$ 3,354,797	\$ 4,308,734
HUMAN SERVICES:				
CDBG HOUSING TRUST	\$ 19,897,891		\$ 10,960,061	\$ 16,279,189
DETENTION OPERATIONS	192,235		169,144	
GENERAL	2,260,912		2,260,912	2,260,912
HUMAN SERVICES GRANTS	42,238,808	4,228,895	46,344,097	44,319,456
Department Total	\$ 64,589,846	\$ 4,228,895	\$ 59,734,214	\$ 62,859,557

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2015

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2014</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2015</u>
INTEGRATED CRIM JUSTICE INFO:				
DETENTION OPERATIONS	\$ 1,564,383	\$ 95,547	\$ 1,599,826	\$ 1,628,554
Department Total	\$ 1,564,383	\$ 95,547	\$ 1,599,826	\$ 1,628,554
INTERNAL AUDIT:				
GENERAL	\$ 1,734,205	\$ 65,033	\$ 1,676,419	\$ 1,799,337
Department Total	\$ 1,734,205	\$ 65,033	\$ 1,676,419	\$ 1,799,337
JUSTICE COURTS:				
GENERAL	\$ 15,792,908	\$ 544,083	\$ 16,891,568	\$ 17,582,811
JUSTICE COURTS SPECIAL REVENUE	6,589,500		6,040,640	6,479,000
JUST COURTS PHOTO ENFORCEMENT	312,103		202,320	46,800
JUSTICE CT JUDICIAL ENHANCEMNT	1,042,000		739,649	792,000
Department Total	\$ 23,736,511	\$ 544,083	\$ 23,874,177	\$ 24,900,611
JUVENILE PROBATION:				
DETENTION OPERATIONS	\$ 30,773,784	\$ 2,283,684	\$ 31,765,113	\$ 34,389,350
GENERAL	15,428,434	1,651,252	16,870,047	17,378,824
JUVENILE PROBATION DIVERSION	304,194	26,368	327,345	334,503
JUVENILE PROBATION GRANTS	4,424,881	1,077,491	4,131,595	4,160,865
JUVENILE PROBATION SPECIAL FEE	3,830,500		3,568,439	3,830,500
JUVENILE RESTITUTION	10,000		7,205	10,000
Department Total	\$ 54,771,793	\$ 5,038,795	\$ 56,669,744	\$ 60,104,042
LEGAL ADVOCATE:				
GENERAL	\$ 9,123,335	\$ 889,118	\$ 9,859,531	\$ 10,780,498
PUBLIC DEFENDER TRAINING	53,723		24,744	48,269
Department Total	\$ 9,177,058	\$ 889,118	\$ 9,884,275	\$ 10,828,767
LEGAL DEFENDER:				
GENERAL	\$ 10,324,234	\$ 1,076,648	\$ 11,587,482	\$ 12,001,175
LEGAL DEFENDER FILL THE GAP	66,362		66,362	66,362
PUBLIC DEFENDER TRAINING	105,738		80,374	93,948
Department Total	\$ 10,496,334	\$ 1,076,648	\$ 11,734,218	\$ 12,161,485
LIBRARY DISTRICT:				
LIBRARY DISTRICT GRANTS	200,000	225,000	385,129	
LIBRARY DISTRICT	20,809,921	1,014,219	19,479,323	20,646,921
LIBRARY INTERGOVERNMENTAL	4,515,096	147,915	4,135,782	4,579,574
Department Total	\$ 25,525,017	\$ 1,387,134	\$ 24,000,234	\$ 25,226,495
MANAGEMENT AND BUDGET:				
GENERAL	\$ 2,278,881	\$ 54,717	\$ 2,256,656	\$ 2,382,650
Department Total	\$ 2,278,881	\$ 54,717	\$ 2,256,656	\$ 2,382,650
MEDICAL EXAMINER:				
GENERAL	\$ 7,776,675	\$ 415,486	\$ 7,935,065	\$ 8,259,706
MEDICAL EXAMINER GRANT	63,614	282,479	340,714	
Department Total	\$ 7,840,289	\$ 697,965	\$ 8,275,779	\$ 8,259,706

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2015

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2014</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2015</u>
NON DEPARTMENTAL:				
COUNTY IMPROVEMENT DEBT	\$ 16,715,180	\$	\$ 16,715,180	\$ 16,753,180
DETENTION CAPITAL PROJECTS	20,775,000		6,593,584	5,796,583
DETENTION OPERATIONS	53,909,175	(18,661,957)	3,851,199	40,831,547
GENERAL	316,273,248	(46,154,936)	238,740,140	294,415,651
GENERAL FUND CTY IMPROV	51,076,289		24,950,182	38,945,102
INTERGOVERNMENTAL CAP PROJ	127,500			127,500
NON DEPARTMENTAL GRANT	27,846,828	(7,590,454)		15,142,609
TECHNOLOGY CAP IMPROVEMENT	162,185,773	2,715,503	41,278,926	145,754,406
DETENTION TECH CAP IMPROVEMENT	59,061,564		20,901,850	40,330,136
WASTE MANAGEMENT	543,175		186,000	468,832
Department Total	\$ 708,513,732	\$ (69,691,844)	\$ 353,217,061	\$ 598,565,546
PARKS AND RECREATION:				
GENERAL	\$ 3,000,512	\$	\$ 2,633,008	\$ 1,279,802
LAKE PLEASANT RECREATION SVCS	3,284,850	55,296	2,672,745	3,212,692
PARKS AND RECREATION GRANTS		7,909	7,909	7,909
PARKS DONATIONS	61,905		27,876	108,777
PARKS ENHANCEMENT FUND	5,261,068	84,942	4,563,606	6,534,860
PARKS SOUVENIR	182,629	2,084	239,831	294,794
SPUR CROSS RANCH CONSERVATION	295,960	5,327	279,659	291,411
Department Total	\$ 12,086,924	\$ 155,558	\$ 10,424,634	\$ 11,730,245
PLANNING AND DEVELOPMENT:				
GENERAL	\$ 868,232	\$	\$ 862,305	\$ 868,232
PLANNING AND DEVELOPMENT FEES	8,057,806	215,275	8,146,673	8,538,986
Department Total	\$ 8,926,038	\$ 215,275	\$ 9,008,978	\$ 9,407,218
PROCUREMENT SERVICES:				
GENERAL	\$ 2,343,332	\$ 92,741	\$ 2,288,313	\$ 2,412,871
REPROGRAPHICS	788,689		814,928	915,217
Department Total	\$ 3,132,021	\$ 92,741	\$ 3,103,241	\$ 3,328,088
PROTECTIVE SERVICES:				
DETENTION OPERATIONS	\$ 48,942	\$	\$ 48,942	\$ 48,942
GENERAL	3,719,757	137,110	3,763,541	3,861,489
Department Total	\$ 3,768,699	\$ 137,110	\$ 3,812,483	\$ 3,910,431
PUBLIC ADVOCATE:				
GENERAL	\$ 6,888,167	\$ 623,907	\$ 7,817,979	\$ 9,226,145
Department Total	\$ 6,888,167	\$ 623,907	\$ 7,817,979	\$ 9,226,145
PUBLIC DEFENDER:				
GENERAL	\$ 33,974,467	\$ 3,576,546	\$ 37,557,044	\$ 38,669,313
PUBLIC DEFENDER FILL THE GAP	1,564,045		1,239,565	1,113,694
PUBLIC DEFENDER GRANTS	303,237		236,492	236,492
PUBLIC DEFENDER TRAINING	550,697		295,767	567,865
Department Total	\$ 36,392,446	\$ 3,576,546	\$ 39,328,868	\$ 40,587,364

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2015

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2014</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2015</u>
PUBLIC FIDUCIARY:				
GENERAL	\$ 2,991,842	\$ 152,323	\$ 2,997,583	\$ 3,113,186
Department Total	\$ 2,991,842	\$ 152,323	\$ 2,997,583	\$ 3,113,186
PUBLIC HEALTH:				
GENERAL	\$ 10,727,580	\$ 486,535	\$ 10,777,876	\$ 11,334,457
PUBLIC HEALTH FEES	6,063,812		5,324,823	5,559,246
PUBLIC HEALTH GRANTS	42,185,759	404,167	41,257,067	41,308,942
Department Total	\$ 58,977,151	\$ 890,702	\$ 57,359,766	\$ 58,202,645
RECORDER:				
GENERAL	\$ 2,077,838	\$ 44,431	\$ 1,810,507	\$ 2,131,652
RECORDERS SURCHARGE	5,757,989	129,508	4,736,427	5,906,601
Department Total	\$ 7,835,827	\$ 173,939	\$ 6,546,934	\$ 8,038,253
RESEARCH AND REPORTING:				
GENERAL	\$ 326,943	\$ 11,635	\$ 319,801	\$ 338,603
Department Total	\$ 326,943	\$ 11,635	\$ 319,801	\$ 338,603
RISK MANAGEMENT:				
RISK MANAGEMENT	\$ 29,841,029	\$	\$ 29,841,028	\$ 29,841,029
COUNTY MANAGER RISK MANAGEMENT	5,049,022		4,400,572	1,750,000
Department Total	\$ 34,890,051	\$	\$ 34,241,600	\$ 31,591,029
SHERIFF:				
DETENTION OPERATIONS	\$ 186,669,903	\$ 12,065,627	\$ 197,986,884	\$ 207,071,196
GENERAL	87,034,879	16,124,997	98,189,984	109,842,868
INMATE HEALTH SERVICES	165,640		88,374	340,000
INMATE SERVICES	11,637,000		9,906,105	10,982,350
OFFICER SAFETY EQUIPMENT	60,000			60,000
SHERIFF DONATIONS	26,300		13,301	120,000
SHERIFF GRANTS	8,565,508	1,508,132	7,362,198	8,275,961
SHERIFF JAIL ENHANCEMENT	1,482,444		829,336	1,482,444
SHERIFF RICO	2,500,000		1,356,969	1,750,000
SHERIFF TOWING AND IMPOUND	194,691		111,419	208,103
Department Total	\$ 298,336,365	\$ 29,698,756	\$ 315,844,570	\$ 340,132,922
STADIUM DISTRICT:				
BALLPARK OPERATIONS	\$ 1,653,028	\$ 57,957	\$ 1,594,985	\$ 1,711,052
CACTUS LEAGUE OPERATIONS	1,272,788		1,267,045	1,274,756
LONG TERM PROJECT RESERVE	3,503,000		3,502,500	2,003,000
STADIUM DISTRICT DEBT SERVICE	4,902,882	5,706,856	9,404,606	3,700,378
Department Total	\$ 11,331,698	\$ 5,764,813	\$ 15,769,136	\$ 8,689,186
SUPERIOR COURT:				
CHILDRENS ISSUES EDUCATION	\$ 415,007	\$	\$ 411,207	\$ 140,007
CONCILIATION COURT FEES	1,978,000		1,789,421	1,616,200
DOM REL MEDIATION EDUCATION	190,682		190,682	205,600
EMANCIPATION ADMINISTRATION	700		700	
EXPEDITED CHILD SUPPORT	785,000		722,800	910,000

MARICOPA COUNTY
Summary by Department of Expenditures/Expenses
Fiscal Year 2015

<u>DEPARTMENT/FUND</u>	<u>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2014</u>	<u>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2014</u>	<u>ACTUAL EXPENDITURES/ EXPENSES * 2014</u>	<u>BUDGETED EXPENDITURES/ EXPENSES 2015</u>
SUPERIOR COURT:				
GENERAL	76,093,152	2,312,351	79,143,974	83,999,594
JUDICIAL ENHANCEMENT	521,600		438,288	506,200
LAW LIBRARY	1,296,000		1,105,431	1,546,000
PROBATE FEES	614,531		572,718	509,200
SPOUSAL MAINT ENF ENHANCEMENT	115,921		115,921	158,000
SUPERIOR COURT FILL THE GAP	2,101,600	78,203	1,646,265	2,101,600
SUPERIOR COURT GRANTS	2,599,319	97,720	2,390,286	2,989,816
SUPERIOR COURT SPECIAL REVENUE	6,475,000		6,044,110	5,199,800
Department Total	\$ 93,186,512	\$ 2,488,274	\$ 94,571,803	\$ 99,882,017
TRANSPORTATION:				
TRANSPORTATION GRANTS	\$ 636,122	\$ 215,469	\$ 806,736	\$ 684,820
TRANSPORTATION OPERATIONS	58,236,556	998,025	54,101,921	61,737,434
TRANSPORTATION CAPITAL PROJECT	82,089,011		66,128,748	82,578,500
Department Total	\$ 140,961,689	\$ 1,213,494	\$ 121,037,405	\$ 145,000,754
TREASURER:				
GENERAL	\$ 4,707,756	\$ 214,588	\$ 4,906,684	\$ 4,901,783
TAXPAYER INFORMATION	304,341		304,341	304,341
Department Total	\$ 5,012,097	\$ 214,588	\$ 5,211,025	\$ 5,206,124
WASTE RESOURCES AND RECYCLING:				
GENERAL	\$ 5,228,083	\$ 47,127	\$ 4,966,782	\$ 3,277,969
WASTE TIRE	4,748,332	3,279	4,736,623	4,751,611
Department Total	\$ 9,976,415	\$ 50,406	\$ 9,703,405	\$ 8,029,580
ELIMINATIONS COUNTY:				
ELIMINATIONS	\$ (163,263,729)	\$	\$ (174,368,036)	\$ (164,758,171)
Department Total	\$ (163,263,729)	\$	\$ (174,368,036)	\$ (164,758,171)
ELIMINATIONS COUNTY AND DIST:				
ELIMINATIONS	\$ (7,911,928)	\$	\$ (7,720,776)	\$ (8,009,542)
Department Total	\$ (7,911,928)	\$	\$ (7,720,776)	\$ (8,009,542)
Total all Departments	\$ 2,309,428,986	\$ 24,528,936	\$ 1,916,704,197	\$ 2,309,530,514

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

Maricopa County Annual Business Strategies
 FY 2015 Tentative Budget

Attachments

Maricopa County, Flood Control District, Library District, Stadium District
 Full-Time Employees and Personnel Compensation
 Fiscal Year 2015

FUND	Full-Time Equivalent (FTE) 2015	Employee Salaries and Hourly Costs 2015	Retirement Costs 2015	Healthcare Costs 2015	Other Benefit Costs 2015	Personnel Allocations In 2015	Personnel Allocations Out 2015	Other Personnel Costs 2015	Total Estimated Personnel Compensation 2015
GENERAL FUND	7,602.14	402,021,118	62,942,616	62,362,831	33,651,863	14,335,127	(80,024,734)	23,406,240	518,695,061
Regular Staff	7,232.79	397,874,431	62,942,616	62,362,831	32,927,123	14,335,127	(80,024,734)	23,406,240	513,823,634
Temporary Staff	369.35	4,146,687	-	-	724,740	-	-	-	4,871,427
SPECIAL REVENUE FUNDS									
Regular Staff									
201 - ADULT PROBATION FEES	1.50	53,723	8,191	8,609	4,378	11,761,423	-	-	11,836,324
204 - JUSTICE CT JUDICIAL ENHANCEMNT	3.00	164,367	13,847	26,712	17,843	-	-	-	222,769
205 - COURT DOCUMENT RETRIEVAL	25.00	822,607	96,175	198,659	67,929	-	(37,764)	-	1,147,606
207 - PALO VERDE	5.00	262,092	30,387	43,550	22,271	139,751	(37,517)	12,100	472,634
208 - JUDICIAL ENHANCEMENT	8.00	493,922	56,726	71,232	39,969	-	-	-	661,849
209 - PUBLIC DEFENDER TRAINING	3.00	144,057	16,299	26,184	11,510	52,395	(386)	-	250,059
211 - ADULT PROBATION GRANTS	28.25	1,300,510	141,294	250,611	109,787	113,685	-	-	1,915,887
215 - EMERGENCY MANAGEMENT	7.50	435,962	50,508	69,553	36,223	65,260	-	22,000	679,506
216 - CLERK OF THE COURT GRANTS	4.00	178,798	20,235	35,616	14,289	1,142,980	-	-	1,391,918
217 - CDBG HOUSING TRUST	5.00	300,759	34,031	44,317	25,660	10,317	(2,845)	-	412,239
218 - CLERK OF COURT FILL THE GAP	47.00	1,659,710	186,896	418,488	131,998	-	(384,977)	-	2,012,115
219 - COUNTY ATTORNEY GRANTS	58.00	3,639,856	415,034	516,432	309,658	77,804	(1,390,252)	6,500	3,575,032
220 - DIVERSION	35.00	1,875,238	217,609	311,640	144,642	-	(17,202)	-	2,531,927
221 - COUNTY ATTORNEY FILL THE GAP	26.00	1,080,562	120,768	231,504	80,272	-	-	14,000	1,527,106
222 - HUMAN SERVICES GRANTS	367.00	13,920,115	1,583,988	3,007,399	1,297,131	3,582,236	(4,624,630)	25,833	18,792,071
223 - TRANSPORTATION GRANTS	1.00	102,687	3,824	8,859	15,953	-	-	-	131,323
225 - SPUR CROSS RANCH CONSERVATION	1.00	41,616	4,827	8,904	4,636	152,799	-	-	212,782
226 - PLANNING AND DEVELOPMENT FEES	98.00	5,612,117	669,844	878,161	429,571	928,698	(2,860,005)	11,900	5,670,286
227 - JUVENILE PROBATION GRANTS	53.00	2,606,270	385,177	423,167	208,543	285,000	-	-	3,908,157
228 - JUVENILE PROBATION SPECIAL FEE	-	-	-	-	-	3,830,500	-	-	3,830,500
232 - TRANSPORTATION OPERATIONS	409.00	20,583,880	2,319,512	3,495,080	2,076,289	2,099,695	(4,257,806)	225,775	26,542,426
233 - PUBLIC DEFENDER GRANTS	2.00	183,366	20,895	17,493	14,739	-	-	-	236,492
236 - RECORDERS SURCHARGE	27.00	1,762,668	197,583	227,405	143,414	-	-	-	2,331,070
238 - SUPERIOR COURT GRANTS	27.00	1,060,620	123,033	240,408	86,403	720,000	-	1,590	2,232,054
239 - PARKS SOUVENIR	1.00	34,179	3,964	8,904	3,780	539	-	-	51,366
240 - LAKE PLEASANT RECREATION SVCS	26.00	995,660	117,333	223,198	111,913	289,379	-	40,000	1,777,483
241 - PARKS ENHANCEMENT FUND	53.00	2,391,398	278,904	455,650	263,995	70,812	(460,563)	85,000	3,085,196
244 - LIBRARY DISTRICT	116.73	5,349,752	633,308	1,015,815	480,312	76,767	-	159,683	7,715,637
245 - JUSTICE COURTS SPECIAL REVENUE	-	-	-	-	-	5,344,595	-	-	5,344,595
246 - LIBRARY INTERGOVERNMENTAL	48.00	1,857,315	215,447	427,392	143,203	13,500	(13,500)	80,404	2,723,761
249 - NON DEPARTMENTAL GRANT	1.00	37,214	4,319	6,236	2,871	-	-	142,609	193,248
250 - CACTUS LEAGUE OPERATIONS	-	-	-	-	-	12,497	-	-	12,497
251 - SHERIFF GRANTS	27.00	2,491,469	395,994	240,408	557,182	561,673	(83,454)	17,921	4,181,193
252 - INMATE SERVICES	135.00	4,732,249	553,472	1,022,764	441,081	-	-	110,416	6,859,982
253 - BALLPARK OPERATIONS	5.00	287,444	31,662	38,626	21,216	3,649	(12,497)	9,642	379,742
255 - DETENTION OPERATIONS	3,714.60	174,079,309	22,937,099	31,167,095	15,655,381	33,302,250	(2,042,651)	8,256,802	283,355,285
256 - PROBATE FEES	-	-	-	-	-	409,200	-	-	409,200
257 - CONCILIATION COURT FEES	-	-	-	-	-	1,441,200	-	-	1,441,200
258 - SHERIFF TOWING AND IMPOUND	2.00	77,160	22,413	17,808	6,276	19,734	-	500	143,891
259 - SUPERIOR COURT SPECIAL REVENUE	-	-	-	-	-	4,558,800	-	-	4,558,800
262 - PUBLIC DEFENDER FILL THE GAP	7.00	468,743	53,651	60,886	37,976	184,865	-	12,893	819,014
263 - LEGAL DEFENDER FILL THE GAP	-	-	-	-	-	66,362	-	-	66,362
264 - SUPERIOR COURT FILL THE GAP	33.00	1,494,210	231,438	284,830	90,922	-	-	200	2,101,600
265 - PUBLIC HEALTH FEES	59.00	2,221,182	245,718	499,170	182,399	1,214,427	(876,551)	12,839	3,499,184
266 - CHECK ENFORCEMENT PROGRAM	3.00	111,007	12,607	26,712	8,379	-	-	-	158,705
267 - CRIM JUSTICE ENHANCEMENT	20.00	1,198,701	138,935	191,436	91,688	-	-	444	1,621,204
271 - EXPEDITED CHILD SUPPORT	-	-	-	-	-	583,560	-	-	583,560
273 - VICTIM LOCATION	-	-	-	-	-	75,000	-	-	75,000
274 - CLERK OF THE COURT EDMS	48.00	1,734,099	202,469	389,552	142,643	-	(140,426)	-	2,328,336
275 - JUVENILE PROBATION DIVERSION	4.00	240,434	37,812	35,616	19,453	82,985	(82,985)	-	333,315
276 - SPOUSAL MAINT ENF ENHANCEMENT	-	-	-	-	-	108,000	-	-	108,000
281 - CHILDRENS ISSUES EDUCATION	-	-	-	-	-	114,960	-	-	114,960
282 - DOM REL MEDIATION EDUCATION	-	-	-	-	-	180,600	-	-	180,600
290 - WASTE TIRE	2.00	54,643	6,339	17,808	4,212	83,554	-	2,074	168,630

Maricopa County Annual Business Strategies
 FY 2015 Tentative Budget

Attachments

FUND	Full-Time Equivalent (FTE) 2015	Employee Salaries and Hourly Costs 2015	Retirement Costs 2015	Healthcare Costs 2015	Other Benefit Costs 2015	Personnel Allocations In 2015	Personnel Allocations Out 2015	Other Personnel Costs 2015	Total Estimated Personnel Compensation 2015
503 - AIR QUALITY GRANT	20.00	1,235,790	107,256	177,613	181,391	789,730	-	500	2,492,281
504 - AIR QUALITY FEES	121.50	6,607,451	765,566	1,049,591	579,202	625,370	(1,586,388)	32,084	8,072,876
506 - ENVIRONMTL SVCS ENV HEALTH	245.00	11,273,382	1,280,596	1,955,642	979,169	929,418	(237,240)	-	16,180,967
532 - PUBLIC HEALTH GRANTS	439.80	19,570,000	2,153,792	3,819,557	1,613,425	6,231,372	(3,961,518)	17,202	29,443,830
572 - ANIMAL CONTROL LICENSE SHELTER	110.00	3,954,843	462,306	954,620	460,236	85,914	(504,166)	-	5,413,753
573 - ANIMAL CONTROL GRANTS	11.00	525,442	59,558	96,930	41,636	9,989	-	1,200	734,755
574 - ANIMAL CONTROL FIELD OPERATION	51.00	1,818,724	206,578	447,890	151,593	257,692	(258,954)	13,020	2,636,542
669 - SMALL SCHOOL SERVICE	2.00	112,886	12,912	15,809	9,174	9,795	(9,795)	-	150,781
715 - SCHOOL GRANT	100.00	6,900,369	780,288	874,567	554,625	-	-	-	9,109,849
782 - SCHOOL COMMUNICATION	6.00	261,386	43,762	51,468	31,097	209,825	(209,825)	-	387,714
795 - EDUCATIONAL SUPPLEMENTAL PROG	5.00	436,685	49,123	44,520	35,461	222,130	(117,447)	-	670,472
991 - FLOOD CONTROL	228.00	14,000,633	1,565,759	2,030,112	1,072,985	3,003,058	(5,290,542)	10,012	16,392,017
Temporary Staff									
204 - JUSTICE CT JUDICIAL ENHANCEMNT	10.00	334,080	-	-	25,554	-	-	-	359,634
211 - ADULT PROBATION GRANTS	6.00	238,863	-	-	18,178	-	-	-	257,041
218 - CLERK OF COURT FILL THE GAP	1.00	39,672	-	-	3,035	-	-	-	42,707
221 - COUNTY ATTORNEY FILL THE GAP	1.00	23,739	-	-	1,815	-	-	-	25,554
222 - HUMAN SERVICES GRANTS	1.10	27,758	-	-	2,076	-	-	-	29,834
227 - JUVENILE PROBATION GRANTS	0.10	4,058	-	-	309	-	-	-	4,367
232 - TRANSPORTATION OPERATIONS	5.80	173,384	-	-	15,350	-	-	-	188,734
240 - LAKE PLEASANT RECREATION SVCS	3.47	83,624	-	-	6,397	-	-	-	90,021
241 - PARKS ENHANCEMENT FUND	0.48	7,487	-	-	1,554	-	-	-	9,041
244 - LIBRARY DISTRICT	35.85	778,224	-	-	67,704	-	-	-	845,928
246 - LIBRARY INTERGOVERNMENTAL	26.35	549,540	-	-	42,040	-	-	-	591,580
252 - INMATE SERVICES	1.00	36,245	-	-	2,772	-	-	-	39,017
253 - BALLPARK OPERATIONS	0.60	9,773	-	-	747	-	-	-	10,520
255 - DETENTION OPERATIONS	9.80	238,154	-	-	30,415	-	-	-	268,569
265 - PUBLIC HEALTH FEES	1.00	30,339	-	-	2,325	-	-	-	32,664
504 - AIR QUALITY FEES	2.75	77,420	-	-	8,789	-	-	-	86,209
532 - PUBLIC HEALTH GRANTS	22.65	802,357	-	-	92,530	-	-	-	894,887
782 - SCHOOL COMMUNICATION	2.00	142,279	-	-	10,882	-	-	-	153,161
Total Special Revenue Funds	7,016.83	328,436,257	40,327,060	58,208,206	29,600,460	86,135,744	(29,501,886)	9,325,143	522,530,983
DEBT SERVICE FUNDS									
Total Debt Service Funds	-	-	-	-	-	-	-	-	-
CAPITAL PROJECTS FUNDS									
234 - TRANSPORTATION CAPITAL PROJECT	-	-	-	-	-	2,986,500	-	-	2,986,500
445 - GENERAL FUND CTY IMPROV	-	-	-	-	-	382,886	-	-	382,886
460 - TECHNOLOGY CAP IMPROVEMENT	-	-	-	-	-	2,907,840	-	-	2,907,840
990 - FLOOD CONTROL CAPITAL PROJECTS	-	-	-	-	-	2,000,000	-	-	2,000,000
Total Capital Projects Funds	-	-	-	-	-	8,277,226	-	-	8,277,226
INTERNAL SERVICE FUNDS									
Regular Staff									
615 - WELLNESS	7.00	392,766	44,654	59,974	33,927	-	(22,696)	-	508,626
618 - BENEFIT ADMINISTRATION	17.00	942,892	107,383	146,877	80,728	179,744	(35,710)	-	1,421,914
654 - EQUIPMENT SERVICES	54.00	2,530,490	274,234	467,301	305,979	175,460	(1,400)	72,526	3,824,589
673 - REPROGRAPHICS	9.00	349,291	39,489	76,183	28,185	19,367	-	-	512,515
675 - RISK MANAGEMENT	29.75	1,911,276	217,370	273,049	151,949	-	-	-	2,553,644
681 - TECHNOLOGY INFRASTRUCTURE	58.00	3,923,494	449,411	501,239	299,893	1,287,406	(823,648)	4,518	5,642,314
Temporary Staff									
618 - BENEFIT ADMINISTRATION	-	10,400	-	-	795	-	-	-	11,195
Total Internal Service Funds	174.75	10,060,609	1,132,542	1,524,624	901,456	1,661,977	(883,454)	77,044	14,474,797
ENTERPRISE FUNDS									
Total Enterprise Funds	-	-	-	-	-	-	-	-	-
TOTAL ALL FUNDS	14,793.72	740,517,984	104,402,218	122,095,660	64,153,778	110,410,074	(110,410,074)	32,808,427	1,063,978,067
Regular Staff	14,293.42	732,763,901	104,402,218	122,095,660	63,095,771	110,410,074	(110,410,074)	32,808,427	1,055,165,977
Temporary Staff	500.30	7,754,083	-	-	1,058,007	-	-	-	8,812,090
Salaries/Hourly includes OT and are net of budgeted vacancy savings									
Retirement Costs Include ASRS LTC									
Retirement is net of budgeted vacancy savings									
Healthcare is net of budgeted vacancy savings									
Other Benefits Includes FICA/Medicare/Workers Comp/Unemployment Comp and is net of budgeted vacancy savings									

